

LIBERIAN STUDENT UNION IN CHINA (LSUIC)



HOW FAR WE HAVE COME

A Twenty-Year Chronicle of Leadership,
Service, Legacy, Influence and Solidarity

Published on the Occasion of the 20th
Annual General Conference

Jinan, Shandong Province, People's
Republic of China
July 26, 2026

Commissioned by the 2025-2026 National Executive
Committee
Under the Leadership of



Hon. Olano Teah Bloh
National President



Hon. Ruphine M. Harmon
National Vice President

www.lsuic.org | info@lsuic.org

"Excellence Through Hard Work"

How Far We Have Come: A Twenty-Year Chronicle of the Liberian Student Union in China (LSUIC)

Published 2026 by the Liberian Student Union in China
(LSUIC) and commissioned by the National Executive
Committee, Fiscal Year 2025-2026:

National President: **Hon. Olano Teah Bloh** | National
Vice President **Hon. Ruphine M. Harmon** | National
Secretary General **Hon. C. Nathaniel Willie II** | NDSG
Hon. Jenkins G. Wilson | National Financial Secretary
General **Hon. Noah Dave Mason Jr.** | National Treasurer
Hon. Jenneh Bonah | National Chaplain General **Hon.
Mitchell Vampelt**

All rights reserved. No part of this publication may be
reproduced, stored in a retrieval system, or transmitted in
any form or by any means, electronic, mechanical,
photocopying, recording, or otherwise, without the prior
written permission of the Liberian Student Union in China.

This volume is dedicated to every Liberian scholar who has
ever crossed an ocean to learn, to grow, and to carry the
dream of a better Liberia in his or her heart. It is dedicated
equally to those who organized, led, and served alongside
them across two decades of history.

Official Website: www.lsuic.org

Email: info@lsuic.org

Liberian Embassy near Beijing, People's Republic of China

Design and Editorial Direction: The National Secretariat,
The Office of the National President and Vice President,
The Press and Public Affairs Committee, LSUIC 2025-2026

Primary Source Documentation: First, Second, Third and
Fourth Quarter Reports, Fiscal Year 2025-2026

First Edition. Printed for distribution to the Liberian
Embassy near Beijing, partners, diplomatic missions, the
government of Liberia, and the Liberian academic
community in China and worldwide.

DEDICATION

To every Liberian student who has ever arrived at a Chinese university with a suitcase full of hope and an uncertain path ahead.

To the leaders who gave their time, their resources, and their energy so that students they had never met could feel less alone.

To the veterans and alumni of the Liberian Association of Chinese-Trained Scholars who carried the story forward.

And to the next generation of Liberian scholars who will inherit what has been built here and build something even greater.

This book is yours.

TABLE OF CONTENTS

FOREWORD	1
A MESSAGE FROM THE NATIONAL PRESIDENT ..	5
CHAPTER ONE: LIBERIA AND CHINA, THE MEETING OF TWO WORLDS	1
A Nation Reaching Outward.....	1
The China Scholarship Pathway.....	2
Why a Student Union Was Necessary	4
CHAPTER TWO: THE EARLY YEARS, BUILDING FROM NECESSITY.....	6
The First Gatherings	6
The Role of the Annual Conference	7
The Constitution and Governance Framework.....	8
CHAPTER THREE: THE ARCHITECTURE OF A NATION-WIDE UNION	10
Geography as Governance Challenge	10
The Three-Tier Structure: National, Provincial, and City	11
The Standing Committees.....	12
CHAPTER FOUR: THE PRESIDENTS WHO BUILT THE UNION.....	15
A Living Archive: The Legacy Hour Series.....	15
Hon. Alan B. James, 2017-2018: Building in Hard Times	16
Dr. Charles Gbollic, 2018-2019: Restoring Stability	18
Dr. Yamah Joy Barvor King, 2019-2020: Leadership Through Crisis	19

Dr. Hassan Francis Whitfield, 2020-2022: Constituting the Future	20
Hon. Emmet A. Greene, 2022-2023: Energy and Initiative	22
Hon. Jacob Cephus Johnson, 2023-2025: Financial Management and Conference Revenue	23
CHAPTER FIVE: THE INAUGURATION AND THE PROMISE.....	26
July 26, 2025: A New Beginning in Nanjing.....	26
The National Executive Committee: A Team Portrait.....	28
The Transition: Honoring What Came Before	30
CHAPTER SIX: FIRST QUARTER, FOUNDATIONS IN NINETY DAYS	32
July to September 2025: Building the Architecture	32
The Digital LSUIC: Technology in Service of Community.....	33
Welfare in Action: Forty Scholars and the Embassy	35
Financial Transparency: The Live Dues Record.....	36
CHAPTER SEVEN: SECOND QUARTER, BUILDING ON THE FOUNDATION	37
October to December 2025: Deepening the Work.....	37
The NEC Tour: Leadership in Person.....	38
Pan-African Solidarity: The MoU Signings	39
Legacy Hour: Beginning the Oral Archive	40
Academic Programs and Welfare Initiatives	42
The Breast Cancer Awareness Day and the Late Kate Weah.....	43

CHAPTER EIGHT: THIRD QUARTER, THE YEAR REACHES ITS PEAK	45
January to March 2026: Delivery at Scale	45
The Budget and Financial Policy: Governing by the Numbers	47
The Presidential Intercity Winter Debate 2026	48
The OWCC 2026: Technology for Everyone	50
The Legacy Hour Series: A Complete Presidential Archive.....	51
Student Welfare in the Third Quarter	52
The Judicial Board and Constitutional Accountability .54	
The Constitution Review: Updating the Supreme Document.....	55
CHAPTER NINE: FOURTH QUARTER, A SEASON OF LEGACY	57
April to June 2026: The Final Stretch.....	57
The First-Ever Homecoming: Twenty Years, Remembered	57
Constitutional Completion and a Seat at the Continental Table.....	59
The LSUIC Academic Excellence Awards: A First in Twenty Years	61
Audit, Justice, and Accountability: Reckoning with the Books	62
JUDICIAL SUMMARY.....	63
Modernizing Democracy: Online Voting and the Independent Elections Commission	71
Student Welfare and Advocacy Across the Quarter	72

The City and Provincial Chapters: A Nation Within a Nation	74
The Chaplaincy and Cultural Life	76
The 6th Council of Coordinators (2025-2026)	78
First Quarter: Building the Foundation	78
Second Quarter: A Milestone in Legislative and Financial Accountability.....	79
Third Quarter: Strengthening Financial Governance	81
Fourth Quarter: Preparing the Future	82
Institutional Reforms and Lasting Contributions.....	84
CHAPTER TEN: THE DIGITAL TRANSFORMATION, A UNION REIMAGINED	
ONLINE	87
From Scattered to Connected.....	87
The Membership Verification System.....	88
The Google Drive Archive: Memory for the Future	89
CHAPTER TWELVE: WHO ARE WE? THE DATA BEHIND THE COMMUNITY	
A Nation in Miniature.....	91
Gender and Age: The Demographics of Aspiration.....	92
County by County: Every Corner of Liberia.....	93
Academic Diversity: The Breadth of Liberian Expertise	94
Geographic Spread: The Union Across China.....	95
CHAPTER THIRTEEN: THE CITIES SPEAK, COMMUNITY LIFE ACROSS CHINA	
Suzhou City: Populous	97
Nantong: The Spirit of Welcome.....	98

Xuzhou: Excellence on Every Stage.....	98
Zhejiang: History and Identity	100
Beijing: Advocacy at the Highest Level.....	101
Taizhou: An Election, a Trophy, and a Cultural.....	102
Jinhua: Democracy in Action	103
Hangzhou: Reconnection, Reconciliation, and a New President	104
Huzhou: A Small Community's Full Year	104
Qingdao: Steady Growth from Seventeen to Twenty- Five	105
Xi'an: A Smooth Handover and a Silver Medal.....	106
Changchun: Honest About What Remains Unfinished	107
Zhenjiang: Smooth Election, Modest Activity, and Practical Recommendations for Successor.....	107
Suzhou: Elections, Constitutional Adoption.....	108
Wuhan: Community Engagement and Strategic Planning	109
CHAPTER FOURTEEN: THE CHAPLAINCY, NURTURING THE SPIRIT.....	112
Faith as Community.....	112
Culture as Identity	114
CHAPTER FIFTEEN: FINANCIAL STEWARDSHIP TRANSPARENCY AS LEADERSHIP	116
The Philosophy of Financial Accountability	116
The Outstanding Obligations: An Honest Accounting	117

CHAPTER SIXTEEN: THE EMBASSY PARTNERSHIP, LSUIC, AND THE LIBERIAN STATE	119
A Diplomatic Relationship of Genuine Value	119
The Liberia Diaspora Commission and Legislative Engagement.....	121
CHAPTER SEVENTEEN: PAN-AFRICAN SOLIDARITY, BUILDING THE LARGER COMMUNITY	123
The MoU Framework: Cooperation in Practice.....	123
The Homecoming Initiative: Bridging Past and Present	124
CHAPTER EIGHTEEN: JINAN 2026, THE CONFERENCE OF A GENERATION	126
A Milestone Deserving Its Moment	126
A MESSAGE OF APPRECIATION.....	128
The LSUIC Achievers' Award: A Red-Carpet Celebration	132
The LSUIC Voice: Talent Finding Its Platform	133
CHAPTER NINETEEN: WHAT THE NEXT TWENTY YEARS CAN BE	134
The Foundation Has Been Built	134
The Continuation: What Must Be Sustained.....	136
The Vision: LSUIC in 2046	137
CONCLUSION: HOW FAR WE HAVE COME.....	140
APPENDICES	144
Appendix A: The 2025-2026 National Executive Committee	144
Appendix B: Judicial Board 2025-2026	144

Appendix C: Provincial Coordinators 2025-2026	145
Appendix D: City Presidents 2025-2026.....	146
Appendix E: Standing Committee Leadership 2025- 2026	148
Appendix F: The Legacy Hour Series, Complete Record	150
Appendix G: Key Digital Resources	151
Appendix H: Fourth Quarter Membership Statistics Summary	152
Appendix I: Approved Budget Framework 2025-2026	153
Appendix J: Acknowledgements	153

FOREWORD

There is a particular kind of courage required to leave everything familiar behind. It is the courage of the student who boards a plane for Beijing, Shanghai, Guangzhou, Nanjing, Wuhan, Chengdu, and beyond, with little more than a scholarship letter, a few hundred dollars, and the boundless ambition of someone who has been told that education is the great equalizer. It is the courage of young Liberians who have been making that journey for two decades, arriving in the People's Republic of China with the full weight of their families' hopes resting on their shoulders.

This book is their story. Yet it is also the story of the organization that chose to stand beside them.

The Liberian Student Union in China, known to its members and to the world as LSUIC, was not born out of comfort. It was born out of necessity. When Liberian students began arriving in Chinese universities in growing numbers in the early years of this century, they arrived in a world that was vast, unfamiliar, and largely indifferent to the particularities of their experience. They came from a country that had survived two devastating civil wars. bearing documents in languages they were still learning to read,

arriving in cities whose names they had studied on maps and watched in movies but never heard spoken aloud.

What they found, when they found each other, was something that no scholarship letter could provide: community. ***The Liberian Student Union in China (LSUIC)*** grew from that instinct, from the natural human impulse to gather with those who share your language and your laughter, who understand your homesickness and your ambition, who will show up at the airport when you land and sit with you when you struggle.

For twenty years now, that impulse has been formalized into something extraordinary. What began as an informal association of compatriots grew into a structured national organization, complete with a national executive committee, city presidents, provincial coordinators, standing committees, and a judicial board. It established a financial framework, built a digital presence, and amended the constitution. "It built relationships with the Liberian Embassy, with the Chinese partner and friends, with African partner unions, and with the institutions that educate its members. It launched programs, hosted conferences, published newsletters, produced scholars, and, in its quiet and often unheralded way, changed lives.

The volume you hold in your hands is the most comprehensive account of that history ever committed to print. It draws primarily from the meticulous documentation produced by the 2025-2026 leadership under National President Hon. Olano Teah Bloh, and National Vice President Hon. Ruphine M. Harmon, a team that understood, almost from its first day in office, that an organization without memory is an organization without a future. During their year in office, this administration produced quarterly reports, committee submissions, financial records, membership analyses, governance decisions, and program evaluations. Together, these documents set a standard of institutional accountability unprecedented in the Union's history.

However, this book is not merely about one administration, but this administration's records were mostly used to write this book. It covers most of what happened within this twenty-year period, the successive waves of leaders who each contributed something essential to what the Union is today, the scholars who participated and benefited and went on to serve Liberia in every sector of national life, and the ongoing, unfinished project of building an institution worthy of the dreams that bring Liberian students to China in the first place.



"Excellence Through Hard Work"

The Union adopted a simple motto: "Excellence Through Hard Work." It describes not only what the Union asks of its members but also what it has demanded of itself across two decades of growth and challenge. Excellence is not a destination. It is a practice, a daily commitment to doing the next thing well even when the previous thing was imperfect. The leaders documented in these pages understood that. The scholars who read this book, many still in the middle of their own China chapters, deserve to know what those who came before them built on their behalf.

How far have we come? Read on. The answer will move you.

The Editorial Team

Liberian Student Union in China

2025-2026

A MESSAGE FROM THE NATIONAL PRESIDENT



To every Liberian scholar in China, to our veterans, our advisors, our partners, the Liberian Embassy, and to all who have invested in the dream that is the Liberian

Student Union in China: this book is for you. When we assumed office on July 26, 2025, we made a promise: this administration would be different. Not in the sense of making noise about change, but in the quieter, more demanding sense of doing the actual work. We promised transparency, and so we published reports every quarter. We promised accountability, and so we engaged our Judicial Board, our Audit Committee, and our Council of Coordinators with full openness.

We promised academic advancement, and our Academic Excellence Committee delivered: the program grew from twenty-four participants at its first event to roughly ninety per day during the intercity winter debate competition. We promised to preserve institutional memory, and so we produced eleven editions of the Legacy Hour series.

capturing the wisdom of former presidents from across recent Union history.

We promised digital transformation. We built a fully operational website and a membership registration and verification system. We grew our Facebook following past four thousand six hundred, uploaded more than ninety-five high-quality, durable videos to our YouTube channel, and launched a centralized digital archive for the first time in our union's history for outgoing leaders to properly turn over.

But none of that gave us reason to simply stop and celebrate. We also understood something that previous administrations perhaps did not have the bandwidth to fully act upon: institutions only survive if they document themselves. A union that builds programs but leaves no record of them is a union that must **start over every year**. A union that changes lives but tells no one is a union that cannot build the partnerships, the alliances, and the national credibility that its members deserve.

This book, commissioned as part of our legacy and for the 20th Annual General Conference, is our contribution to that permanence. It is not a political document. It is not a campaign manifesto. It is, as simply as we can put it, the truth of what has happened here over the years, told as honestly and as fully as our documentation permits.

As we celebrate our union's 20th anniversary, the weight of that milestone is not lost on us. It marks two decades of Liberian students finding community, building leadership, and serving one another in the People's Republic of China. This administration has the honor of stewarding that legacy into its third decade, and we intend to do so with the seriousness and love that it demands.

What follows is organized to take the reader on a journey: the foundational context of why Liberian students come to China and why they need an organized union; the full history of how that union grew; a detailed account of everything accomplished in the 2025–2026 fiscal year; and a vision for what the next twenty years can become if we honor what we have built.

Thank you for trusting us with this responsibility.

Olano Teah Bloh,

National President

Liberian Student Union in China

Fiscal Year 2025-202

PART ONE

FOUNDATIONS

The Land, the Dream, and the Decision to Learn

CHAPTER ONE: LIBERIA AND CHINA, THE MEETING OF TWO WORLDS

A Nation Reaching Outward

Liberia is a country that has always known the meaning of perseverance. Founded in 1847 as the first African republic, Liberia was built by the hands of formerly enslaved Americans and indigenous peoples thrown together by the complicated logic of history. For nearly two centuries, the country has been defining and redefining what it means to be sovereign, to be modern, and to be whole. It has endured civil wars that tore at the fabric of its society, international isolation that stretched its people thin, and the quiet, grinding poverty that follows when institutions collapse and trust dissolves. But it has also endured in a more fundamental sense: its people have endured, with a resilience that is not easily explained and not easily broken.

Education has always been at the center of the Liberian dream. In a country where formal schooling was long a marker of social status and civic standing, the aspiration to learn at the highest possible level has driven generations of young Liberians to extraordinary lengths. When international scholarship opportunities began to open up in the latter decades of the twentieth century, Liberians pursued them with characteristic determination. And when the People's Republic of China emerged as one of the most generous and far-reaching providers of educational opportunities for African students, Liberians were among the first and most eager to answer the call.

The China Scholarship Pathway

The relationship between Liberia and China in the area of education did not begin suddenly. It grew through the slow accumulation of diplomatic goodwill, bilateral agreements, and the quiet work of people in both countries who believed that educational exchange was among the most powerful tools of international cooperation available to them. The Chinese Scholarship Council, established in 1954, began offering scholarships to African students' decades before the current era of intensive Sino-African engagement. By the time that engagement reached its present scale in the early years of the twenty-first century, the infrastructure for

Liberian students to study in China was already in place, waiting to be used.

What changed in the years following the end of Liberia's second civil war in 2003 was the scale of demand. A generation of young Liberians who had grown up under the shadow of conflict emerged into the post-war period with an almost desperate hunger for education and opportunity. Many of them found their way to China through a combination of government scholarships, university partnerships, MOFCOM awards, bilateral agreements, and the networks of individuals who had gone before them and sent word back. They came to study engineering, medicine, computer science, economics, public health, agriculture, and dozens of other disciplines that they and their families hoped would serve both their personal futures and the reconstruction of their country.

They came to cities they had never heard of, in a country whose language they did not speak, to universities whose systems were unlike anything they had encountered before. They came, often, without any reliable infrastructure of support waiting for them. And so, they built one.

Why a Student Union Was Necessary

To understand why the Liberian Student Union in China matters, it helps to understand what the experience of being a Liberian student in China actually involves. The challenges are not merely academic. They are deeply human. A student arriving in a city like Nanjing or Wuhan faces a language barrier that is among the most formidable in the world: Mandarin Chinese is widely considered one of the most difficult languages for English speakers to master. They face a cultural context in which virtually every social norm, from the way one addresses a professor to the way one navigates a hospital visit, is unfamiliar. They face the specific loneliness of being a small minority within a country of one point four billion people, a loneliness that is compounded by geographic distance from family and by the financial pressures of living on a student stipend in a rapidly modernizing economy.

They also face practical challenges that can have serious legal and academic consequences if mishandled. Visa renewals, residence permit registrations, the navigation of university bureaucracies in a foreign language, the management of medical emergencies without access to a family network, and the handling of financial emergencies when stipends are delayed or insufficient: these are not abstract concerns. They are the daily texture of life for a

Liberian scholar in China, and they require institutional support that no Chinese university, however well-intentioned, is fully equipped to provide.

The Liberian Student Union in China was the answer to all of these needs. It was, from its earliest days, both a practical support structure and something more: a community, a home away from home, a place where the Liberian experience in China could be acknowledged, celebrated, and shared. For twenty years, it became something that none of its founders could have fully imagined: a national institution with the reach, the capacity, and the credibility to represent the interests of Liberian scholars to the highest levels of both the Chinese and Liberian governments.

