

LIBERIAN STUDENT UNION IN CHINA (LSUIC)

THIRD QUARTER COMPREHENSIVE REPORT January to March 2026

Fiscal Year 2025 / 2026

Presented by the National Executive Committee (NEC),
Through the Office of the National President
Hon. Olano Teah Bloh
National President | Liberian Student Union in China



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"Excellence Through Hard Work"

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FOREWORD FROM THE NATIONAL PRESIDENT



To every Liberian Scholar in China, to our veterans, our advisors, our partners, the Liberian Embassy, and to all who have invested in the dream that is the Liberian Student Union in China: this report is for you. When we assumed office on July 26, 2025, we made a promise. We promised that this administration would be different, not in the sense of making noise about change, but in the quieter, more demanding sense of doing the actual work. We promised transparency, and so we publish reports. We promised accountability, and so we engage our Judicial Board, our Audit Committee, and our Council of Coordinators with full openness. We promised academic advancement, and so our Academic Excellence Committee has gone from 24 participants at its first program to 90 participants per day at its most recent competition. We promised to preserve institutional memory, and so we have produced eleven editions of the Legacy Hour series, capturing the wisdom of every living former President of this Union (the last six of them). We promised digital transformation, and so we now have a fully operational Website, Membership Verification System, over 4,100 followers on Facebook, more than 45 videos on our YouTube channel, and a centralized Google Drive archive for the first time in our Union's history.

The third quarter of fiscal year 2025/2026, covering January through March 2026, has been the most program-intensive and institutionally consequential period of our administration. It has also been the most gratifying. We have seen scholars show up, argue boldly in a nationwide debate competition, write and submit theses with greater confidence, learn computer skills they will carry for the rest of their careers, and engage with their Union in ways that remind all of us why we chose to serve. What follows in this report is an honest and complete accounting of what your leadership has done in these three months. Every section was written to inform, not to impress. We want you to know where the money went, what programs ran, who was appointed, what the constitution review found, how many members are in good standing, and what is coming in the fourth quarter. You deserve all of it. As we approach our Union's 20th Anniversary, the weight of that milestone is not lost on us. Two decades of Liberian students finding community, building leadership, and serving one another in the People's Republic of China. This administration has the honor of stewarding that legacy into its third decade, and we intend to do so with the seriousness and love that it demands.

Thank you for trusting us with this responsibility. We will not let you down.

Olano Teah Bloh

National President, Liberian Student Union in China

Fiscal Year 2025/2026

1. MESSAGE FROM THE NATIONAL EXECUTIVE COMMITTEE



The National Executive Committee of the Liberian Student Union in China enters this third quarter report as a team that has learned from every test, every delay, and every triumph of the past nine months. The officers of this committee, including the National Vice President, the National Secretary General, the National Deputy Secretary General, the National Financial Secretary General, the National Treasurer, and the National Chaplain General, have each contributed to what is reflected in these pages. This is not the work of one office. It is the collective output of a team that meets, disagrees productively, plans carefully, and executes with purpose.

We recognize that serving a student community that is spread across more than 25 provinces and cities in China is not a simple task. Academic pressures vary by city and university. Financial circumstances differ from one scholar to the next. Yet through all of this, we have maintained one standard: every Liberian scholar in China matters, and this Union exists to serve every single one of them.

This report presents the full picture of our work from January through March 2026. It is addressed to all scholars, to our veterans, to our Advisors, to the Liberian Embassy in China, and to anyone who cares about the future of Liberia through the lens of what its students abroad are becoming. We present it with humility, with pride, and with the firm belief that the best of LSUIC is still ahead.

"Excellence Through Hard Work" is not merely a motto. It is the daily practice of every member of this committee. We dedicate this report to every scholar who showed up this quarter, participated, contributed, and believed.

The National Executive Committee

Liberian Student Union in China

Fiscal Year 2025/2026 | Third Quarter Report

2. OVERVIEW OF QUARTER-ONE



In the first quarter, our key foundational achievement was the historic expansion of our leadership framework, with over 85 strategic appointments establishing a nationwide network of 24 City Presidents, 18 Provincial Coordinators, and 6 fully operational committees. We carried out nationwide pick-up service for new students. This was mostly carried out by the City Presidents with support from other members, and the National Executive Committee (NEC). This decentralization has empowered members across China, bringing governance directly to the people. We successfully launched our