CHAPTER TWO: THE EARLY YEARS, BUILDING FROM NECESSITY

The First Gatherings

The precise origins of the Liberian Student Union in China are, as is true of many student organizations, somewhat difficult to pin down with historical precision. Like most of the great institutions that serve communities of expatriate students, LSUIC did not begin with a founding document or a formal ceremony. It began, as such things usually do, with a group of people who realized that they were better off organized than they were alone.

The early years of the Union were years of experimentation and definition. Who counted as a member? What did membership mean? What authority did the leadership have, and over what? How should money be collected and spent? What was the Union's relationship to the Liberian government, to the Chinese authorities, to the universities that hosted its members? These questions, which any organization must eventually answer, were answered incrementally, through practice and disagreement and the slow accumulation of precedent.

What the early leaders understood intuitively was that the Union's legitimacy rested on its usefulness. A student union that could not help its members with the practical challenges of their lives was a student union that would not survive long enough to develop a culture or a history. And so the earliest priorities were practical ones: making sure new students were met at airports, making sure members who faced visa difficulties had someone to advocate for them, and making sure the Liberian community in China had a voice that could be heard by the embassy and by university administrations when the situation demanded it.

The Role of the Annual Conference

One of the most important institutional decisions in the Union's early history was the establishment of the Annual General Conference as the primary mechanism for governance and leadership transition. In a union whose members were scattered across dozens of cities and provinces in a country the size of a continent, some form of regular gathering was essential both for practical coordination and for the maintenance of a collective identity. The Annual Conference became the moment when the Union came together as one, when decisions were made and leaders were chosen, when the story of the past year was

discussed, and the ambitions of the coming year were articulated.

Over twenty years, the conference rotated among the cities where Liberian students were most concentrated: Nanjing, Xuzhou, Beijing, Hangzhou, Guangzhou, and others. Each edition left its mark on the institution's history. The 19th Annual Conference, held in Nanjing in 2025, was the last before the milestone 20th edition, which took place in Jinan in 2026. It served as the occasion for the inauguration of the 2025–2026 leadership team, the same team that would go on to produce the documentation forming the backbone of this volume.

The Constitution and Governance Framework

Every durable institution requires a foundational document that defines its identity, establishes its structures, and protects its members from the arbitrary exercise of authority. For LSUIC, that document is its constitution; the most recent version is the 2026 amended constitution under the leadership of National President Olano Teah Bloh and National Vice President Ruphine M. Harmon. Prior to this was the 2020 version under the leadership of Dr. Yamaha Joy Barvor King and Olano Teah Bloh, who served as president and vice president, respectively, from 2019 to 2020. The existence of a written, binding Constitution is not a

bureaucratic formality. It is the difference between an organization that is subject to the rule of law and one that is subject to the preferences of whoever happens to be in power at any given moment.

The LSUIC Constitution establishes the Union's organs of governance, including the National Executive Committee, the Council of Coordinators, the Council of Presidents, the Judicial Board, the National Archive Committee, the Independent Elections Commission, and other organs and committees. It defines the rights and responsibilities of members, the procedures for elections and appointments, the financial obligations of officers, and the mechanisms for constitutional amendment. It is, in the truest sense of the word, the supreme document of the Union, and its preservation and improvement is among the most important ongoing responsibilities of every administration.

The 2025-2026 leadership under Hon. Olano Teah Bloh recognized this and invested significantly in constitutional review, establishing a Constitution Review Committee led by Hon. Joshua Bo\$co Barvor charged with preparing an amended version of the document, which was presented at the 20th annual general conference. That work, which proceeded chapter by chapter through the Union's forty articles, represents one of the most significant governance contributions of the current administration.

CHAPTER THREE: THE ARCHITECTURE OF A NATION-WIDE UNION

Geography as Governance Challenge

Any student union faces organizational challenges. But the Liberian Student Union in China faces a challenge of organizational design that is essentially unique among African student organizations abroad. Its membership is scattered across one of the largest and most geographically diverse countries on earth. China spans more than nine million square kilometers, from the subtropical south to the subarctic north, from the coastal cities of the east to the inland plateaus of the west. A Liberian student studying in Harbin in Heilongjiang Province is separated from a classmate in Kunming, Yunnan Province, by a distance comparable to the distance between Monrovia and Rivercess.

This geographic reality has defined the Union's institutional design from its earliest days. A union that could only reach its members in the cities where its national leadership was located is a union that would inevitably fail the majority of its membership. The challenge of bridging these distances, of creating a governance structure that could be felt in Nantong and Guiyang and Jinan and Changchun

simultaneously, is the central organizational challenge that every LSUIC administration has faced.

The Three-Tier Structure: National, Provincial, and City

The response to this challenge has been the development, over successive administrations, of a three-tier governance structure that attempts to bring representation and support to members wherever they are in China. At the national level, the National Executive Committee provides strategic direction, policy coordination, diplomatic engagement, and institutional memory. At the provincial level, provincial coordinators serve as the link between the national leadership and the students in their geographic area, managing communication, coordinating activities, and representing regional concerns to the national body. At the city level, city presidents are the most immediate and tangible presence of the union in the daily lives of students, collecting dues, organizing local programs, providing direct support in emergencies, and serving as the face of LSUIC to their university communities.

When the 2025-2026 administration took office in July 2025, one of its first and most consequential decisions was to dramatically expand this three-tier structure. Over the first quarter alone, the National President made more than

eighty-five strategic appointments, establishing twenty-four City Presidents, eighteen Provincial Coordinators, and six fully operational standing committees. By the Third Quarter Report in April 2026, the network had grown to more than thirty-five City Presidents and twenty Provincial Coordinators. The Union now had a truly national reach, from Harbin in the northeast to Kunming in the southwest, from Beijing in the north to Guangzhou in the south.

This expansion was not merely about filling administrative positions. It was about creating a union that students in every corner of China could actually feel in their lives, a union whose presence was not an abstract concept communicated through social media posts but a living reality embodied by a leader who knew your name, organized events in your city, and could make a phone call on your behalf when you needed one.

The Standing Committees

Alongside the geographic structure, the Union operates through a system of standing committees that bring specialized focus to the key functions of its mandate. The eight committees established during the 2025-2026 fiscal year represent the full scope of what a student union must do if it is to genuinely serve its members: program and planning, audit, academic excellence, constitution review,

welfare, conference, independent elections, and press and public affairs.

The Program and Planning Committee, chaired by Hon. Manna Destiny Blah and co-chaired by Hon. Lydia T. Pennoh, is responsible for conceiving and executing the social and community programs that give the Union its vitality. The Audit Committee, chaired by Hon. Robert Borlay Kaba, provides the independent financial oversight that gives the union its credibility. The Academic Excellence Committee, chaired by Dr. Christian Mulbah and supported by Secretary General Hon. Queenetta Dearest Johnson, delivers the workshops, debates, and mentorship programs that advance the scholarly ambitions of the membership.

The Constitution Review Committee, chaired by Hon. Joshua Bo\$co Barvor, does the painstaking work of modernizing the Union's foundational document. The Welfare Committee, chaired by Hon. Charles W. Wesseh Jr., provides the direct support services that matter most when students are in difficulty. And the Press and Public Affairs Committee, chaired by Hon. Clarence Seedorf Johnson and co-chaired by Hon. Victor B. Wemh, tells the union's story to the world. The conference committee chaired by Hon. Enoch K. D, and the independent elections commission chaired by Dr. Aaon S. Pittman made the 20th annual conference a success and gave the union new leaders to

serve the union for one year (2026-2027). The IEC introduced the first online voting system after 19 years to give good-standing members who can't attend the conference a chance to vote for leaders.

Together, these committees and the geographic leadership structure they complement represent a governance architecture that is openly capable of serving a diverse, dispersed, and demanding membership. Building and sustaining that architecture has been among the most important and least visible contributions of the LSUIC across its twenty-year history.

PART TWO

THE LEADERSHIP LEGACY

Twenty Years of Presidents, Policies, and Progress

CHAPTER FOUR: THE PRESIDENTS WHO BUILT THE UNION

A Living Archive: The Legacy Hour Series

One of the most culturally and institutionally significant programs introduced by the 2025-2026 administration was the Legacy Hour series, a structured platform for honoring and documenting the experiences of former leaders of LSUIC. Conducted as virtual dialogues on Zoom, the eleven editions produced during this administration's tenure represent the most comprehensive oral history of LSUIC's leadership ever assembled.

The series captures not only the achievements of each former president but also their honest reflections: the challenges they faced, the mistakes they made, the decisions that still weigh on them, and the advice they would offer to

those who come after. What emerges from these recordings is not a hagiography of perfect leaders but something more valuable: a truthful, human account of what it means to lead a complex student organization under pressure, at a distance, with limited resources and maximum responsibility.

The recordings of all eleven Legacy Hour editions are permanently archived on the LSUIC YouTube channel and accessible to any scholar, veteran, or partner who wishes to understand how the Union arrived at where it stands today. In a modern context where institutional knowledge is so often lost when leadership transitions occur, these recordings represent a rare act of foresight, a decision to invest in the union's future by preserving its past.

Hon. Alan B. James, 2017-2018: Building in Hard Times

Among the former presidents documented in the Legacy Hour series, Hon. Alan B. James occupies a particularly significant place in the Union's institutional memory. Serving as President from 2017 to 2018, Hon. James led the Union through a period characterized by significant financial constraints and the kind of governance challenges that test the mettle of any leader.

His administration is remembered for initiatives that addressed the needs of non-bilateral students, a category of scholars who received very little institutional support from either the Liberian or Chinese governments and who depended most heavily on the Union's welfare functions. His decision to host a mini-conference in Beijing, despite facing considerable opposition, demonstrated the kind of principled decision-making under pressure that defines leaders who are committed to their vision rather than merely to their popularity. He managed a crisis involving students stranded at that same conference with the combination of calm authority and practical problem-solving that the situation demanded.

In his Legacy Hour session held on March 23, 2026, Hon. James walked current leadership and attending scholars through the reasoning behind his most controversial decisions, acknowledging both their merit and their costs with a candor that those present described as deeply instructive. His willingness to revisit not just his successes but his struggles is the very quality that makes the Legacy Hour series valuable.

Dr. Charles Gbollie, 2018-2019: Restoring Stability

Dr. Charles Gbollie served as National President from 2018 to 2019. He inherited a union still carrying financial difficulties from his predecessor's tenure. His administration's response to that inheritance was methodical and principled: clear the debts, restore financial stability, and build the structural capacity that would allow subsequent leaders to focus on programming rather than crisis management.

Dr. Gbollie organized a successful conference in Xuzhou and established committees that strengthened the Union's organizational capacity. He launched educational initiatives that elevated academic engagement at a time when the Union's academic function was less formalized than it would later become. He also navigated one of the most difficult moments any student leader can face: the loss of a member. His account of how his administration responded to that tragedy, shared with remarkable openness in Legacy Hour Edition 8.0, speaks to the weight of leading an organization whose members are young, far from home, and sometimes in real danger.

In his Legacy Hour appearance, which generated one of the most extended question-and-answer sessions of the entire series, Dr. Gbollie advised current leaders to build professional networks during their time in China, to prepare

seriously for the return to Liberia, and to maintain an unwavering commitment to the Union's goals through consistent, dedicated work. His advice was grounded not in theory but in lived experience: he had navigated every terrain of student leadership and emerged with wisdom rather than bitterness.

Dr. Yamah Joy Barvor King, 2019-2020: Leadership Through Crisis

Dr. Yamah Joy Barvor King's tenure as National President from 2019 to 2020 will be remembered above all else for the context in which it was conducted: the global COVID-19 pandemic. When the virus emerged in late 2019 and spread with terrifying speed through early 2020, Liberian students found themselves in the eye of the storm. They were at the epicenter of a global health crisis, thousands of miles from their families, facing a level of uncertainty that no student union manual had prepared anyone to navigate.

Dr. King's response to this crisis was to lead with empathy, active listening, and decisive action. Working alongside the Liberian Embassy and individual donors, her administration secured support for students facing acute hardship during the pandemic, connected scholars with resources when supply chains and financial systems were disrupted, and maintained a sense of community when physical gatherings

were impossible and digital communication was the only thread holding the union together.

Beyond her crisis management, Dr. King's administration made lasting institutional contributions: the establishment of the first digital membership records, the 2020 constitutional amendment that produced the governing document the Union used until July 26, 2026, and the creation of a scholarship committee that formalized the Union's academic support function. In her Legacy Hour session, she offered guidance that resonates far beyond student governance: maintain clear boundaries, practice self-care, and serve your constituents with real empathy; never just perform it. These are words that apply as much to a diplomat or a civil servant or a hospital administrator as they do to a student union president.

Dr. Hassan Francis Whitfield, 2020-2022: Constituting the Future

Dr. Hassan Francis Whitfield served as National President from 2020 to 2022 (two terms), inheriting a union that had survived the pandemic period and was ready to rebuild. His administration focused significantly on institutional reform and governance strengthening, with particular emphasis on using the constitutional framework that Dr. King's administration had laid the groundwork for.

Dr. Whitfield's role in drafting and advancing the LSUIC Constitution as chairman of the very constitution review committee was among the most consequential acts of institutional service in the Union's twenty-year history. The constitution is not merely a document; it is the accumulated wisdom of an organization about how to govern itself fairly, protect its members from arbitrary authority, and maintain continuity across leadership transitions. The framework Dr. Whitfield helped produce continues to serve as the Union's supreme law.

During his two terms in office, his administration organized two conferences in Hangzhou and Guangzhou and employed creative social engagement strategies, including the Selfie Challenge and Achievers' Awards initiatives, to maintain student participation during what remained a challenging post-pandemic period. Despite financial constraints and leadership challenges, Dr. Whitfield demonstrated the resilience and commitment that define leaders who think beyond their own tenure.

His Legacy Hour session on March 7, 2026, was notable for its directness and its depth. Dr. Whitfield spoke candidly about the challenges of his time, expressed regret about unfulfilled ambitions, including the legal registration of the union as a formal entity, and emphasized the importance of

leaving meaningful contributions for future leaders. His attendance at the Legacy Hour was, itself, an act of institutional generosity that the current administration acknowledged and appreciated.

Hon. Emmet A. Greene, 2022-2023: Energy and Initiative

Hon. Emmet A. Greene's (former national vice president to Dr. Whitfield) tenure from 2022 to 2023 was marked by the energy and entrepreneurial spirit that he brought to the office. His administration is remembered for the Presidential Financial Giveaway, a program that directly transferred resources to students in need, and for the launch of the LSUIC Social Night and Hot Talk Show, which brought entertainment and community celebration into the Union's programming mix in a way that resonated broadly with the membership.

Hon. Greene also organized an Entrepreneurship Fair and established academic groupings that connected students with similar interests across different cities. He oversaw what he described in his Legacy Hour appearance as a historic financial audit, demonstrating his commitment to the accountability standards that the union's governing documents required.

In his Legacy Hour session on February 16, 2026, Hon. Greene spoke candidly about the challenges his administration faced, including difficulties with pledge collection, the management of loan repayments, and the problem of low meeting attendance that has been a persistent challenge across multiple administrations. His willingness to discuss these difficulties openly, without minimizing them or making excuses for them, modeled the kind of honest institutional reflection that the Legacy Hour series was designed to capture.

Hon. Jacob Cephus Johnson, 2023-2025: Financial Management and Conference Revenue

Hon. Jacob Cephus Johnson served as National President from 2023 to 2025, the most recent predecessor of the current administration. His two-term presidency represents a significant period in the Union's institutional development. His administration generated significant revenue for the Union, demonstrating his ability to mobilize the membership around collective goals. He also brought to the office a sense of continuity and institutional memory that comes from having arrived in China as a student in 2018 and witnessed the Union's evolution over several years before assuming its leadership.

His Legacy Hour session on March 18, 2026, was one of the most substantive of the series. He spoke about his journey, his achievements, and with particular honesty, his regrets. Chief among them was the failure to register LSUIC as a legal entity, a goal that both he and Dr. Whitfield had identified as important but could not accomplish due to opposition within the National Executive Committee. He advised current leaders to balance constitutional authority with collaborative decision-making, a lesson drawn directly from his own experience navigating the complex relationship between the executive and governing councils of the Union. It reflected the spirit of reconciliation and collective ownership of the Union's history that the 2025-2026 administration worked to foster from its first days in office. Mr. Johnson didn't end his second term in office. He resigned after the fourth quarter meeting, leaving his national vice president, Hon. Gideon F. B. Solre, in office as the new national president for a period of a week or two prior to the 19th annual conference. His two terms of leadership were later audited by the 2025-2026 administration, which brought out a lot of mismanagement, unaccounted funds, and his leadership running without an approved financial policy by the council of coordinators (CoC). During this second term, his financial secretary general resigned within the first quarter, and his national secretary general also resigned in the second quarter of the

same year. The union ran without a proper or appointed new financial secretary from quarter two until the end of his term. The national treasurer (Hon. Kebbeh D. H. Tarnue) served in the dual role throughout.

PART THREE

THE 2025-2026 ADMINISTRATION

Leadership to the People: The Year That Changed Everything

CHAPTER FIVE: THE INAUGURATION AND THE PROMISE

July 26, 2025: A New Beginning in Nanjing

The 19th Annual General Conference of the Liberian Student Union in China, held in Nanjing in the summer of 2025, did not merely elect a new leadership team. It inaugurated a new chapter in the Union's institutional story. When National President Hon. Olano Teah Bloh and his team took the oath of office on July 26, 2025, they assumed responsibility for an organization with twenty years of accumulated history, tradition, and institutional complexity, and they did so with a mandate as ambitious as any the Union had seen.

The mandate was summed up in a phrase that would become the defining principle of the administration's entire year: ***Leadership to the People (L2P)***. This was not a campaign slogan crafted for its rhetorical appeal. It was, from the outset, an operational philosophy: the union could only fulfill its purpose if its governance reached every student in every city, if its decision-making was transparent rather than opaque, and if its resources were managed with a rigor that invited scrutiny rather than deflecting it.

To understand what that commitment meant in practice, one need only look at what the administration did in its very first quarter in office. Within almost three months of taking the oath, the leadership had made more than eighty-five strategic appointments; built from scratch the current website of the union (www.lsuic.org), which has built-in membership registration and verification with a section to chat with the union constitution; launched a comprehensive digital transformation program; published two editions of a revived institutional newsletter (the Chronicle); and assisted forty students with visa and passport documentation. It had initiated a constitutional review and audit process, submitted the national budget for formal approval, and conducted peace and reconciliation meetings that brought together past and current leaders in a spirit of unity. This was not the record of an administration still finding its

footing. It was the record of a team that had arrived with a plan and the discipline to execute it.

The National Executive Committee: A Team Portrait

The 2025-2026 National Executive Committee (NEC) of LSUIC was constituted with deliberate attention to complementary strengths. National President Hon. Olano Teah Bloh, a PhD student studying computer science and technology and the founder and CEO of Teah Innovative Tech (T.I.T), brought to the role an unusual combination of academic rigor, entrepreneurial experience, and digital literacy that would prove essential to several of the administration's signature initiatives.

National Vice President Hon. Ruphine M. Harmon proved to be, in the words of the National President's closing remarks, the steady operational strength of the administration. Her work encompassed the Council of Coordinators, student advocacy across multiple complex welfare cases, chaplaincy support, event planning and execution, and consistent personal outreach to scholars across China, the kind of outreach that builds trust you cannot manufacture or delegate. During the third quarter alone, she personally reached out to more than three hundred scholars to check on their well-being, a gesture that

defined the human dimension of the administration's welfare work.

National Secretary General Hon. C. Nathaniel Willie II and National Deputy Secretary General Hon. Jenkins G. Wilson provided the administrative and communications backbone without which no administration, however visionary, can function. Their publication of twenty editions of the LSUIC Chronicle during the administration's four quarters, combined with the consistent maintenance of the Union's social media presence and the design and dissemination of program materials, created the public face of an administration that was determined to be seen as well as active.

National Financial Secretary General Hon. Noah D. Mason constructed the financial infrastructure that gave the administration its credibility. The approved budget; the comprehensive financial policy bearing reference code LSUIC-FINPOL-2025-2026; the live dues record mini-program that gives all members access to the union financial records; and the quarterly financial reports published to the full membership and provincial coordinators collectively represented the most robust financial governance framework the union had seen. Hon. Mason's understanding that financial integrity is not merely a matter of accounting but of institutional trust was evident in everything his office produced.

National Treasurer Hon. Jenneh Bonah managed the union's funds with an integrity that the financial report makes clear while also serving as the primary contact for the conference preparation in Jinan and contributing directly to the fundraising effort that supported the debate tournament. More so, National Chaplain General Hon. Mitchell Vampelt maintained the spiritual dimension of the union's community life with care, ensuring that the chaplaincy's programs reached members who needed them in every month of the administration's tenure.

The Transition: Honoring What Came Before

The 2025-2026 administration began its tenure with an act that set the tone for everything that followed: it honored the transition process with meticulous care. A formal turn-over briefing was conducted on August 8, 2025, to inform the scholars as to what has been turned over as the constitution demands. Unfortunately, the offices of the national president and vice president didn't receive any signed turnover note from the 2024-2025 leadership. The administration received financial accounts showing a balance of RMB 23,606.57 and USD 2,700.

More significantly, the administration invested immediately in peace and reconciliation among the broader LSUIC community. Two meetings were convened in the first

weeks: one with all past and current leaders and one with the general membership. These gatherings, modest in format but profound in intention, established from the outset that the 2025-2026 administration was not interested in the division and rivalry that had marred some previous transitions. It was interested in building something together.

The result, as the first quarterly report noted, was that all past and current leaders committed to peace, love, and unity. That commitment was not merely aspirational; it was institutional. And over the course of the year, it proved to be one of the most durable contributions the administration made to the Union's culture.

CHAPTER SIX: FIRST QUARTER, FOUNDATIONS IN NINETY DAYS

July to September 2025: Building the Architecture

The first quarter of the 2025-2026 fiscal year, July through September 2025, was a period of foundational activity whose scope and pace surprised even those who had high expectations of the incoming administration. The theme of leadership to the people found its most tangible early expression in the sheer scale of governance expansion undertaken in these first three months.

Over eighty-five strategic appointments were made, encompassing twenty-four City Presidents, eighteen Provincial Coordinators, and six fully constituted standing committees with a combined membership of thirty-seven individuals. The geographic breadth was deliberate: from Guangzhou in the south to Harbin in the northeast, from Shanghai on the coast to Xi'an in the inland northwest. No previous administration had attempted to build such a comprehensive network in so short a time.

The appointments were not made casually. Each city president and provincial coordinator was appointed for their proximity to the scholars they would serve, their commitment to the union's values, and their ability to provide practical support. Each committee member was appointed for the expertise and perspective they could bring to their committee's function. And every new officer received a copy of the union's constitution, both a practical tool and a symbolic statement: this administration is governed by the rule of law.

The Digital LSUIC: Technology in Service of Community

Parallel to the governance expansion, the first quarter saw the launch of the administration's most visible and far-reaching initiative: The Digital LSUIC transformation. The centerpiece of this transformation was the development and launch of the new official LSUIC website, a platform that became the central digital hub for every aspect of the Union's operations.

The website is not merely a static institutional brochure. It was designed as a living, functional tool, a permanent home for announcements, leadership directories, constitutional documents, policy updates, committee listings, and news archives. It later host the membership verification system, one of the administration's most technically significant

achievements. For the first time in the Union's history, any scholar in any city in China could find reliable, comprehensive information about their Union through a single, professionally maintained online platform.

Alongside the website, the first quarter saw the launch of two editions of the LSUIC Chronicle, the Union's official digital newsletter, which would grow over the course of the year into the primary weekly information source for the entire membership community. The Chronicle was not merely a bulletin board. Under the combined editorship of the National Secretariat and the Press and Public Affairs Committee, it became a proper publication: a record of events, a platform for member voices, a showcase for the richness of the Liberian student experience in China.

The first quarter also introduced two digital tools that reflected the administration's understanding of technology as a servant of community rather than a substitute for it. The Online Membership Form simplified the process by which new students could register with the Union, replacing cumbersome third-party platforms to store scholars' data. The Chat with the Constitution feature, hosted on the website, allowed any member to interact with the constitutional text in a user-friendly format making the Union's governing document accessible to students who might previously have found it intimidating.

Welfare in Action: Forty Scholars and the Embassy

The first quarter also established the Union's welfare function on a more proactive footing than it had previously occupied. In partnership with the Liberian Embassy near Beijing, the Union assisted approximately forty students with T-Visa extension applications. It successfully processed thirty-four visa renewals and four passport attestations. This service, requiring careful coordination between the union's national leadership, its local city presidents, and the embassy's consular section, demonstrated exactly the kind of practical, impactful support that the administration had promised its members.

The pick-up service for new students arriving in China was similarly expanded and formalized, with city presidents across the country coordinating airport arrivals and providing the initial orientation support that can make the difference between a new student's first days in China being bewildering and being manageable. For a student arriving for the first time in a Chinese city, often late at night, speaking little of the local language and knowing no one, the presence of a Union representative at the airport is not a courtesy. It is a lifeline.

Financial Transparency: The Live Dues Record

The first quarter concluded with the administration reporting a financial position that reflected both the scale of its activities and the effectiveness of its revenue collection systems. Total expenditure for the quarter was RMB 15,301, with a net balance of nearly RMB 49,000 after accounting for all expenditures. The introduction of the Live Dues Record, a dynamic online mini-program allowing real-time tracking of membership dues payments, was among the first quarter's most administratively consequential decisions. By making the membership's financial commitment visible to everyone, the system changed the culture around dues payment. It created social accountability alongside financial accountability, and it gave leadership the accurate, up-to-date information needed to make sound decisions.

By the close of the first quarter, the administration had earned the right to describe its initial period in office with a word that not all predecessors could use with equal justification: purposeful. Every initiative from those first three months tied back to a specific promise, a specific need, or a specific gap that the leadership had identified before taking office and committed to addressing. The record spoke for itself.

CHAPTER SEVEN: SECOND QUARTER, BUILDING ON THE FOUNDATION

October to December 2025: Deepening the Work

If the first quarter was about establishing the architecture of a transformed Union, the second quarter was about bringing that architecture to life. From October to December 2025, the expanded structure began to move: programs were delivered, partnerships formalized, and the culture of accountability and engagement that leadership had promised began to take root across the membership.

The governance expansion continued: by the close of the second quarter, the network of city presidents had grown to thirty, with a corresponding growth in provincial coordinators and committee membership. Each new appointment was more than an additional official; it was another point of contact between national leadership and the scholars of a particular community, another node in the web of mutual care and accountability the Union was building.

The NEC Tour: Leadership in Person

Among the most symbolically powerful and practically significant actions of the second quarter was the National Executive Committee's nationwide tour of Liberian student communities across China. Kicking off in Suzhou and extending to Hangzhou, Xuzhou, Nantong, Yichang, Wuhan, Zhuzhou, and beyond, the tour was an unprecedented effort to bridge the gap between national leadership and a dispersed membership in a way no digital platform could fully replicate.

The significance of the tour extended beyond its program content. It was the statement it made about what kind of leadership this administration intended to provide. The National President and National Vice President personally financed every aspect of these visits, including round-trip transportation, local travel, meals, and any donations or pledges made on behalf of the union, without drawing a single renminbi from the union's treasury. This decision was not merely practical; it was principled. Their commitment to seeing members in person was a personal commitment, funded from personal resources, and the students who welcomed them in city after city understood the message.

The forums in each city were interactive, honest, and productive. Students shared academic struggles, financial pressures, social challenges, and ideas for new programs. National leadership listened, took notes, and responded not

with polished talking points but with direct engagement and specific commitments, feedback that proved invaluable in shaping the third quarter's program agenda.

Pan-African Solidarity: The MoU Signings

The second quarter also saw the Union take a step that elevated its standing beyond the Liberian community: the formal signing of Memoranda of Understanding with the National Union of Ghanaian Students and the Cameroonian Students Union in China. These agreements, part of the administration's broader vision for pan-African scholarly cooperation, created formal frameworks for collaboration that had not existed before.

The significance of these partnerships extended beyond their immediate programmatic implications. They positioned LSUIC as a peer and a partner in a broader network of African student organizations in China, a network whose combined membership represented tens of thousands of young Africans navigating the same institutional terrain of Chinese academic life. And they demonstrated that Liberian students, when organized and well-represented, could exercise influence and build relationships that advanced not just their own interests but those of an entire generation of African scholars in China.

By the third quarter, the NUGS partnership had already begun to generate tangible benefits, with job and internship

opportunities being shared directly with Liberian scholars through the institutional channel that the MoU created. This is what thoughtful diplomacy, even student diplomacy, looks like when it is done well.

Legacy Hour: Beginning the Oral Archive

The second quarter saw the launch of the Legacy Hour series, which would grow in the third quarter into one of the administration's most enduring contributions to the Union's institutional memory. The first four editions, held between October and December 2025, featured Mr. Martin K.N. Kollie, Dr. Charles Gbollie, Chief Inspector Madison J. Larmie, and First Secretary Aron Guanue of the Liberian Embassy in Paris.

The choice of speakers for the early editions was deliberate. The series opened not with an LSUIC president but with Martin K.N. Kollie, a renowned young Liberian leader and scholar who could frame the broader conversation about leadership and national development that the administration wanted to anchor the series in. His presentation, held on October 18, 2025, under the theme 'The Leadership Liberia Needs: From Words to Actions', set a tone of serious, systems-level engagement. It asked how educated Liberians, including those in China, should think about their responsibility to their country.

His call for a new generation of leaders who prioritize people-centered policies and demonstrate unwavering commitment to the public good resonated with scholars who were, in their daily academic lives, building the capacity to answer that call.

The second edition, featuring Dr. Charles Gbollie as a policy analyst examining Liberia's education sector, addressed a different dimension of the same question. Dr. Gbollie's data-driven assessment of educational disparities, completion rates, and budgetary allocations connected the scholarly experience of LSUIC members directly to the national development challenges they would face back home.

The comparison of Liberia's educational investment to regional peers like Rwanda and Ghana was the kind of clear, comparative analysis students need. It helped them understand both the stakes of their government's choices and the contributions they could make as professionals and advocates.

The third edition, featuring Chief Inspector Madison J. Larmie on cybercrime legislation, and the fourth, featuring First Secretary Aron Guanue on diplomacy and service, reflected the administration's commitment to connecting LSUIC members with the full range of professional and policy domains in which their China-acquired expertise could make a difference. By the end of the second quarter,

the Legacy Hour had established itself as the Union's most intellectually serious and consistently well-attended program series.

Academic Programs and Welfare Initiatives

The second quarter's committee work represented a significant expansion of the union's programs offering. The Program and Planning Committee launched its landmark Unlocking the Power of Words series, a creative writing and public speaking development program that culminated in a formal competition recognizing the top three orators from among forty-six participants. The winning speeches addressed themes of real substance: the transformative power of education, cultural identity, personal resilience, and the vision for national development in Liberia. These were not students performing for prizes.

They were scholars finding their public voices, and the Union was the platform that made it possible.

The Academic Excellence Committee organized two flagship workshops: a masterclass on effective study habits featuring Dr. Mansur Hawson of Tamale Technical University and a publication skills workshop led by Dr. Sheikh Farhan Ashraf of Guangdong University of Foreign Studies. Both events addressed needs that were universal among Liberian scholars in China: the need for practical,

structured guidance on how to perform at the highest academic level and how to contribute meaningfully to the scholarly literature in one's field.

The Welfare Committee conducted its nationwide survey, the results of which revealed the landscape of challenges facing the Union's members with statistical clarity. Financial hardship was identified as a primary concern by 61.5% of respondents. Academic stress was reported by 57.7%. Emotional and mental well-being was a concern for 50%. These are not numbers about abstract student populations. They are numbers about specific human beings who came to China to study and found themselves navigating pressures that their scholarship letters never mentioned. The survey's most encouraging finding was one that might have been assumed but needed to be confirmed: no Significant communication gaps were reported between the leadership and the student body. The administration had been visible, accessible, and responsive, and its members had noticed. This confirmation was no license for complacency. It simply meant the approach was working and needed to be sustained.

The Breast Cancer Awareness Day and the Late Kate Weah

Among the second quarter's most moving programs was the virtual Breast Cancer Awareness Day, held on October 15,

2025, in collaboration with the Liberian Women in China Organization. The event was dedicated to the memory of the late Hon. Kate Weah, who had served LSUIC with (Dr. Whitfield) at the national level and whose loss the community felt with a grief no administrative document can fully capture.

The keynote speaker was Dr. Deddeh E.P. Supuwood, the trailblazing Liberian medical oncologist who founded the first oncology unit at the JFK Memorial Center in Monrovia. Dr. Supuwood's presentation, which began with a personal tribute to Hon. Kate Weah as one of her first patients, addressing the full range of breast cancer prevention, detection, and treatment as it relates to the Liberian context. The event was not merely educational in the conventional sense. It was an act of collective mourning and collective resolve, a community's decision to honor one of its own by doing the hard, practical work of protecting others.

Programs like the Breast Cancer Awareness Day are why a student union is more than an administrative body. They are why the Union exists: to hold the full spectrum of its members' lives, including the most difficult and most human parts, with care, attention, and love.

CHAPTER EIGHT: THIRD QUARTER, THE YEAR REACHES ITS PEAK

January to March 2026: Delivery at Scale

The third quarter of the 2025-2026 fiscal year, spanning January through March 2026, was the most program-intensive and institutionally consequential period of the administration's tenure. Building on the foundational systems and governance structures of the second quarter, the third quarter was defined by delivery: programs run, debates held, workshops hosted, constitutions reviewed, members recognized, conferences planned, and histories documented. The union moved at a pace and level of engagement that, in the words of the national president, had not been seen in recent memory.

The numbers tell one dimension of this story. The Academic Excellence Committee delivered four major programs in three months, completing 70% of its annual work plan. The winter debate competition attracted 90 participants at peak sessions across ten cities. The Online Winter Computer Concepts workshop from Teah Innovative Tech (T.I.T.) was facilitated solely by the National President Olano Teah Bloh filled the union's

Zoom platform to its 100-person capacity on all five days of the program, with more than 250 pre-registrations. The Legacy Hour series conducted seven editions, documenting the experiences of six former LSUIC presidents. The Facebook page grew past 4,000 followers. The Google Drive archival system was launched and populated. Five new officials were appointed and confirmed. The venue for the 20th anniversary conference was secured.

But numbers, however impressive, do not capture the full quality of what the third quarter represented. They do not capture the experience of a student who, after months paralyzed by the prospect of writing a thesis, sat through the March 28 Thesis Writing Workshop and walked away with the clarity and confidence to begin. They do not capture the pride of a debater from Chengdu who stood before thirteen judges, argued both sides of a complex policy question, and left with a first-place trophy, knowing she was capable of more than she had believed. They do not capture the quiet gratitude of a scholar whose visa extension was processed, whose hospitalization was met with a virtual visit and a financial disbursement, and whose union showed up when it mattered most.

The Budget and Financial Policy: Governing by the Numbers

The formal approval of the 2025-2026 national budget and the comprehensive financial policy on January 19, 2026, following hearings on January 7 and 11, represented the most significant governance achievement of the third quarter in terms of institutional impact. When the sixth Council of Coordinators, acting under Article 15 of the 2020 Amended Constitution, ratified both documents, it completed a process the administration had initiated in its first weeks in office.

The approved budget projected total income of RMB 124,739 for the fiscal year, with planned expenditures of RMB 93,464, yielding a projected surplus of RMB 31,275. These figures are not merely financial data. They represent a planning framework that connects every program the Union runs to the financial reality that makes it possible and creates the transparency that allows members to understand exactly how their dues are used.

The Financial Policy, bearing the reference code LSUIC-FINPOL-2025-2026, went further than any previous financial governance document in the Union's history. It established detailed membership dues structures; payment procedures with 48-hour receipt requirements; late payment and suspension protocols; a full budgeting timeline; signatory authority requirements for all expenditures; audit

and reporting obligations; and procedures for donations, fundraising, and election-related finances. For scholars who wanted to understand exactly how the Union managed its money, the policy was publicly available on the Union's website. That transparency was not accidental. It was the point.

The Presidential Intercity Winter Debate 2026

Among the programs of the third quarter, the Presidential Intercity Winter Debate 2026 stands in a category of its own. Running under the theme *Building a Legacy Through Excellence*, the tournament was conducted entirely over the Union's Zoom platform from February 13 to 28, 2026, a sixteen-day engagement that generated extraordinary participation, enthusiasm, and intellectual energy across the Union.

Ten cities entered the qualification rounds. The format was rigorous: city pairings, debate topics, and pro-and-con assignments were determined through live, transparent online draws, ensuring fairness and building anticipation. Following two qualification rounds, eight cities advanced to the quarterfinals: Suzhou, Guizhou, Xuzhou, Beijing, Wenzhou, Chengdu, Wuhan, and Qingdao. From the quarterfinals onward, debaters prepared arguments for both sides of every topic, a requirement that elevated the

intellectual challenge and tested not just the ability to argue a position but also to understand an issue from multiple perspectives.

The judging panel, headed by Hon. Marcus Sepo Jensen and comprising thirteen judges drawn from across the Union, evaluated each round according to a modified scoring system developed specifically for the competition by Hon. Enoch, the 2026 conference committee chairman. A real-time debate timer and game dashboard, built by the Office of the National President, professionally displayed topics, speaker orders, and live timing during each session. The infrastructure of the competition, like the competition itself, reflected the administration's commitment to doing things properly.

Chengdu City claimed first place and RMB 900. Guizhou City finished second with RMB 550. Xuzhou City placed third with RMB 350. Tournament MVP Hon. Prince Y. Saydee of Xuzhou received an additional RMB 100. The tournament attracted up to 90 participants during peak sessions and averaged 60 across all sixteen competition days, numbers that are extraordinary for a virtual event hosted on a student union platform.

The story of MVP Hon. Prince Y. Saydee deserves particular mention. He had placed third with his team in the 2024 Winter Debate, won the full tournament in 2025 and narrowly missed the MVP award that year. From February

7 to 28, 2026, he sacrificed sleep and recreation to prepare for the debates, all in pursuit of excellence. His MVP title was not a gift. It was the product of years of development and weeks of dedicated work. His story is, in miniature, the story the Union tries to tell about what is possible when Liberian students commit to pursuing their best.

The OWCC 2026: Technology for Everyone

The ninth edition of the Online Winter Computer Concepts workshop, conducted from February 2 to 6, 2026, in partnership with Teah Innovative Tech and the Academic Excellence Committee, was by any measure the most impactful iteration of the program in its history. With more than 250 pre-registrations, the LSUIC Zoom platform reached its maximum capacity of 100 participants on every day of the five-day program. The National President described this as one of the most significant moments of the administration's tenure in terms of digital community engagement.

The five-day program covered email essentials and professional digital communication, Windows operating system fundamentals, Microsoft Word and Excel skills, internet navigation and information literacy, and research skills for academic and professional contexts. Each session was led by the National President himself, who brought his

doctoral expertise in a technology-related field and his experience as CEO of Teah Innovative Tech.

Every session was recorded, edited, and uploaded to both the TIT website and the LSUIC YouTube channel, creating a permanent digital library that scholars who could not attend live could access at any time. Over 100 certificates of participation were produced and made available for download through the TIT Certificate Verification System, giving participants a credentialed record of their training. The OWCC has, across nine editions, equipped thousands of students with digital skills that are directly relevant to their academic and professional lives. In an era where digital literacy is a prerequisite for nearly every profession, this program is one of the most direct investments in human capital the Union makes.

The Legacy Hour Series: A Complete Presidential Archive

The third quarter saw the Legacy Hour series reach a milestone that no previous administration had achieved: the systematic documentation of every living former LSUIC president's experience on the public record. Editions five through ten of the series, held between February and March 2026, featured Hon. Emmet A. Greene, Dr. Yamah Joy Barvor King, Dr. Hassan Francis Whitfield, Dr. Charles Gbollie, Hon. Jacob Cephus Johnson, and Hon. Alan B.

James, with the eleventh edition featuring Madam Elfreda Jackson of the Liberia-My-Heritage organization.

Together, these eleven editions constitute a living institutional archive of remarkable depth. They document the evolution of the Union's governance, finance, programs, and culture across nearly a decade of leadership transitions. They capture both the achievements and the honest failures of each administration, the decisions that in retrospect seem obvious, and those that were agonizing. They connect the current membership to the people who built what they have inherited, making the Union's history not a bureaucratic timeline but a living narrative of service, struggle, and growth.

The National President captured the significance precisely in the foreword to the Third Quarter Report: "Long after our tenure ends, these recordings will remain. Scholars a decade from now will be able to hear, in the voices of those who lived it, what it meant to lead LSUIC across different eras." That is exactly what institutional memory should look like in the twenty-first century.

Student Welfare in the Third Quarter

The welfare record of the third quarter is both practical and deeply human. The Office of the National Vice President processed eight documented cases of visa and documentation assistance during the quarter, successfully

obtaining letters of attestation for four scholars and providing T-visa extension advocacy for three more. A particularly instructive case, that of Scholar Baindu Kiazolu, highlighted an operational challenge that the NEC encountered periodically: when students seeking assistance from the Union do not communicate reliably or provide consistent information, the Union's ability to help them is compromised even when the office acts promptly. The National Vice President's recommendation for improved communication protocols was taken seriously and incorporated into planning for the fourth quarter.

Two welfare disbursements of five hundred RMB each were made during the quarter to scholars with medical needs. These are not large amounts in isolation. But for a student managing a hospitalization far from family, without the safety net that proximity to loved ones provides, the knowledge that their Union showed up, both virtually for a hospital visit and financially with a disbursement, is immeasurable. The National Vice President also personally reached out to more than three hundred scholars during the third quarter to check on their well-being, a form of proactive care that cannot be captured in a financial report but represents one of the most genuine expressions of the Union's purpose.

The quarterly legal compliance advisories issued by the National Vice President's office also deserve recognition. These advisories, distributed nationwide to all scholars, provided practical guidance on visa monitoring, residence registration requirements, and the legal boundaries of student life in China. A scholar who loses their visa loses their degree. A Union that helps prevent that outcome by keeping its members informed and prepared is doing its most essential work.

The Judicial Board and Constitutional Accountability

The third quarter included significant judicial board activity that illuminated both the union's history and the administration's commitment to constitutional governance. The rulings issued by the board, addressing constitutional violations during previous administrations, established precedents that will shape union governance for years to come. The most significant ruling confirmed three things: the LSUIC Constitution is supreme; its mandatory provisions cannot be waived by personal preference or convenience, and the Judicial Board's orders are final and binding on everyone in the Union.

The current administration's willingness to file petitions before the Judicial Board, pursue constitutional remedies rather than working around the system, even when doing so

required persistence and institutional will, set a standard for rule-of-law governance that distinguished it from some of its predecessors. Leadership that uses the system, rather than circumventing it, is the foundation of legitimate institutional authority.

The February confirmation hearing demonstrated the same commitment to process. Three presidential appointees were formally confirmed by the Council of Coordinators through public process, including a disciplinary fine that was acknowledged and settled on the spot. These are not theatrics. They are the daily practice of constitutional governance, and they matter for the long-term health of the institution far more than any single program or achievement.

The Constitution Review: Updating the Supreme Document

The Constitution Review Committee, chaired by Hon. Joshua Bo\$co Barvor, made substantial progress during the third quarter, completing its review through Chapter Six of the forty-article document and beginning work on Chapter Seven. The substantive reforms proposed across the reviewed chapters reflect a thorough, thoughtful engagement with the genuine ambiguities and limitations of the 2020 amended constitution.

Among the most significant proposed changes: the repositioning of the Union's identity from apolitical to non-partisan, a distinction that resolves an apparent contradiction between the Union's stated character and its actual engagement in elections and bilateral diplomacy. The creation of four clear membership categories, Full, Veteran, Affiliate, and External Affiliate, each with distinct rights and responsibilities, addresses a longstanding ambiguity about who exactly counts as a member and what obligations that membership entails. The restructuring of the NEC's emergency powers to require collective decision-making rather than centralizing authority in the National President alone, combined with revised financial provisions requiring multiple signatories for withdrawals and disbursements, closes governance gaps that had the potential to enable unilateral action in future administrations. The timeline calls for draft completion by April 2026, member feedback collection in May, and final release in June for presentation at the 20th Annual General Conference. That timeline was met; the Union's twentieth birthday was commemorated not only with a conference but also with a new governing document, an amended constitution that reflects two decades of institutional learning and is designed to serve the Union well for the next two decades.

CHAPTER NINE: FOURTH QUARTER, A SEASON OF LEGACY

April to June 2026: The Final Stretch

The fourth quarter of the 2025–2026 fiscal year, spanning April through June 2026, stands as one of the most consequential ninety-day stretches under this leadership. It opened with a homecoming that had never been attempted before and closed with the Union standing at the threshold of its twentieth annual conference, a new constitution, and an expanded footprint on the international stage. In between, the National Executive Committee managed an extraordinary volume of work across governance, diplomacy, student welfare, finance, and culture, while city chapters from coast to interior kept the daily business of student life moving forward.

The First-Ever Homecoming: Twenty Years, Remembered

On the evening of April 25, 2026, across time zones stretching from Chinese university dormitories to homes in Monrovia and beyond, the Liberian Student Union in China gathered for an event it had never before attempted in its two decades of existence: a formal homecoming. LSUIC

was founded in July 2006, and twenty years later, that founding impulse was honored directly by the man who lived it. Dr. J. Alexander Nuetah, LSUIC's founding president and now Liberia's Minister of Agriculture, delivered an emotional address recalling the union's birth from the "Fellowship and Allowance Era," including the simple act of traveling to the airport to receive a newly arrived student, an act of fellowship that, in his case, eventually led to marriage. "Be the example of developmental excellence," he urged the current generation of scholars, pointing to China's own development as a model worth studying and replicating at home.

The evening's keynote fell to Rev. Doc. Augustine K. Ballah, a fifteen-year veteran of the LSUIC community, who spoke on loyalty, distinguishing team loyalty, self-loyalty, and relationship loyalty from what he termed "excellent loyalty," loyalty not to any individual or faction but to the institution itself and what it stands for. Scholar Queenetta Dearest Johnson performed a spoken word piece titled "We Are LSUIC," tracing the union's journey from 2006 to the present. The evening also marked the debut of the Voice of LSUIC, the Union's newly formed choir, performing "My World Needs You" after weeks of practice sessions coordinated under the Office of the National Vice President. A panel of former presidents, including Honorable Alan B. James, Honorable Jacob Cephus

Johnson, and Dr. Hassan Francis Whitfield, reflected on their respective tenures, offering a continuous narrative thread across leadership generations. The Homecoming stood as the moment the current leadership chose to make the Union's twenty-year transformation visible to the entire membership at once.

Constitutional Completion and a Seat at the Continental Table

May 2026 was, by the National President's own description, "one of the most productive months of this administration." On May 1, the Constitution Review Committee delivered the first draft of an almost entirely new LSUIC constitution, and for the rest of the month, from May 3 through May 31, the president reviewed it continuously, exchanging insights with the committee's chairman and the National Executive Committee, weighing in on Judicial Board recommendations for amendments. A public dialogue on the draft was held by Zoom on May 25. By June 29, the final, completed draft was received and was ready for adoption at the 20th Annual General Conference in Jinan.

May was also the month LSUIC stepped onto a larger stage. On May 30, in Beijing, the National President signed the founding charter of the African Students' Confederation in China (ASCC) on behalf of Liberia-LSUIC, joining more

than thirty other student union presidents from across the country. In the same session, he secured two leadership positions for LSUIC within the new confederation: deputy secretary general at the executive level and chair of the academic committee at the functional level. LSUIC joined the confederation's planning process only two weeks before the event yet contributed the official conference banner, delegate bags, flyers, table signage, and PowerPoint presentation used throughout the founding conference.

The national president delivered a presentation titled "African Students as Bridges for Africa-China Cooperation in Education, Leadership, Opportunity, and Innovation." If the ASCC partnership extended LSUIC's reach across China, the Union's growing relationship with the Liberia National Student Union (LINSU) extended its reach home. The two organizations' leaderships first met virtually on May 19, and on June 10, 2026, the two unions formally signed a Memorandum of Understanding establishing cooperation across academic exchange, cultural diplomacy, leadership development, student welfare, entrepreneurship, and community service, overseen by a newly formed Joint Coordinating Committee. Both leaders described the signing as a step toward uniting Liberian students globally. Diplomacy at the national level continued with a courtesy visit to the Liberian Embassy in Beijing on May 29, where the national president met H.E. Ambassador Dudley

McKinley Thomas and his diplomatic team to discuss student welfare and the union's approaching annual conference.

The LSUIC Academic Excellence Awards: A First in Twenty Years

Among all the fourth quarter's achievements, few represent as clear a structural shift in the Union's identity as the launch of the LSUIC Academic Excellence Award program. Announced by the National President on June 4, 2026, and developed in partnership with the Academic Excellence Committee under Chairman Dr. Christian Mulbah, the program created, for the first time in the Union's twenty-year history, a formal mechanism for recognizing scholarly achievement rather than relying solely on leadership service as a measure of distinction. The award framework established categories for Best Researcher, Highest GPA, Best Achieving Scholar, and Top Graduate, each split between male and female recipients, with grades standardized to a common four-point scale and applications evaluated by two independent reviewers under a published rubric and a strict conflict-of-interest policy.

Eight applicants came forward for the first edition. The vetting process ran from June 18 through June 22, and the results, announced on June 27, told a story of genuine scholarly distinction within the Union's ranks. Dr. Aaron S.

Pittman, a doctoral graduate, swept multiple categories, winning Best Researcher with a 98 percent score built on seven peer-reviewed publications carrying a Q1 impact factor and an average citation impact of 9.9, alongside the Best Achieving Scholar title and, with a weighted score of 75 percent, the Top Graduate Award. In the highest GPA categories, Mr. Samson Walakehwon led male graduate students with a converted 3.83, Miss Zoker Appelline Sao led female students with a 3.79, and Mr. Joseph Bill Geleplay led male undergraduates with a 3.70. The awards marked what the Chronicle called “a decisive shift toward institutionalizing academic recognition within the Union,” transforming LSUIC “from a purely representative body into an engine of academic excellence.”

Audit, Justice, and Accountability: Reckoning with the Books

No account of this quarter would be honest if it omitted the Union’s confrontation with its own financial history. After years without any audit, the LSUIC Audit Committee, chaired by Hon. Robert Borlay Kaba, presented its final findings for the 2023-2025 period in June 2026. The Committee cited the absence of an approved financial policy, inadequate loan documentation, reporting discrepancies among officers, unclear expenditure records, and undocumented conference payments. The 2023-2024 report received an unqualified opinion, but the 2024-2025

report received a qualified opinion due to unresolved material misstatements. Rather than treat the matter as a closed chapter, the National President and National Executive Committee formally referred the findings to the Union's Judicial Board, which assumed jurisdiction and conducted pre-hearing and final hearing sessions on June 23, 24, and 25, and July 2026, involving the officials named in the audit. Every session was recorded and uploaded to the Union's YouTube channel for full transparency. It would have been easy for an organization in this position to bury an uncomfortable audit. The 2025-2026 leadership instead chose public presentation, recorded hearings, and an independent judicial process conducted in full view of the student body it serves. The Chronicle's own description of the moment, "a turning point for financial discipline and trust within the Liberian Student Union in China," is, on the evidence, an accurate one.

JUDICIAL SUMMARY

Findings of the Judicial Board of 2025-2026 Leadership

Financial Audit of the 2023–2025 Leadership

Preamble

This Judicial Summary presents the consolidated findings and determinations of the Judicial Board arising from the comprehensive financial audit of the LSUIC leadership for the 2023–2025 fiscal period, presided over by the

administration of Hon. Jacob Cephus Johnson. The proceedings were conducted pursuant to the Board's constitutional mandate under the LSUIC Amended Constitution of 2020 to ensure accountability, transparency, and fidelity to the Union's governing instruments.

I. OVERVIEW OF FINDINGS

The Judicial Board, having meticulously examined the evidence presented, financial records, testimonies, and documentary submissions, finds that the 2023–2025 administration was marked by a systemic breakdown of financial governance and accountability mechanisms. The Board identifies collective administrative negligence and constitutional non-compliance by senior officers who bore fiduciary duties to the Union.

II. SPECIFIC FINDINGS AGAINST INDIVIDUAL OFFICERS

A. Hon. Jacob Cephus Johnson (Former National President, 2023–2025)

Finding: The Board finds that Hon. Johnson failed to exercise effective supervisory authority over the financial administration of the Union. Evidence established that expenditures were authorized and disbursed outside approved budgetary provisions without the requisite approval of the Council of Coordinators.

Constitutional Breaches:

- [1] Article 14(1) – Executive responsibility
- [2] Article 14(3) – Constitutional responsibilities of elected officers
- [3] Article 31(2)(b), (d), (f), and (i) – Failure to execute duties; negligence of duty; conduct prejudicial to the Union

Orders:

- [1] Fine: RMB 500 payable to LSUIC on or before 30 August 2026
- [2] Directive: All future expenditures by the National Executive Committee shall strictly comply with approved budgets and applicable constitutional financial procedures

B. Hon. Florancetee K. Moore (Former National Financial Secretary, 2023–2025)

Finding: The Board finds that Hon. Moore failed to adequately account for funds entrusted to her office and presented inconsistent financial information during these proceedings. She bears primary responsibility for the unretired balance identified during the audit. Her failure was at the level of record-keeping and reporting—she did not maintain complete, accurate, and verifiable financial records for the period she held office, producing figures that

conflicted with those issued by the Treasurer and the former National President, rather than a single reconciled account.

Constitutional Breaches:

- [1] Article 23(d)(ii) – Conducting financial transactions in accordance with the Constitution
- [2] Article 23(d)(v) – Keeping records and track of all financial dealings
- [3] Article 23(d)(vi) – Providing financial summaries and regular updates to the National Executive Committee
- [4] Article 9c(a) – Financial malpractice and misapplication of entrusted funds
- [5] Article 9c(j) – Conduct prejudicial to the interest of the Union
- [6] Article 14(3) – Constitutional responsibilities of elected officers
- [7] Article 31(2)(a), (b), (d), (f), and (i) – Multiple breaches of constitutional duties

Orders:

- [1] Refund: RMB 16,215.90 (Sixteen thousand two hundred fifteen point nine RMB) payable to the LSUIC account on or before 30 December 2026
- [2] Recovery: Failure to fully refund within the prescribed period shall authorize the National Executive Committee, pursuant to Article 36(4), to employ all lawful means necessary to recover the Union's funds, which may include referral to competent authorities

- [3] Bar: Hon. Moore shall be barred from contesting, holding, or being appointed to any office of LSUIC until the outstanding financial obligation is fully settled and the Board certifies her compliance
- [4] Fine: RMB 1,100 for providing false and misleading information during these proceedings, payable on or before 30 August 2026

C. Hon. Kebbeh D.H. Tarnue (Former National Treasurer & Acting National Financial Secretary, 2023–2025)

Finding: The Board finds that Hon. Tarnue failed to discharge her constitutional responsibilities by exercising inadequate oversight over Union funds and financial records. She reneged on her fiduciary obligations by failing to receive and assume custody of the Union's funds from the National Financial Secretary during the fourth quarter of the 2023–2024 fiscal year, thereby disrupting the orderly transfer of financial responsibility. Additionally, the Board identified instances of non-alignment in her financial records.

Constitutional Breaches:

- [1] Article 23(d)(v) – Keeping records and track of all financial dealings
- [2] Article 23(h)(ix) – Requiring complete access to and preservation of documents necessary for audit functions

- [3] Article 31(2)(b) – Failure to execute duties as stipulated by the Constitution
- [4] Article 31(2)(f) – Negligence of duty and conduct bringing the Union into disrepute
- [5] Article 36(1) – Financial accountability provisions

Orders:

- [1] Fine: RMB 500 payable to LSUIC on or before 30 August 2026
- [2] Caution: Any future violation of constitutional obligations shall attract further sanctions under Article 9c(e) and other relevant provisions

D. Hon. Noah D. Mason (Acting Financial Secretary Emeritus, 2025)

Finding: The Board finds that Hon. Mason, having been duly notified to appear before the Board, failed to honor the summons without providing satisfactory justification. His absence unnecessarily delayed the proceedings and undermined the Board's constitutional mandate to establish the facts.

Constitutional Breaches:

- [1] Article 31(2)(f) – Negligence of duty
- [2] Article 31(2)(i) – Conduct prejudicial to the Union

Orders:

- [1] Fine: RMB 300 payable to LSUIC on or before 30 August 2026
- [2] Directive: Hon. Mason is directed to cooperate fully with any future inquiry, investigation, or hearing conducted under the authority of the Judicial Board

E. Hon. Tarloh Gbeh Chea (COC-1)

Finding: The Board finds that Hon. Tarloh made serious public allegations concerning Union finances without presenting credible documentary or testimonial evidence to substantiate those claims. Such conduct unnecessarily inflamed tensions within the Union, undermined public confidence in LSUIC's institutions, and was inconsistent with the standards of integrity expected from the office of the Council of Coordinator.

Constitutional Breaches:

- [1] Article 9c(j) – Conduct prejudicial to the interest of the Union
- [2] Article 31(2)(e), (f), and (i) – Multiple breaches of constitutional duties

Orders:

- [1] Fine: RMB 100 payable to LSUIC on or before 30 August 2026

[2] Caution: Future dissemination of unsubstantiated allegations capable of bringing the Union into disrepute shall attract more severe sanctions under the Constitution

III. DECLARATION ON FIDUCIARY DUTY AND CONFLICT OF INTEREST

The Judicial Board hereby declares that officers of LSUIC owe a fiduciary duty to the Union and must not permit personal, romantic, family, or other private relationships to influence official decisions or interfere with the impartial discharge of their constitutional responsibilities. Whenever a personal relationship gives rise to a conflict of interest or compromises the integrity of Union governance, the officer concerned has a duty to disclose the conflict and refrain from participating in decisions where impartiality may reasonably be questioned.

IV. FINAL DETERMINATION

The Judicial Board determines that the principal finding for the 2023–2025 fiscal year is a collective breach of administrative and fiduciary duties by the National President, National Financial Secretary, and National Treasurer, resulting in a breakdown of the financial governance and accountability mechanisms established by the LSUIC Constitution. The Board further determines that,

on the basis of the evidence presently before it, these findings establish administrative negligence and constitutional non-compliance.

V. BINDING EFFECT

In accordance with Article 16(14–16) of the LSUIC Amended Constitution of 2020:

"The decision of the Judicial Board shall be binding on all individual members and bodies of LSUIC and shall be duly obeyed and carried out."

Issued by the Judicial Board

The Liberian Student Union in China (LSUIC)

Modernizing Democracy: Online Voting and the Independent Elections Commission

As the fiscal year drew toward its conclusion, the Independent Elections Commission, chaired by Dr. Aaron S. Pittman, undertook one of the quarter's most consequential reforms: the introduction of online voting for the 2026 LSUIC General Elections. The rationale was straightforward and compelling. China's geography spreads Liberian students across dozens of provinces, and many financially compliant, eligible members have historically

been unable to attend the national conference where elections are traditionally held, effectively disenfranchising them through no fault of their own. The Council of Coordinators approved the proposal, subject to conditions including real-time monitoring of voting activity, publication of the final voter roll, and a hybrid voting model that preserves in-person participation at the conference alongside remote access.

The new Elections Manual also reduced registration fees across every contested position, cutting the presidential aspirant fee from 750 RMB to 500 RMB and lowering fees for every other national office, a change the Commission described as prioritizing “reduction over increment” to lower financial barriers to candidacy. The online voting reform completed a quiet but unmistakable pattern across this quarter: an administration using its final months in office not to entrench its own position but to build governance systems on finance, on justice, and now on democracy itself that will outlast it.

Student Welfare and Advocacy Across the Quarter

Beneath the headline achievements ran a steady current of essential, unglamorous work. In April alone, nine students received assistance with T-Visa applications, all processed successfully. In May, three more students received help,

including two further T-Visa cases and one approval document permitting a student to move off campus. In June, twelve additional students received assistance, with eleven successful outcomes. Twenty-three successful visa cases across three months represent twenty-three fewer students whose academic futures were placed at risk by paperwork alone. The National Vice President's Office also organized a Ladies Empowerment Session on June 5, addressing life in China as a young lady, spotting transactional traps disguised as love, and building sisterhood and mutual support among female scholars.

In early June, the National President faced a genuine emergency when a distress message arrived concerning Liberian students in Fujian, where a coordinator had been diagnosed with tuberculosis. He immediately gathered information, spoke directly with the affected student, placed a group call to reassure other students in the city, and confirmed that other Liberian students had tested negative while relaying safety guidance via their WeChat group. It is a small episode in a long record, but it is a clear demonstration of what student leadership looks like when it is working: fast, personal, and calm under pressure.

The National Secretariat continued its Birthday Recognition Initiative, personally acknowledging approximately 136 members in April, 87 in May, and 90 in June, a total of over 300 members recognized in a single quarter. Seven editions

of the LSUIC Chronicle, Volumes 14 through 20, were published during the quarter, each capturing committee activity, member features, and national announcements. The Secretariat also oversaw significant growth in the Union's digital presence: the Facebook page grew from 3,100 followers in July 2025 to 4,635 by the end of the quarter, the WeChat channel gained 220 new followers with over 8,000 likes across more than thirty uploaded videos, and the YouTube channel expanded to 111 videos.

The City and Provincial Chapters: A Nation Within a Nation

The national achievements documented above, the Homecoming, the ASCC and LINSU partnerships, the LSUIC Achievers' Awards with 29 winners from 29 categories, the new constitution, and the academic awards depend for their meaning on what happens in the city and provincial chapters. The fourth quarter saw at least fifteen chapters submit reports documenting graduations celebrated, elections held, dues collected in small but meaningful amounts, and community sustained in cities most outsiders have never heard of. Few chapters had as full a quarter as Xuzhou, whose Student Loan Initiative extended its fifth successful loan at a modest 5 percent interest rate, having now assisted five students in total since launch. The chapter's year-end Dinner and

The class of 2026 graduation and AEC award ceremony, the Xuzhou award program themed “A Night Under the Stars: Celebrating Achievements,” presented thirty-one awards across categories, including leadership, top GPA, innovation, entrepreneurship, and generosity. The chapter reported completing eighteen total initiatives since assuming leadership in July 2025, a record its own leadership described as a historic milestone.

Jinhua’s quarter centered on a full election season that drew two competing parties, the Alliance for Progress Party and the United Students Alliance, each with full slates of candidates. Both parties held formal campaign launches complete with manifestos and shared meals. The election on June 15 saw the United Students Alliance win with 53.8 percent of the vote in what the chapter’s leadership called a process that was “mind-blowing, entertaining, and most importantly, transparent.” Hangzhou conducted a successful Welcome and Reconnection Program and a Reconciliation and Unity Meet and elected Hon. David D. Morris as its new president on June 15. Taizhou combined civic and athletic achievement, conducting successful city elections; representing Liberia at an International Cultural Festival at Taizhou University; and winning the provincial football tournament at the Zhejiang Provincial Conference in Ningbo on June 20.

Qingdao tracked membership growth from seventeen students to a peak of twenty-five, settling at twenty-three active members, while issuing five Good Standing Certificates to members who completed their dues obligations in full. Nantong closed a full fiscal year that saw registered membership grow from twenty-one to twenty-five students, with the city president, vice president, and financial secretary all graduating in June. Suzhou conducted a democratic leadership transition on June 10 with the election of Mr. Andrew Success Howe as president-elect, while also adopting its local constitution on April 5. Xi'an completed a clean leadership transition on June 15 and secured second place in the city's AFCON football tournament. Across at least twelve city chapters, graduations were celebrated, elections were held, and community was sustained.

The Chaplaincy and Cultural Life

Faith remained a quiet but constant presence in the fourth quarter, sustained through the National Chaplaincy under National Chaplain General Mitchell Vampelt. April's four Sundays included an Easter Communion service attended by eleven students and a National Fast and Prayer Day on April 18 built around Job 23:10 and the theme "Through It All, We Shall Come Out as Gold." May brought a wider rotation of voices to the pulpit, with attendance holding

steady. June maintained consistent attendance with sermons drawn from Psalm 91, John 1, Galatians 2, and Genesis 3. Twelve consecutive Sundays of worship across three months, without interruption, represents its own form of institutional achievement.

Culturally, the quarter featured the National Unification Day Celebration held under the theme “One Liberia: Unity in Diversity,” with a keynote from scholar Helen Kwia and a spoken-word performance by Queenetta D. Johnson. The Miss LSUIC pageant guidelines were finalized under the office of the National Vice President, and the Zhejiang Provincial Conference was held in Ningbo on June 19 and 20, with both the national president and national vice president in attendance. The Sichuan Province chapter organized a virtual session on “The Role of the Youth in National Development and Nation Building” with guest speaker Mr. Mandela S. Gbollie, Chairman of the Presidential Youth Advisory Council of the Republic of Liberia.

The fourth quarter, by any honest measure, mattered. It was a season in which the Union not only delivered on the commitments it had made in its first three quarters but also reached beyond them, producing a constitution, joining a continental confederation, signing a partnership with the national student union at home, launching academic awards, confronting financial accountability, and modernizing its

electoral systems, all while sustaining the daily work of student advocacy, community building, and spiritual life that defines what the Union is at its core.

The 6th Council of Coordinators (2025-2026)

A Legacy of Oversight, Reform, and Institutional Growth: The 6th Council of Coordinators (CoC) for the 2025-2026 fiscal year was formally inducted on 13 August 2025 with the constitutional mandate to coordinate, supervise, and provide oversight over the activities of the Liberian Student Union in China (LSUIC) at the national, provincial, and city levels. Entrusted with safeguarding constitutional governance and promoting institutional accountability, the Council worked collaboratively with the National Executive Committee (NEC) to strengthen the Union through transparency, policy reform, and effective oversight. Throughout its four quarters of service, the Council remained committed to honest self-assessment, continuous institutional improvement, and principled leadership. Guided by the same culture of transparency championed by the National Executive Committee, the Council consistently evaluated its progress, confronted challenges, and pursued meaningful reforms that would leave a lasting impact on LSUIC.

First Quarter: Building the Foundation

The first quarter focused primarily on strengthening the institutional framework of the Union. The Council conducted confirmation hearings for appointed national and city-level officials, ensuring that qualified leaders assumed constitutional responsibilities across various offices. It also exercised constitutional oversight over the operations of all arms of LSUIC while working closely with provincial and city chapters to align their activities with the Union's national vision, policies, and strategic direction.

Second Quarter: A Milestone in Legislative and Financial Accountability

The second quarter marked one of the most significant legislative periods in the history of LSUIC. The Council received, and debated the Student Sustainability & Partnership Bill (SSPB) of 2025, the first formal legislative policy ever enacted by the Union. The SSPB established a framework for long-term student sustainability initiatives and strategic partnerships, setting an important precedent for future policymaking. Another historic achievement was the Union's first-ever Public Budget Hearing, held on 30 November 2025, during which the National Financial Secretary General Hon. Noah Dave Mason Publicly presented the proposed national budget before the Council and the student body. This unprecedented exercise significantly strengthened financial transparency and accountability within LSUIC. The Council further carried

out confirmation hearings for members appointed to the Audit & Constitution Review Committee, the Press & Public Affairs Committee, and several City Presidents, reinforcing the Union's governance structures and ensuring institutional continuity.

Bill 1: The Students Sustainability & Partnership Bill (SSPB)

Initially Passed: December 3, 2025

Updated & Passed: May 16, 2026

BILL SUMMARY

A legislative framework establishing a structured system through which the Liberian Student Union in China (LSUIC) may develop partnerships, secure grants and sponsorships, coordinate academic and research opportunities, and create sustainable welfare support systems for Liberian students in China. This Bill establishes the Partnership & Research Committee (PRC) as a specialized technical committee under LSUIC and creates the Student Welfare Fund (SWF) to support student welfare, professional development, academic growth, and institutional sustainability.

PREAMBLE

We, the members of the Liberian Student Union in China (LSUIC), recognizing the increasing financial, academic, and professional challenges faced by Liberian students in China,

hereby enact this Student Sustainability and Partnership Bill (SSPB) to establish a sustainable institutional framework for partnerships, research collaboration, student empowerment, and welfare support. This Bill seeks to strengthen LSUIC through lawful partnerships with public institutions, private organizations, development agencies, academic institutions, and distinguished individuals in ways that promote academic excellence, financial accountability, transparency, and equal opportunity for all qualified students.

Third Quarter: Strengthening Financial Governance

The third quarter was characterized by rigorous legislative deliberations on the financial governance of LSUIC. Through multiple debate sessions, committee reviews, and formal deliberations, the Council confirmed the Union's Official Financial Policy on January 9, 2026, establishing clearer standards for financial management, accountability, and responsible stewardship of student resources. During this period, the Council also concluded the final review and approval of the 2025–2026 National Budget on January 5, 2026 following several rounds of public hearings and revisions undertaken by the National Executive Committee. The resulting budget reflected broad stakeholder participation, improved fiscal planning, and a stronger commitment to transparency.

Fourth Quarter: Preparing the Future

The Council concluded its tenure with another series of landmark achievements aimed at ensuring institutional continuity and preserving LSUIC's history. Among its major accomplishments was the confirmation of appointees to the Independent Elections Commission (IEC) and the 2026 National Conference Committee, both of which played critical roles in facilitating a peaceful democratic transition and the successful organization of the Union's Annual National Conference.

The Council also debated and passed the LSUIC National Archive and Record Management Bill (NARMB) of 2026, legislation designed to institutionalize record preservation and information management throughout the Union. Building upon initiatives introduced by the National Executive Committee, the policy established a sustainable framework for preserving LSUIC's institutional memory and promoting administrative continuity for future generations. On 17 April 2026, the Council successfully hosted its first-ever Virtual Council Retreat under the theme: "Leading with Purpose, Building in Unity: Lead. Unite. Advance." The retreat brought together Council members for strategic reflection, leadership development, and institutional planning. The keynote address was delivered by Dr. Yamah Joy Barvor, President of LSUIC (2019–2020), who spoke on "Leading with Empathy and

Vision: Building a Legacy of Service." Her presentation challenged participants to embrace servant leadership while building institutions that would outlive individual administrations.

Bill 2: LSUIC National Archive & Record Management Bill/Policy (NARMB 2026)

Passed: June 3rd, 2026

BILL SUMMARY

A legislative framework establishing the LSUIC National Archive Committee (LANC) as the official digital and institutional repository for preserving, managing, protecting, and transferring the records, documents, and historical materials of the Liberian Student Union in China (LSUIC). This Bill seeks to preserve the institutional memory, history, operations, and legal records of LSUIC through the establishment of a secure online archival system for official documents, videos, images, audio files, reports, constitutions, communications, financial records, and all other relevant materials belonging to the Union.

PREAMBLE

We, the members of the 6th Council of Coordinators (CoC), recognizing the continuous loss of institutional records, historical documents, official communications, financial materials, and administrative properties over 20 years of LSUIC existence, due to poor record management,

leadership transitions, and the absence of a centralized archival system, hereby enact this LSUIC National Archive and Records Management Bill/Policy (NARMB). Since the establishment of LSUIC in 2006, several valuable records and historical materials of the Union have been lost, misplaced, withheld, or destroyed following changes in leadership and administration. This has weakened institutional continuity, transparency, accountability, and historical preservation within the Union. This Bill therefore establishes the LSUIC National Archive Committee (LNAC) as the official institutional repository and digital preservation system of LSUIC for the purpose of ensuring permanent institutional memory, lawful record preservation, proper leadership transition, and transparent documentation of the activities and history of LSUIC.

Institutional Reforms and Lasting Contributions

Beyond its quarterly activities, the 6th Council made several enduring contributions to the governance and development of LSUIC. The Council introduced and constitutionalized policies intended to strengthen the Union's long-term institutional capacity. It submitted several recommendations to the Constitution Review Committee, contributing to amendments that were subsequently incorporated into the approved 2026 LSUIC Constitution, including revisions to Articles 9(c), 12(b), and 15(a), among others.

Working alongside the National Executive Committee, the Council also supported fundraising initiatives aimed at improving student welfare across all 20 operational provinces during the 2025-2026 fiscal year. These collaborative efforts expanded opportunities for student support while reinforcing the Union's commitment to service. Recognizing the importance of inclusive democratic participation, the Council reviewed, also, verified, and approved the Independent Elections Commission's proposed online voting platform. This initiative significantly expanded electoral accessibility by enabling eligible members, regardless of their location within China, to exercise their constitutional right to vote. From its inauguration to the completion of its mandate, the 6th Council of Coordinators evolved from managing leadership transitions and establishing governance structures to delivering historic legislation, strengthening financial accountability, advancing constitutional reform, and preparing the Union for a successful democratic handover. Its work reflected a shared commitment to institutional excellence, responsible leadership, and sustainable governance.

Acknowledgements

The accomplishments of the 6th Council would not have been possible without the dedication and collaborative leadership of its Executive Officers:

- [1] Hon. Tarloh Gbeh Chea - Senior Coordinator (CoC I)
- [2] Hon. Juliteh Agatha Flomo-Quaye - Deputy Senior Coordinator (CoC II)
- [3] Hon. Andrew Nasa Thompson - Coordinating Secretary (CoC III)

Their commitment, professionalism, and unwavering service significantly advanced the work of the Council and the broader mission of LSUIC. The Council also expresses its profound appreciation to Hon. Ruphine M. Harmon, National Vice President of LSUIC and President of the 6th Council of Coordinators, whose visionary leadership, steadfast guidance, and tireless contributions were instrumental to the Council's many achievements. Finally, sincere gratitude is extended to every member of the 6th Council of Coordinators for their dedication, sacrifice, and faithful service throughout the fiscal year. Above all, we thank the Liberian student community across China for the confidence and trust they placed in the Council. Your support remains the foundation upon which LSUIC continues to grow. As the 6th Council concludes its historic tenure, it leaves behind more than legislation and oversight—it leaves a stronger institution, a richer democratic tradition, and an enduring legacy of service for future generations of Liberian students in China.

CHAPTER TEN: THE DIGITAL TRANSFORMATION, A UNION REIMAGINED ONLINE

From Scattered to Connected

When the 2025-2026 administration took office in July 2025, the Union's digital presence was, by any honest assessment, inadequate to the task of governing a membership spread across twenty-five provinces and dozens of cities in the world's most populous country. There was no official website. The Union's social media presence was inconsistent. Membership records were kept on third-party Chinese platforms without a verification system. Institutional documents were scattered rather than centrally archived. Communication happened through WeChat groups with no systematic management. Nine months later, the picture was fundamentally different. The new LSUIC website at www.lsuic.org was fully operational and comprehensive. It was built by the National President, Hon. Olano Teah Bloh, for free. The Facebook page had grown from 3,100 followers to 4,625, an increase of more than 1,300+ in nine months. The YouTube channel had grown from 21 short videos accumulated across all previous

leaderships combined to more than 111 videos, each averaging more than an hour in length. The WeChat channel had grown from 10 posts to 38. A membership verification system had been built and deployed. A centralized Google Drive archive had been created for the first time in the Union's history.

This transformation was not accidental. It was the product of a coherent digital strategy developed before the administration took office and executed with discipline throughout its tenure. The strategy rested on a simple principle: digital infrastructure is governance infrastructure. For a union like LSUIC, the quality of its digital tools is directly proportional to the quality of its governance.

The Membership Verification System

Of all the administration's digital achievements, the Membership Verification System deserves particular attention for the problem it solved and the behaviors it changed. Before this system existed, there was no reliable, independent way to verify whether any given person was actually an LSUIC member without finding the person keeping the data on his local PC. University officials, Embassy representatives, and partner organizations had to take a student's claim of membership on faith. The Union itself could not easily answer how many members it had, where they were, or what their status was. The system built

by the Office of the National President changed all of this. It provides instant confirmation of membership status through a simple interface, with robust security protections built into its architecture: SQL injection prevention, duplicate entry detection, file size validation, AJAX form submission with real-time validation, secure error handling, and a mobile-optimized design. Any university, organization, or embassy office can use this platform to verify the membership status of any student who claims LSUIC affiliation.

The behavioral change the system produced was noted in the Third Quarter Report with evident satisfaction: members began engaging proactively, checking their own status and ensuring their records were current. Transparency changes behavior, and this system made membership accountability immediate and visible for both the individual and the institution.

The Google Drive Archive: Memory for the Future

The centralized Google Drive archive, launched in March 2026, may be the single most forward-looking institutional contribution of the 2025-2026 administration. Its purpose is straightforward, and by the standards of student governance, radical: to ensure that when this administration's tenure ends, the next inherits a complete,

organized digital record of everything that was done. Transitions of power in student organizations are notoriously difficult. Institutional knowledge is lost. Documents disappear. Programs, successful and failed alike, leave no trace to guide future decision-making. The people who led an initiative have graduated and returned to Liberia. The next administration starts, effectively, from near zero.

The Google Drive archive is designed to eliminate that loss. Dedicated, organized digital folders for every NEC office, fully populated by the June 1, 2026, target date, will provide the next administration with everything it needs to understand what was done, how it was done, what worked, and what did not. Reports, correspondence, financial records, governance documents, program materials, committee submissions, all of it, in one place, accessible to future leaders in a structured format. This is not merely a digital housekeeping task. It is an act of institutional love, a decision to care about the Union's future at least as much as its present.

PART FOUR

THE MEMBERSHIP: A PORTRAIT OF A GENERATION

CHAPTER TWELVE: WHO ARE WE? THE DATA BEHIND THE COMMUNITY

A Nation in Miniature

The membership statistics compiled and published by the National Secretariat across four quarters of the 2025-2026 fiscal year offer a portrait of the Liberian student community in China, one striking in its scope and richness. By June 2026, 407 Liberian scholars had registered or updated their records through the Union's new website database, representing a cross-section of Liberian society that spans every county, dozens of academic disciplines, multiple levels of study, and a wide range of funding arrangements.

These 407 individuals are not a statistical abstraction. They are young Liberians who wake up in cities nothing like the towns and neighborhoods where they grew up, who eat

breakfast before heading to lectures in a language they are still mastering and who call their parents in the evening across an eight-hour time difference to reassure them: yes, they are fine; yes, they are studying; yes, they will be home soon. They are building the professional capacity that Liberia needs for its next chapter, and the Union exists to serve every single one of them.

Gender and Age: The Demographics of Aspiration

The membership skews male at 64.6%, with female members representing 35.4% of registered scholars. The average age is 27.2 years, with a median of approximately 26.1, reflecting a membership that spans undergraduate, graduate, and postgraduate levels. The standard deviation of 6.66 indicates a moderately wide age range, consistent with the diversity of academic stages represented. Statistical analysis across all three quarters found no significant difference between the average ages of male and female members, a finding that shows the Union's female membership is not concentrated in any particular stage of study but is broadly distributed across the academic spectrum. The slightly higher female representation at the undergraduate level compared to graduate and postgraduate levels reflects national patterns in Liberian higher education

access rather than any structural barrier within the Union itself.

The age distribution tells its own human story. At the minimum registration age, barely above 1 year, we see a dependent child of a Liberian scholar in China. At the maximum age of 88, we are reminded that the concept of "student" extends far beyond the conventional undergraduate image. LSUIC's membership is as diverse as Liberia itself.

County by County: Every Corner of Liberia

The county distribution of the membership is perhaps the most striking demographic feature of the LSUIC data; it reveals the degree to which the Union serves not one Liberia, but many. Montserrado County, home to the capital and the most populous county in the nation, is represented by 136 scholars, or 33.4% of the registered membership. Lofa County follows with 57 scholars. Bong, Nimba, Grand Bassa, Maryland, Sinoe, Grand Cape Mount, Grand Kru, Grand Gedeh, River Gee, Bomi, Margibi, Rivercess, and Gbarpolu all have representation.

The presence of scholars from all fifteen of Liberia's counties in the LSUIC membership is not merely a statistic. It is a testament to the reach of educational aspiration across the full geographic breadth of the nation. Liberia is not a large country, but it is one of significant internal diversity,

with different communities carrying different histories, speaking different languages alongside English, and navigating different relationships to the formal educational system. The fact that every county sends its children to China to study and that those children find their union waiting for them when they arrive is one of the most heartening stories the LSUIC data tells.

Academic Diversity: The Breadth of Liberian Expertise

The academic profile of the LSUIC membership across the four quarters of 2025-2026 reflects a community that is, in the truest sense, building Liberia. The top fields of study include computer science and technology, international economics and trade, environmental science and engineering, business administration, Chinese language, civil engineering, computer software engineering, public health, materials science and engineering, and nursing. But the depth of the list extends far beyond these leading categories into domains as varied as petroleum engineering, marine science, agricultural science, architecture, demography, railway transportation engineering, microbiology, mining engineering, and AI and big data technology. This breadth is no accident. It reflects the diverse scholarship opportunities. Chinese universities and the Chinese and Liberian governments make available, and the equally

diverse ambitions of Liberian students who refuse to be defined by a single professional category. They are preparing to be doctors, engineers, economists, public health specialists, software developers, cultural scholars, and diplomatic professionals. They are preparing, in short, for the full range of roles a developing country needs its educated citizens to fill.

The finding that 42.3% of the membership hold university scholarships, with self-supported students at 22.4% and partially supported students at 17%, is also significant. It tells us that the majority of LSUIC members are on competitive, merit-based funding, having won their places in Chinese institutions through demonstrated academic ability. The Union serves an inherently high-achieving membership, and its programs should reflect the ambitions of people who are already capable of more than they sometimes believe.

Geographic Spread: The Union Across China

The geographic distribution of the membership across China tells a story of real national reach. Jiangsu Province, with 110 registered members, represents the largest provincial concentration, followed by Shandong with 38, Zhejiang with 34, Hubei with 32, and Hunan with 22. Members are present in more than 20 provinces, from

Yunnan in the southwest to Heilongjiang in the northeast, from Guangdong in the south to Beijing in the north. This distribution reflects not only where Chinese universities with strong scholarship programs for African students are located but also the deliberate expansion strategy of the 2025-2026 administration, which prioritized establishing leadership presence in cities and provinces where Liberian students lived but had previously lacked formal union representation. Every City President appointed in a new location this fiscal year represents a community that has moved from invisibility to formal recognition within the Union's governance structure.

CHAPTER THIRTEEN: THE CITIES SPEAK, COMMUNITY LIFE ACROSS CHINA

Suzhou City: Populous

Suzhou holds a special place in the LSUIC community. It consistently had the highest number of registered members across the fiscal year, with 27 members registered through the new website system by June 2026. Home to the Suzhou University of Science and Technology, the top institution in the membership database, Suzhou has developed over the years into one of the most vibrant centers of Liberian student life in China.

The city's Liberian community, led by City President Hon. Sumoewuo Fredrick Gayflor, has been active throughout the fiscal year in supporting the national agenda while also developing local programs. The Suzhou chapter's entry in the Presidential Intercity Winter Debate 2026, with Alfreda R. Togbah named one of eight MVPs across qualification and early rounds, demonstrated the depth of talent and preparation that characterizes the city's student community.

Nantong: The Spirit of Welcome

The Nantong Union of Liberian Students, under City President Hon. Sonnie B. Akoi, organized one of the most celebrated chapter events of the second quarter: a city-wide Meet and Greet on October 26, 2025, that drew a strong turnout of Liberian scholars from across the city. The event's success was amplified by the attendance of the National President, the Jiangsu Provincial Coordinator, and several other City Presidents, whose presence demonstrated the layered governance structure the administration had built in action.

The event was not merely a social gathering. It was a demonstration of what real community looks like when nurtured with intention: games, sports, music, shared meals, and the presence of national leadership created an atmosphere where students who might otherwise feel isolated on their individual campuses found themselves part of something larger. The spirit of welcome that the Nantong chapter demonstrated is the spirit that makes the Union worth belonging to.

Xuzhou: Excellence on Every Stage

The Xuzhou Union of Liberian Students, under City President Hon. Prince Y. Saydee, distinguished itself during the fiscal year through excellence on multiple fronts.

Beyond Hon. Saydee's individual MVP performance in the Presidential Intercity Winter Debate, Xuzhou placed third overall in the competition, a strong showing by a chapter whose debaters had clearly invested significant preparation time in the tournament.

The chapter also made its mark at the 2nd Jiangsu Province Silk Road E-Commerce Competition in Nanjing. There, Hon. Saydee and his team won two third-place awards for a project highlighting the strategic significance of Chinese heavy-duty trucks to Liberia's development and their potential impact on trans-Saharan trade routes. This achievement, connecting Chinese industrial innovation with African economic development in a concrete, competition-winning proposal, represents exactly the kind of applied scholarship the Union's academic programs are designed to encourage.

The Annual Back to School Jamboree organized by XULS on October 18, 2025, and the chapter's participation in the CUMT Cultural Festival a week later, under the theme Liberia First, Liberia Last, rounded out a picture of a chapter engaged on every dimension of the union's mission: academic excellence, cultural pride, community building, and institutional representation. That larger event arrived on May 30: the XULS Dinner and Award Ceremony, held under the theme “A Night Under the Stars, Celebrating Achievements” at the Ji Hotel, where thirty-one awards

were presented across categories including leadership, top GPA, innovation, entrepreneurship, and generosity. The chapter reports that, since assuming leadership in July 2025, it has completed eighteen total initiatives, twelve major programs, and six jointly supported efforts, a record its own leadership describes as a historic milestone.

Zhejiang: History and Identity

The Zhejiang Chapter's decision to host a discourse on the legacy of President William V.S. Tubman, featuring distinguished historian and environmentalist Professor Dr. Syrulwa Somah, reflected an intellectual maturity and seriousness about Liberian identity that set the chapter's program apart from more conventional social activities. The session, held on November 29, 2025, provided scholars with a nuanced academic analysis of one of Liberia's most consequential and complex historical figures. The discussion moved naturally from historical reflection to contemporary advocacy: what kind of educational system does Liberia need to build a strong sense of national identity and continental solidarity? What is the responsibility of Liberian scholars in China to engage with and contribute to that project? These are not abstract questions for a community of young people preparing to return to Liberia and take up professional roles with direct implications for

the nation's educational, cultural, and institutional development.

Beijing: Advocacy at the Highest Level

The Beijing Union of Liberian Students, under Provincial Coordinator Hon. Andrew Nasa Thompson, conducted the most politically significant advocacy action of the fiscal year: a high-level meeting with Senate Pro Tempore Nyongblee Karngar-Lawrence during her delegation's official visit to China. The meeting provided a direct channel for Liberian scholars in China to communicate their needs and aspirations to one of the most senior members of the Liberian legislature.

The BULS delegation presented well-considered recommendations focused on creating pathways for scholar contribution post-graduation, including formalized internship and employment opportunities and strategic inclusion in national capacity-building programs. The Senate Pro Tempore responded with guidance about developing a comprehensive database of Liberian students and professionals in China and shared promising news about legislative efforts to establish a Liberian Diaspora Commission. The meeting concluded with real mutual commitment to follow up.

This is what student advocacy looks like when done with preparation, dignity, and a clear sense of purpose. The Beijing chapter's ability to secure and execute this meeting reflects both the quality of its local leadership and the institutional credibility LSUIC has built with national policymakers through years of consistent, professional conduct.

Taizhou: An Election, a Trophy, and a Cultural

Few chapters combined civic and athletic achievement as visibly as Taizhou, where, in addition to regular meetings and participation in the city's African Cup of Nations football tournament, the chapter conducted successful city elections electing Hon. T. Johnson Yarkpowolo as President for the 2026/2027 fiscal year, took part in the International Cultural Festival at Taizhou University on June 6 representing Liberia in cultural exchange, and joined a combined Taizhou and Ningbo team that won the provincial football tournament at the Zhejiang Provincial Conference in Ningbo on June 20. The chapter's own challenges section is unusually reflective for a report of its kind, naming gender imbalance in membership and participation as a specific concern alongside the more familiar issues of dues collection among self-sponsored students and competing academic demands, and proposing

targeted outreach to female students and public recognition of active members as a remedy, evidence of a chapter thinking seriously about inclusion rather than simply logging activities.

Jinhua: Democracy in Action

Jinhua's under outgoing President Ignatius Kwaku Baah, reads almost like an electoral chronicle in miniature. After monthly general meetings and a community picnic on May 30, the chapter's Independent Elections Commission opened a full election season on June 1, drawing two competing parties, the Alliance for Progress Party and the United Students Alliance, each with full slates of presidential, vice presidential, and secretary general candidates. Both parties held formal campaign launches in early June, complete with manifestos and shared meals that the chapter's report describes in detail down to the menu. A provincial debate on June 14 brought together candidates from across Zhejiang Province, and Jinhua's own election on June 15 saw the United Students Alliance, led by Mr. Trencé T. Freeman, win with 53.8 percent of the vote in what the chapter's leadership calls a process that was "mind-blowing, entertaining, and most importantly, transparent." The chapter has recorded the highest number of scholars in good standing within its province, a small but telling statistic of sustained engagement.

Hangzhou: Reconnection, Reconciliation, and a New President

Hangzhou City's reported by outgoing President Antoinette T. Dickson, opened with a Welcome and Reconnection Program on April 4 that included a friendly soccer match against Ghanaian students, an event the chapter credits with breaking the ice and expanding its network within the broader international student community. A Reconciliation and Unity Meet followed in May at Zhejiang Sci-Tech University, paired with a kickball match and mixed-gender games designed explicitly to strengthen camaraderie. Civic education sessions ahead of city elections culminated in a successful vote on June 15 that elected Hon. David D. Morris as the chapter's new President. With its delegation preparing for the Zhejiang Provincial Conference and a year-end dinner on July 4, the chapter's own closing assessment, that the quarter was "a resounding success," is supported by the breadth of activity its short report manages to describe.

Huzhou: A Small Community's Full Year

President Martina Beatrice Luwor's comprehensive report from Huzhou traces an entire fiscal year for one of LSUIC's smallest communities. Despite this scale, the chapter delivered a consistent calendar: a Sports Phalange celebration and joint cultural festival with Nigerian students

under the theme “Unity in Diversity” earlier in the year, a friendly basketball tournament with Nigerian students on April 18 and a movie night on May 24 that the report describes simply as a chance to unwind together. The chapter’s city election on June 15 was, in its own words, conducted “peacefully and transparently,” resulting in the victory of independent candidate Fatumata S. Kieta, whose election the outgoing President frames as a reflection of the trust her fellow students placed in her. For a chapter this size, sustaining any organized activity at all across a full year is itself a quiet accomplishment.

Qingdao: Steady Growth from Seventeen to Twenty-Five

The Qingdao Union of Liberian Students, under President Jerelyn Nehquee Fallah, report tracking membership growth from seventeen students at the start of the academic year to a peak of twenty-five, settling at twenty-three active members after some departures. The chapter’s activities centered on academic guidance, graduation preparation, and continued welfare check-ins, building on a year that included a Back-to-School welcome program, a Girls’ Christmas Night, cultural exhibitions representing Liberia at local universities, and the issuance of five Good Standing Certificates to members who completed their dues obligations in full. Hon. Fallah’s closing reflection, that the

year was one of “growth, development, and strengthened community engagement” despite real financial constraints among self-sponsored students, captures a pattern visible across nearly every chapter examined in this report: modest means, sustained effort, and a leadership culture that treats every new student’s successful integration as a genuine achievement.

Xi’an: A Smooth Handover and a Silver Medal

In Shaanxi Province, the Xi’an City Chapter’s report centered on a clean leadership transition, formally completed on June 15, 2026, with outgoing officials transferring records, financial information, and ongoing project responsibilities to an incoming team headed by newly installed President Samson Walakehwon Dweh. Amid heavy academic demands, the chapter also fielded a team in the Xi’an AFCON football tournament that advanced to the final and secured second place overall, and organized farewell sporting activities to honor its graduating students. The chapter’s own report frames the achievements modestly, citing examination schedules and coursework as real constraints on activity, but its recommendations for the incoming administration, a structured annual activity calendar, deeper collaboration with other city chapters, and continued promotion of the July national conference,

suggest a transition built on continuity rather than disruption.

Changchun: Honest About What Remains Unfinished

Reported by President Fredetta M. N. Yeene, the Changchun report from Jilin Province is among the shortest in this collection but among the most candid. The chapter describes a quarter of meetings, birthday recognitions, and a cultural day celebration sustained by what the report calls genuine teamwork, while acknowledging directly that dues payment, participation in academic sessions, and basic skill gaps within the provincial leadership remain unresolved problems. Rather than rush a city presidential election before the Union's own national election concludes, the chapter's leadership made a deliberate decision to defer the matter. That kind of patience, choosing institutional sequencing over the appearance of momentum, is its own quiet form of leadership maturity.

Zhenjiang: Smooth Election, Modest Activity, and Practical Recommendations for Successor

The Zhenjiang City Chapter's report centered on a democratic leadership transition, formally concluded on June 28, 2026, with outgoing President Kaycee Karsor

transferring audited digital records, financial receipts, and membership rolls to an incoming team headed by newly elected President Chris K. Morris Jr. Amid heavy end-of-term academic pressures, the chapter also hosted a Final Exam Preparation Bootcamp with Chinese graduate tutors, celebrated Liberia's Independence Day with cultural program, and compiled an alumni database while holding a virtual career-sharing session. The chapter's own report frames the quarter's achievements modestly, citing low voter turnout and engagement fatigue among students with demanding clinical schedules as real constraints on participation, but its recommendations for the incoming administration, boosting member engagement through faculty-based WeChat groups, pursuing financial sustainability via a fundraising gala, and expanding mental health peer support with university counseling services. It suggests a transition built on continuity rather than disruption.

Suzhou: Elections, Constitutional Adoption

In Jiangsu Province, the Suzhou City Chapter's reported on a democratic leadership transition, formally concluded on June 10, 2026, with the election of Mr. Andrew Success Howe as President-Elect, while outgoing President Amb. Sumoewuo Frederick Gayflor and Secretary General Enssah

Fayia Momoh prepared to transfer constitutional records, financial documents, and committee reports to the incoming team. Amid regular academic demands, the chapter also adopted its local constitution on April 5, continued Chinese tutorial classes and mental health awareness sessions, held a Movie Night closing program on June 27, and maintained outdoor fitness activities to support member welfare. The chapter's frames the achievements humbly, citing low dues payments, irregular meeting attendance, and vacant constitutional offices as real constraints on activity, but its recommendations for the incoming administration are timely dues collection, by-elections for vacant positions, improved communication timelines, and a proposed 40% local dues retention for operational autonomy, all demonstrating a transition built on continuity rather than disruption.

Wuhan: Community Engagement and Strategic Planning

In Wuhan City, the Wuhan University Liberian Students (WULS) chapter's report was defined by active student mobilization, national pride initiatives, and targeted community-building efforts, anchored by three signature events between April and June. Under the leadership of Garjay Emmanuel Junius, the chapter hosted a Student Gathering and Fundraising Initiative on April 18,

successfully raising financial support for the Wuhan Lonestar Football Team while strengthening social bonds among Liberian students across the city. On May 1, WULS coordinated Liberia's participation in the Wuhan AFCON 2026 Tournament, managing player transportation from multiple cities and rallying substantial student turnout to cheer the Lonestar team through three group-stage matches, despite the team's elimination. The City culminated on June 12 with a One-Day Sports Day organized in collaboration with the Class of 2026 graduates, featuring recreational competitions that celebrated graduating students' contributions and reinforced teamwork and friendship within the community.

Amid these achievements, the chapter's internal report candidly acknowledges persistent operational challenges, including low attendance at online general meetings despite timely notifications, and ongoing difficulties in collecting membership dues and pledged contributions, which have constrained the union's ability to fund programs effectively. To address these hurdles, the leadership has outlined forward-looking strategies: publishing meeting schedules well in advance with engaging agendas, sending regular reminders through WeChat and other platforms, maintaining updated records of member contributions, introducing flexible payment options, and fostering a culture of accountability through member education on how

dues directly support student welfare and community activities. The chapter also plans to enhance communication through official platforms, organize more social and recreational events to sustain member interest, and promote volunteerism by involving members in planning and implementation. Looking ahead, WULS aims to strengthen collaborations with the Chinese universities, and other African student associations, while improving financial sustainability through responsible management and timely dues collection. Recommendations for the next leadership: emphasize increased member commitment to meetings and programs, prompt fulfillment of financial obligations, improved communication timelines, and the development of strategic partnerships with institutions, sponsors, and alumni. The leadership's closing statement expresses confidence that with heightened member participation, stronger financial support, and continued collaboration, WULS will build a more united and vibrant Liberian student community in Wuhan. The chapter's frames the quarter's accomplishments with measured pride, acknowledging that while challenges remain, the dedication of both leadership and members has laid a foundation for continuity and growth rather than disruption, with the success of the union ultimately depending on the collective commitment of all Liberian students in the city.

PART FIVE

THE WHOLE PERSON

Faith, Culture, and the Full Texture of Life Abroad

CHAPTER FOURTEEN: THE CHAPLAINCY, NURTURING THE SPIRIT

Faith as Community

For many Liberian scholars in China, faith is not an accessory to their academic journey; it is woven into it. It provides grounding, community, moral orientation, and a sense of belonging that extends beyond any particular university or city. The experience of being a student in a foreign country is, at its core, an experience of displacement. And faith communities have always been among the most reliable antidotes to the particular loneliness that displacement produces. Led by National Chaplain General Hon. Mitchell Vampelt and supported by Bro. Aloysius N. Sheriff, LSUIC's

National Chaplaincy exists to nurture this dimension of scholars' lives. Its weekly Sunday services, prayer meetings, special events, and seasonal celebrations provide a regular rhythm of communal gathering, giving students who might otherwise feel spiritually adrift in China something to hold onto. Throughout the 2025-2026 fiscal year, the chaplaincy maintained consistent programs across all four quarters, completing its annual plan of actions. The specific content of the chaplaincy's programs across the year reflected real pastoral intelligence: themes chosen to speak directly to the conditions of student life in China, from Restoring Broken Relationships to The Essentials of Life to The God Who Answers by Fire Has Answered Me. These are not generic devotional titles. They are the product of a chaplain who knows his congregation and understands what they are going through.

The chaplaincy's most creative program of the year was the movie night and crossover service held on February 27, 2026. It featured the film *Soul on Fire* and concluded with an open reflection where participants shared their thoughts on the evening. National Vice President Hon. Ruphine M. Harmon served as Worship Leader for the event. It was widely described in subsequent communications as powerful and spiritually refreshing, a reminder that the

chaplaincy's work is not merely about maintaining religious form but about creating real human connection in spaces where that connection can be difficult to find.

Culture as Identity

Alongside the Chaplaincy's spiritual ministry, the cultural dimension of LSUIC's community life found expression across the fiscal year in ways that reflected both the richness of Liberian culture and the creative energy of the Union's membership. Cultural festivals at Chinese universities became opportunities for Liberian scholars to present their heritage to international audiences, with booths featuring traditional attire, authentic cuisine, and demonstrations of cultural practices that engaged hundreds of Chinese and international students.

The Xuzhou chapter's participation in the CUMT Cultural Festival, organized under the theme Liberia First, Liberia Last, was a model of cultural diplomacy: the students who designed and staffed that booth were not merely displaying artifacts. They were communicating the core values of Liberian unity and hospitality to an audience that had perhaps never thought about West Africa, let alone Liberia. The Chengdu chapter's showcase at the 25th Cultural Festival at the University of Electronic Science and Technology of China, featuring live performances of Liberian song and dance, alongside a comprehensive

national display, achieved a similar outcome on a larger stage.

These cultural presentations matter because they shape how China understands Liberia, and through that understanding, how China thinks about and treats Liberian students on a daily basis. They are acts of national representation as well as community celebration. And the students who organize and participate in them are, whether they fully recognize it or not, performing a diplomatic function on behalf of their country.

Organized by the Programs and Planning Committee on March 21, 2026, the Back-to-School program exemplified a different dimension of cultural life: the celebration of talent within the community. With musical performances, a spoken word piece by AEC Secretary General Hon. Queenetta Dearest Johnson, and a picture-matching game with cash prizes, the event reminded scholars that their union was not only an administrative body or an academic support system; it was a community that found joy in its members' gifts and created occasions to celebrate them.

CHAPTER FIFTEEN: FINANCIAL STEWARDSHIP TRANSPARENCY AS LEADERSHIP

The Philosophy of Financial Accountability

The 2025-2026 administration approached financial management with a philosophy that clearly distinguished it from some of its predecessors: financial transparency is not a compliance requirement but a fundamental expression of respect for the membership. When students pay dues to the union, they are investing in a collective future. And they deserve to know, without having to ask, exactly how that investment is being managed. This philosophy found its most concrete expression in three complementary systems: the approved budget, the Live Dues Record Mini-program, Timely Quarterly Reports, and the Financial Policy. Together, they created a financial governance framework that was formally ratified by the Council of Coordinators, publicly accessible to the membership, and specific enough to be enforced.

The approved budget, projecting total income of RMB 124,739 against planned expenditures of RMB 93,464, established the financial plan that every expenditure during

the year was measured against. The Live Dues Record System, accessible online, gave every member the ability to see the Union's dues collection status in real time 24/7. And the Financial Policy, with its detailed provisions for every aspect of the Union's financial operation, closed the ambiguities and discretionary gaps that had allowed financial irregularities in previous administrations.

The Outstanding Obligations: An Honest Accounting

One of the administration's most important acts of financial honesty was publishing the full picture of obligations accumulated across multiple administrations. Conference pledges dating back to the 14th Annual Conference, unpaid dues, and outstanding loans were all documented and published, with the administration explicitly acknowledging that many of these obligations predated its own tenure.

The decision to surface these figures, rather than leaving them buried in administrative records, was deliberate: the membership deserved to know the full financial position of their Union, including the parts that reflected imperfect practices of the past. The total outstanding obligations as of June 2026, including member dues in arrears, unpaid conference pledges spanning multiple years, and outstanding loans across four fiscal years, amounted to a significant sum the administration was actively pursuing

through legitimate collection channels. Twenty formal letters dispatched to potential sponsors and donors as part of the conference fundraising effort represented one dimension of this work. The ongoing work of city presidents in collecting current-year dues from their members represented another.

By the end of the fourth quarter, with an available balance of RMB 117,196.46, the union was in a strong financial position entering the 20th anniversary conference's final phase. This was the result of eleven months of consistent financial discipline, combined with the systems that made that discipline enforceable.

PART SIX

PARTNERS, DIPLOMACY, AND THE WORLD BEYOND THE CAMPUS

CHAPTER SIXTEEN: THE EMBASSY PARTNERSHIP, LSUIC, AND THE LIBERIAN STATE

A Diplomatic Relationship of Genuine Value

The relationship between the Liberian Student Union in China and the Liberian Embassy near Beijing is one of the most consequential partnerships in the Union's institutional life. It is not a ceremonial relationship, maintained through occasional courtesy visits and formal photographs. It is a working relationship with material effects on the daily lives of Liberian scholars in China: their visa status, their legal protection, their access to information, and their connection to the national institutions that represent them here.

From its first weeks in office, the 2025-2026 administration invested in deepening and formalizing this relationship. An early visit to Beijing on August 24, 2025, which included meetings with embassy diplomats and members of the business community, established the administration's commitment to the partnership at the highest level. The participation of Hon. Esther Williams Kpogba, First Secretary and Head of the Consular Section, in the Comprehensive Orientation for New Students transformed what might have been a routine administrative briefing into a substantive engagement between the student community and its national diplomatic representation. Hon. Kpogba's presence at the orientation was significant not only for the legal guidance and consular information she provided but also for the message it sent: the Embassy takes seriously its responsibility to the Liberian student community in China, and the Union and Embassy can work together as real partners, not as parallel institutions only occasionally aware of each other's existence. Throughout the fiscal year, this collaboration produced concrete benefits for Liberian scholars: visa processing assistance for dozens of students, letters of attestation for those needing formal documentation, guidance on legal compliance, and a direct communication channel that makes the students accessible to the Embassy, not just those with the social capital to navigate diplomatic channels on their own. The Office of

the National Vice President, which maintained this channel consistently and professionally, deserves particular recognition. This collaboration helped as the entire embassy, including the Ambassador, attended the July 2026 annual conference in Jinan. This (to have the leadership of the embassy present) wasn't possible or seen for more than six years.

The Liberia Diaspora Commission and Legislative Engagement

The meeting between the Beijing Union of Liberian Students and Senate Pro-Tempore Nyongblee Karngar-Lawrence introduced another dimension to the Union's relationship with the Liberian state: legislative engagement. The Pro Tempore's disclosure of legislative efforts to establish a Liberia Diaspora Commission, a mechanism designed to formally strengthen ties between Liberia and its citizens abroad and channel diaspora expertise toward national development, opens a potentially transformative horizon for LSUIC's future institutional role. If such a commission is established, LSUIC would be a natural institutional partner, a body with established governance structures, a documented membership, a proven track record of professional management, and a demonstrated commitment to connecting Liberian scholars in China with their country's national development agenda.

The administration's endorsement of the National Student Symposium organized by the Liberian Ministry of Education in April 2026 and National President Bloh's press statement calling on Liberian students at home to participate reflected a clear understanding: LSUIC's role is not merely to serve students in China but to maintain an active connection to the student movement and national development agenda in Liberia itself.

CHAPTER SEVENTEEN: PAN-AFRICAN SOLIDARITY, BUILDING THE LARGER COMMUNITY

The MoU Framework: Cooperation in Practice

The signing of Memoranda of Understanding with the National Union of Ghanaian Students and the Cameroonian Students Union in China during the second quarter was the most visible expression of the administration's commitment to pan-African scholarly cooperation. But the significance of these agreements extends far beyond the ceremony of their signing. By the third quarter, the NUGS partnership had already begun to produce tangible career development benefits for Liberian scholars. Job and internship opportunities were shared through the institutional channel created by the MoU, giving LSUIC members access to professional development pathways they would not otherwise have had. This is the most direct test of any institutional partnership: not whether it was signed with appropriate ceremony, but whether it changes anything in the lives of the people it exists to serve.

The administration's broader vision for pan-African cooperation extended beyond the two signed MoUs to include advanced discussions with other student unions. The creation of a community of shared future for student leadership across African nations in China, amplifying collective voices, enriching cultural exchange, and setting a precedent for how diasporic student bodies can leverage unity to foster academic and professional advancement is a vision this administration did not complete but certainly advanced significantly.

The Homecoming Initiative: Bridging Past and Present

Among the most innovative programs of the 2025-2026 fiscal year was the LSUIC Homecoming initiative, designed to formally connect the Union with its alumni body: the Liberian Association of Chinese Trained Scholars, known as LACTS. The concept rests on a simple but profound insight: the relationship between LSUIC and LACTS should not end the moment a scholar completes their degree and returns home.

The community built in China, the friendships, the professional networks, and the shared experience of navigating life as a Liberian in a foreign country are a permanent bond. Every scholar who passes through LSUIC carries that bond with them for life. The Homecoming

initiative seeks to institutionalize this bond by creating an annual event that brings current students and alumni together, a platform for intergenerational dialogue, financial support for current students through alumni engagement, and a celebration of the contributions of those who studied in China and went on to serve Liberia. In a world where alumni engagement is universally recognized as a critical pillar of institutional sustainability, this initiative represents one of the current administration's most forward-looking contributions. The letter submitted to LACTS leadership in March 2026, and the stakeholder engagement that followed, laid the foundation for what could become one of LSUIC's most durable annual traditions.

PART SEVEN

THE TWENTIETH ANNIVERSARY AND THE ROAD AHEAD

CHAPTER EIGHTEEN: JINAN 2026, THE CONFERENCE OF A GENERATION

A Milestone Deserving Its Moment

The 20th Annual General Conference of the Liberian Student Union in China, held in Jinan City, Shandong Province, from July 24 to 27, 2026, was not simply the annual occasion for leadership transition and institutional governance. It is a milestone of real historic significance. Twenty years of organized Liberian student life in China. Twenty annual conferences. Twenty administrations, each with its own ambitions, achievements, and imperfections. Twenty sets of elected officers who woke up as students and went to bed as leaders of a national organization.

The city of Jinan, capital of Shandong Province and home to a significant Liberian student community, was selected as the venue for this milestone conference following a comprehensive feasibility study by the NEC and the Jinan Union of Liberian Students. The study assessed venue capacity, accommodation options, transportation infrastructure, and the availability of spaces suitable for the range of programs a 20th Anniversary conference demands.

The administration entered the fourth quarter with the venue secured, the conference committee and independent elections commission appointees identified and contacted, and a comprehensive program framework that honors the union's history while positioning it for the next chapter. The plan includes formal recognition of past leaders through Legacy Hour, style acknowledgments, the presentation of the revised constitution for member adoption, elections run by an independent Elections Commission appointed and sworn in with full constitutional compliance, and a culminating celebration worthy of two decades of collective accomplishment.

A MESSAGE OF APPRECIATION

Greetings, LSUIC, Veterans, Leaders, Partners, and Friends,

It is with profound gratitude and a deep sense of pride that I address you today as the National President Emeritus of the 2025–2026 fiscal year of the Liberian Student Union in China (LSUIC). On July 26, 2026, at our Annual Conference (with over 120 delegates) hosted in Jinan City, Shandong Province, we handed over the baton of leadership after one year of dedicated service. This journey has been nothing short of remarkable, and it is because of YOU—the students, the diplomats, the sponsors, and every individual who believed in our vision that we succeeded.

I extend my warmest congratulations to our new National President, Hon. Moses Kingsford Flomo, and his entire National Executive Committee (NEC). You are inheriting a Union that is more connected, technologically empowered, financially stable, well-documented, peaceful, accountable, and respected than ever before in its history. The standard has been raised, and we trust that you will build upon this foundation with integrity, innovation, and unity. We wish you a tenure filled with impactful achievements and continued growth. LSUIC IS GREAT!!!

This success was not a solo effort. We are immensely grateful to the Liberian Embassy in China, **His Excellency Dudley McKinley Thomas**, and the entire diplomatic corps for their unwavering support. Your contribution of 3,000 RMB to the 2026 Academic Excellence Award (AEA) winners and your financial backing (7,000+ RMB) during the conference demonstrated your commitment to education, unity, leadership, and student welfare. The Conference Committee, led by the tireless Hon. Enoch Kwateh Dongbo, and the Cooking Committee headed by Hon. Kukor Brooks, your professionalism and dedication made the conference seamless. Hon. Maxwell Dweh, thanks for your invaluable graphical and other contributions to the conference. Our MC, Hon. Andrew Success Howe (City President of Suzhou), who kept the energy alive throughout the proceedings. Our Independence Day orator, Mr. Joshua Bosco Barvor who delivered an awakening speech that captivated the audience and diplomats, and to Scholar Olive K. Kamara who introduced him. Shandong Provincial Coordinator, Hon. Albert Benedict Weah Weah Jr., and Jinan City President, Hon. Enoch B. Quaye, for their exceptional hospitality and coordination. Thanks to our Sponsors, and Partners, including LACTS, ASCC, NUGS-China, CSAC, LINSU, and others, whose support amplified the impact of our programs and fiscal year.

As we reflect on our tenure, we are proud to have achieved some historic milestones during the annual conference in Jinan:

1. Adoption of the 2026 Amended Constitution: The Assembly unanimously adopted this new legal framework, which will guide LSUIC for years to come.

2. Resolution Declaring “The Digital Era of LSUIC”: The academic year 2025/26 is now officially recognized as the Digital Era of LSUIC, marking a paradigm shift from rhetoric to a technologically driven, transparent, and efficient Union. This will forever be referenced in all official documents as a reminder that the standard is on an exponential trajectory (*proposed by Mr. Andrew Koko Weijlah*).

3. Launch of “How Far We Come”: The first edition of this historic book was officially launched to preserve our Union’s legacy, memories, and excellence.

4. Crowning of the First Miss LSUIC: Queen Yvonne B. Blamoh made history as our first-ever Miss LSUIC, adding a new chapter to our cultural and social identity.

We have completed the physical and electronic handover of all items. We also turned over **77,799.33 RMB plus 574.95 RMB**, which is the highest financial turnover from one leadership to the next in our Union history. Transparency and accountability have been the cornerstones of our administration, and we remain committed to that principle even as we exit office. Special thanks to the Independent

Election Commission (IEC), headed by Dr. Aaron S. Pittman, for conducting free, fair, and transparent elections. Introducing the first online voting after 19 years to allow eligible members to vote from anywhere since situations wouldn't permit them to attend the conference and vote in person.

Our next conference venue was decided to be Suzhou City, Jiangsu Province, with Ningbo City in Zhejiang as our alternative. The Scholars of the Year Award was given to Hon. Queenetta Dearest Johnson, Secretary General of the Academic Excellence Committee (AEC), who also won the most dedicated Female Scholar of the Year, and Hon. Prince Y. Saydee, City President of Xuzhou, with 22 city-level programs executed within the year. To every scholar who attended the conference, your energy, engagement, and support were unmatched. You are the heartbeat of LSUIC, and we thank you for trusting us to lead. As we step aside, we carry with us the memories of a year defined by unity, progress, and a shared vision for a stronger Liberian student Union in China (LSUIC).

As I stated, "The greatest legacy a leader can leave is building lasting systems, improving the lives of students, and maintaining unity." I wish you all the best in steering the Union toward its next year of excellence. Let us continue to uphold the values of excellence, integrity, and service.

By: OLANO TEAH BLOH – NP Emeritus

The LSUIC Achievers' Award: A Red-Carpet Celebration

Among the events and additions to the conference is the LSUIC Achievers' Awards 2026, a recognition ceremony designed to honor good-standing members across a broad, inclusive array of categories, delivered in the format of a red-carpet gala rather than a conventional certificate ceremony. Voting awards, determined through online membership participation, include categories ranging from Most Sociable Scholar and Most Innovative Scholar to Best Entrepreneur Scholar and Best Coach. The LSUIC male and female scholars of the year were awarded as well. Also, the best city and province and outstanding leaders from all organs were awarded. The decision to design the awards ceremony as a celebratory gala reflects an understanding that the union should not only govern and educate its members but also celebrate them. The scholars who have spent years far from home, working toward degrees that will define their careers and their contributions to Liberia, deserve a moment of real recognition and joy. The red-carpet format makes that moment memorable rather than perfunctory.

The LSUIC Voice: Talent Finding Its Platform

The announcement of the LSUIC Voice at the Back-to-School program on March 21, 2026, adds a cultural dimension to the fourth quarter. A talent recognition program designed to showcase the performing arts gifts within the membership, it speaks to the full range of what the union's members are and can do. Liberian students in China are not only scholars and professionals in training; they are musicians, poets, spoken word artists, dancers, and storytellers. A Union that creates a platform for those talents honors its members as whole human beings, not merely as academic units.

The LSUIC Voice program, developed under National Vice President Hon. Ruphine M. Harmon, featured performers at the Annual Conference, giving scholars who might otherwise have no outlet for their creative gifts a community stage and an appreciative audience. In the full arc of what the 2025-2026 administration set out to accomplish, this program is a fitting final expression of the Leadership to the People philosophy: leadership that sees all of who its members are and serves all of it.

CHAPTER NINETEEN: WHAT THE NEXT TWENTY YEARS CAN BE

The Foundation Has Been Built

The 2025-2026 administration inherited a tradition of annual conferences, a membership that had demonstrated over decades its willingness to support and sustain a national organization, and the goodwill of the Liberian Embassy, the broader Liberian community in China, and a generation of alumni who remembered what the union had meant to them.

What the administration did was built on that inheritance in ways that previous administrations, for whatever combination of reasons, had not been able to fully achieve. It built a website. It conducted national reconciliation for leaders and members. It designed a “chat with the constitution” system. It initiated the LSUIC Echo with the PPAC. It initiated the first analytical membership statistic during quarterly reports. With the Leadership to the People mandate, it visited over 13 cities (Beijing, Nantong, Yichang, Wuhan, Zhuzhou, Xuzhou, Ningbo, Hangzhou, Shanghai, Nanjing, Wuxi, Suzhou, Mianyang, etc.) using *personal funds* instead of union/due-payers' money while not being paid to serve. It initiated the live dues and financial record

system. It conducted visible and real pickup service for new students. It ratified a financial policy. It documented the Union's presidential history. It initiated a leadership-to-the-people style of service. It expanded governance to over 35 cities. It expanded governance to 20 provinces. It ran the most ambitious academic program calendar in recent memory. It trained 100 scholars in digital literacy. It signed international and national partnership agreements. It established an archival system. It branded the Union more than ever before. It initiated the homecoming program. It conducted a constitutional revision. It initiated the first online voting. It had the highest conference delegates over eight years. It raised the highest in dues and highest in revenue, plus more. It conducted an audit for the last two leaderships (2023-2025). It initiated the online membership verification system. It initiated the built-in membership registration system. It conducted the most attended and well-organized intercity winter debate (10 cities, 900 RMB in cash prize, built a customized judges' scoring system, and real-time dashboard). It initiated the first Academic Excellence Award (AEA). It conducted online graduation for the class of 2026. It wrote a book titled "How Far We Have Come," a 20-year chronicle of leadership, service, legacy, influence, and solidarity. It signed the charter that established the African Students' Confederation in China (ASCC). It initiated the Miss LSUIC pageant. It uploaded over 95 durable and high-quality videos of all programs and

meetings held under this leadership alone. It attracted over 3,650 new followers within less than a year. It had the first conference with a pool party. And it did all of this while managing the daily reality of serving a diverse, dispersed, and demanding membership, with limited resources and unlimited care.

The foundation is real. It is documented, institutionalized, and designed to outlast the administration that created it. The next administration will not need to rebuild from scratch. It will need to build upward, from a foundation stronger and more complete than any previous administration has left.

The Continuation: What Must Be Sustained

The continuity of the gains made in 2025-2026 depends on choices that the next administration will make. Some of those choices are already visible in the structures being handed over: To promote and preach continuity, the website must be maintained, which was renewed before leaving office that the next leadership don't have to suffer with the technical processes, among others; the ZOOM platform must be maintained, which was renewed before leaving office as well; the financial policy must be enforced; the Google Drive archive must be populated and used; the Legacy Hour series must continue; the new constitution

must be upheld; the pan-African partnerships must be renewed; and the Homecoming initiative must become an annual tradition.

But continuity is not merely a matter of maintaining what exists. It is a matter of upholding the values that made those structures worth building in the first place. The commitment to transparency that produced quarterly reports members could actually trust. The commitment to accountability took governance cases to the judicial board and enforced its rulings. The commitment to service drove the national president and vice president to personally finance visits to scholars in 13+ cities. The commitment to excellence that ran a debate tournament with professional infrastructure and paid prizes. The commitment to the whole person that sustained chaplaincy services and cultural programs alongside academic and governance work.

These are not inherited features of a governance system. They are choices. And they are choices the next administration, and the one after it, will need to make fresh each day.

The Vision: LSUIC in 2046

What might the Liberian Student Union in China look like in 2046, when it celebrates its fortieth anniversary? The question is not idle. The choices made by each successive

administration, including the current one, are the inputs that will determine the output.

The Union of 2046 should have a fully funded welfare endowment, seeded by alumni contributions through the Homecoming initiative, that allows it to support students in financial difficulty without drawing on operating reserves. It should have a formal partnership framework with the Liberian Ministry of Education, creating structured pathways for its members to contribute to national education reform. It should have a published, peer-reviewed academic journal showcasing the research of Liberian scholars in China. It should have a network of pan-African partner organizations like this administration did with the ASCC spanning every major African student community in China, sharing programs, resources, and advocacy capacity.

Above all, it should be an organization that every Liberian student who arrives in China can find immediately, join easily, benefit from consistently, and remember for life as one of the most important communities they have ever belonged to. Is this possible? The twenty-year history recorded in this volume suggests that it is. Every improvement the Union has made, from the formalization of governance to the digitization of operations to the expansion of programs to the cultivation of partnerships, has been the result of leaders who chose to do better than what they inherited. The question is not whether LSUIC can

become this kind of institution. The question is whether the next generation of leaders will choose to make it so.

***"If we don't write our history,
someone will do that for us, and the
narratives will not state the reality,
neither will it be the same." - Olano
Teah Bloh, National President - 2025-2026***

These words, spoken by National President Olano Teah Bloh in the closing remarks of the Third Quarter Report, capture the essence of what the 2025-2026 administration understood about institutional leadership. He also spoke about "tending the roots," which is not glamorous work. It is not the work that makes headlines. It is the work of policies and processes and records and systems and small, consistent acts of care that accumulate, year by year, into something durable. The roots have been tended. The tree is growing. How far it grows, now, as always, is up to us.

CONCLUSION: HOW FAR WE HAVE COME

The title of this book was chosen with deliberate care. It is not a boast. It is an honest question, posed to every reader who has followed this twenty-year chronicle of scholarship, service, and solidarity from its opening pages to this closing chapter.

How far have we come? Consider where we started. A small group of Liberian students in cities across China, finding each other not through any formal mechanism but through the simple, ancient impulse of compatriots recognizing one another across a foreign landscape. No website. No verified membership database. No Legacy Hour recordings. No international partnerships. Just people, looking out for each other, doing what they could with what they had.

Now consider where we stand. An organized national union with a presence in more than 35 cities across 20 provinces of China. A constitutionally governed institution with elected and appointed officers operating under a formally ratified financial policy. A digital infrastructure that includes a professional website, a membership verification system, a YouTube channel with 95+ hours of institutional content, a centralized archival system, and a Facebook community of

more than 4,600 followers. An academic program calendar that has trained hundreds of scholars in research skills, public speaking, digital literacy, entrepreneurship, scholarship strategy, and thesis writing. A welfare system that has assisted hundreds of students with visas, documentation, financial hardship, health crises, and the dozens of other challenges life in a foreign country brings.

A Legacy Hour series that has documented the living history of six former presidents and dozens of guest experts, all preserved for the permanent record. Pan-African partnerships with Ghana, Cameroon, LINSU, ASCC, and other nations. A homecoming initiative that is beginning to build the intergenerational network that will sustain the union through its next 20 years. A constitutional review that produced an amended governing document worthy of an institution entering its third decade.

How far have we come? We have come farther than those first students gathering in each other's rooms could have imagined. And we have farther still to go. The scholars of the Liberian Student Union in China are not merely students. They are a generation of Liberians who chose to invest in themselves and, through that investment, in their country. Every degree earned in China, every relationship built with a Chinese professor, a fellow African student, a diplomat, or a future employer, every skill acquired, and

every network created are all investments in the Liberia of the future. These scholars are returning home as engineers who can design infrastructure, doctors who can treat disease, economists who can analyze policy, computer scientists who can build systems, public health specialists who can design programs, and environmental scientists who can guide sustainable development.

They are coming home changed by living and learning in one of the world's most complex and dynamic societies, carrying perspectives and competencies no domestic education alone could have given them. They are coming home from China in some meaningful sense, having spent years in its communities and learned something of its language and culture and ways of doing things and built relationships that will serve Liberia's national interests for decades after their return.

The Liberian Student Union in China exists to ensure that every one of them has the best possible chance of succeeding in that journey, that no scholar is lost to a visa problem, a crisis, the paralysis of isolation, or the failure of the institutional infrastructure that should have been there to support them. In that sense, LSUIC is not merely a student union; it is a national institution with a national purpose.

May the next 20 years prove worthy of the last.

Excellence Through Hard Work

www.lsuic.org | info@lsuic.org

APPENDICES

Appendix A: The 2025-2026 National Executive Committee

1. National President: Hon. Olano Teah Bloh
2. National Vice President: Hon. Ruphine M. Harmon
3. National Secretary General: Hon. C. Nathaniel Willie II
4. National Deputy Secretary General: Hon. Jenkins G. Wilson
5. National Financial Secretary General: Hon. Noah D. Mason
6. National Treasurer: Hon. Jenneh Bonah
7. National Chaplain General: Hon. Mitchell Vampelt

Appendix B: Judicial Board 2025-2026

1. Senior Adjudicator, Hon. Moses Kingsford Flomo
2. Associate Adjudicator, Hon. Viola H. Cheeseman
3. Assistant Adjudicator, Hon. Marcus Sepo Jensen
4. Adjudicator-1, Hon. Jessey S. Ndorley
5. Adjudicator-2, Hon. Louise Antonet Williams

Appendix C: Provincial Coordinators 2025-2026

1. Angeline Patience Teaway: Guangdong Province (Guangzhou)
2. Theresa N. Simpson: Hebei Province (Shijiazhuang)
3. Juliteh Agatha Flomo-Quaye: Shaanxi Province (Xi'an)
4. Eltrick Titus Jackson: Yunnan Province (Kunming)
5. Kormah Jallah: Chongqing Municipality
6. Frederick Francis Johnson II: Jilin Province (Changchun)
7. Edwina M. Kolleh: Hunan Province (Changsha)
8. Verma Sherman: Hubei Province (Wuhan)
9. Daniel Gonwoe: Sichuan Province (Chengdu)
10. Celsius J. Jobo: Heilongjiang Province (Harbin)
11. Alexander Dumbai Joe: Jiangsu Province (Huai'an)
12. Flomo Mau Maiwo: Shanghai Municipality
13. John Tarway Twalla: Zhejiang Province (Ningbo)
14. Albert Benedict Weah Weah: Shandong Province (Jinan)
15. Andrew Nasa Thomason: Beijing Municipality
16. Tarloh Gbeh Chea: Anhui Province (Hefei)

17. Randolph Henry Stewart: Henan Province (Zhengzhou)
18. Emmanuel Adebayor Williams: Liaoning Province (Jinzhou)
19. Emmanuel Q. Patricks: Fujian Province (Fuzhou)
20. Lancelot Nleala Bondo: Jiangxi Province (Ganzhou)

Appendix D: City Presidents 2025-2026

The following city presidents served during the 2025-2026 fiscal year, representing communities in thirty-five cities across China. Each president played an essential role in bringing the Union's governance and services to the scholars of their respective communities.

1. Samson Walakehwon Dweh: Xi'an, Shaanxi
2. Atee Karway: Xianyang, Shaanxi
3. Emmanuel N. Dolo: Zhuzhou, Hunan
4. Jones Bonnie Konjahn: Hengyang, Hunan
5. Isaac Younge: Ningbo, Zhejiang
6. Antoinette T. Dickson: Hangzhou, Zhejiang
7. Flomo Peter Gbonyea: Huai'an, Jiangsu
8. Jairus Yougui Railey: Taizhou, Zhejiang

9. Isiah Nuah: Yichang, Hubei
10. Ignatius Kwaku Baah: Jinhua, Zhejiang
11. Nathaniel L. Nevis: Nanjing, Jiangsu
12. Magnus Z. Kpoto: Changzhou, Jiangsu
13. Emmanuel Garjay Junius: Wuhan, Hubei
14. Enoch B. Quaye: Jinan, Shandong
15. Prince Y. Saydee: Xuzhou, Jiangsu
16. Sumoewuo Fredrick Gayflor: Suzhou, Jiangsu
17. Sonnie B. Akoi: Nantong, Jiangsu
18. Sakay Emmanuel Giah: Changsha, Hunan
19. Christian J. Lamah: Zhengzhou, Henan
20. Teddy Tony Baar: Wenzhou, Zhejiang
21. David Koko: Jinzhou, Liaoning
22. Jerelyn Nehquee Fallah: Qingdao, Shandong
23. David M. Smith: Guiyang, Guizhou
24. Martina Beatrice Luwor: Huzhou, Zhejiang
25. Kaycee Karsor: Zhenjiang, Jiangsu
26. Blessing Rictricia Karim: Guangzhou, Guangdong
27. James Tarnue Kpadehyea Jr.: Mianyang, Sichuan
28. Charles Sakar: Jingzhou, Hubei
29. Jimmy Gayte: Harbin, Heilongjiang
30. Gabriel S.P. Koon: Wuhu, Anhui

31. David N. Morlu Jr.: Chengdu, Sichuan
32. Fredetta M.N. Yeene: Changchun, Jilin
33. Paul L. Smith: Lishui, Zhejiang
34. Hawa B. Sackie: Ganzhou, Jiangxi
35. Emmanuel Ngeka Luma: Dalian, Liaoning

Appendix E: Standing Committee Leadership 2025-2026

Program and Planning Committee

Chair: Hon. Manna Destiny Blah | **Co-Chair:** Hon. Lydia T. Pennoh

Members: Helen G. Kwia, Songor Prince SS, Linda Tricia Kai, Regina Joy Sackor, Eugene Sulonteh Bono, Arcelia Slodeh Wisseh, Angel Bartee

Audit Committee

Chair: Hon. Robert Borlay Kaba | **Co-Chair:** Hon. Craig C. Henries

Members: Dr. Hassan F. Whitfield, Elijah N. Smith, Kessellie Traore Mulbah

Academic Excellence Committee

Chair: Dr. Christian Mulbah | **Secretary General:** Hon. Queenetta D. Johnson

Members: Joseph Bill Geleplay, Allenton D. Allen Jr., Cudjoe Joshua A.

Constitution Review Committee

Chair: Hon. Joshua Bosco Barvor | **Secretary:** Hon. Confidence Snorseo Doe

Members: Teddy Jallah, Maxwell Tarwin Dweh, Mohammed Daouda Keita

Welfare Committee

Chair: Hon. Charles W. Wesseh Jr. | **Co-Chair:** Hon. Alvin Tarnue Kowula

Members: Hon. K. Samuel Reed | **Members:** Richelieu Nush Kardor, Promise Pratt Morgan

Press and Public Affairs Committee

Chair: Hon. Clarence Seedorf Johnson | **Co-Chair:** Hon. Victor B. Wemh

Members: Simeon Sonnie Wiakanty, Benilyn F. Wilson

Independent Elections Commission (IEC)

Chair: Hon. Aaron S. Pittman | **Co-Chair:** Hon. Daniel Karlay Hinnah

Members: Jefferson D. Kanneh, Zack Tito Tweh, Olive Kulah Kamara, Linus Burke Snyder, Amos Jusu Swaray

Conference Committee (CC)

Chair: Hon. Enoch Kwateh Dongbo | **Co-Chair:** Hon. Alfreda Ruth Togbah

Members: Harris M Bowulo, Abdul Corneh, Kukor Brooks, Jefferson T Banquando, Lisa Y Synyenlentu , Blessing Hawa Washington, Robert D. Molley, Priscilla Bamu Dweh, Williamena Yah Munyenneh

Appendix F: The Legacy Hour Series, Complete Record

Edition 1.0 — Martin K.N. Kollie | October 18, 2025 |
Theme: The Leadership Liberia Needs

Edition 2.0 — Dr. Charles Gbollie | November 8, 2025 |
Theme: The Education Sector of Liberia

Edition 3.0 — Chief Inspector Madison J. Larmie |
November 21, 2025 | Theme: Liberia Cybercrime Act

Edition 4.0 — First Secretary Aron Guanue | December 23, 2025 | Theme: Diplomacy and Service

Edition 5.0 — Hon. Emmet A. Greene (President 2022-2023) | February 16, 2026

Edition 6.0 — Dr. Yamah Joy Barvor King (President 2019-2020) | March 2, 2026

Edition 7.0 — Dr. Hassan Francis Whitfield (President 2020-2022) | March 7, 2026

Edition 8.0 — Dr. Charles Gbollie (President 2018-2019) | March 12, 2026

Edition 9.0 — Hon. Jacob Cephus Johnson (President 2023-2025) | March 18, 2026

Edition 10.0 — Hon. Alan B. James (President 2017-2018) | March 23, 2026

Edition 11.0 — Madam Elfreda Jackson | March 30, 2026 | Theme: Preserving Our Roots

Appendix G: Key Digital Resources

1. Official Website: www.lsuic.org
2. LSUIC Chronicle (Newsletter Archive):
www.lsuic.org/news-updates
3. Membership Verification System: www.lsuic.org/verification
4. Constitution: www.lsuic.org/constitution

5. Constitution Review: www.lsuic.org/constitution-review
6. City Leaders Directory: www.lsuic.org/city-leaders
7. Council of Coordinators: www.lsuic.org/coc
8. Committees: www.lsuic.org/committees
9. YouTube Channel: @libscholars
10. TIT Certificate Verification: www.titnetwork.org
11. 19th Conference Photo Archive:
<https://jmedia6.pixieset.com/lsuicnanjingrenaissance2025-1/>
12. Email: info@lsuic.org

Appendix H: Fourth Quarter Membership Statistics Summary

From the new website built in August 2025:

1. **Total Registered/Updated Members (Q1-Q4):** 407
2. **Average Age:** 27.2 years | **Median Age:** 26.1 years
3. **Gender:** Male 263 (64.6%) | Female 144 (35.4%)
4. **Most Popular Fields:** Computer Science and Technology (74)
5. **Most Represented County:** Montserrado (136 students, 33.4%)
6. **University with Most Registrations:** Suzhou University of Science and Technology (27)

7. **Academic Levels:** Undergraduate 44.5% | Graduate 35.1% | Postgraduate 7.37% | Chinese Language 7.13% | Diploma 5.9%
8. **Program Support:** University Scholarship 42.3% | Self-Supported 22.4% | Partial 17% | CSC 8.35% | MOFCOM 6.14% | Bilateral 3.93%
9. **Provincial Presence:** Jiangsu (110) | Shandong (38) | Zhejiang (34) | Hubei (32) | Hunan (22) | Shanghai (22)

Appendix I: Approved Budget Framework 2025-2026

1. Total Projected Income: RMB 124,739.38
2. Monthly Income Allocation: RMB 10,394.95
3. Total Planned Expenditures: RMB 93,464.00
4. Monthly Expenditure Allocation: RMB 7,788.67
5. Projected Surplus: RMB 31,275.38
6. Financial Policy Reference Code: LSUIC-FINPOL-2025-2026

Appendix J: Acknowledgements

This book was made possible by the meticulous documentation practices of the 2025-2026 National Executive Committee (NEC), whose four quarterly reports form the primary source material for the chapters on recent history. The editorial team acknowledges with gratitude the

service of every officer, committee member, city president, and provincial coordinator whose work is reflected in these pages. Special acknowledgement is owed to the former presidents of LSUIC who participated in the Legacy Hour series and whose honest, generous sharing of their experiences made possible the historical sections of this volume: Hon. Alan B. James, Dr. Charles Gbollie, Dr. Yamah Joy Barvor King, Dr. Hassan Francis Whitfield, Hon. Emmet A. Greene and Hon. Jacob Cephus Johnson.

The Liberian Embassy near Beijing, through the Offices of Ambassador H.E. Dudley McKinley Thomas and First Secretary Hon. Esther Williams Kpogba, is acknowledged for its consistent support of Liberian scholars in China and for the partnership that makes so much of the Union's welfare work possible.

The Board of Advisors and the Veteran Community of LSUIC are acknowledged for their guidance, financial contributions, and moral support across the decades of this organization's history.

And every Liberian scholar who has ever called China home for a semester, a year, or a decade: you are what this book is about. You are what LSUIC is for. Your courage, your persistence, and your ambition are the reason this story is worth telling.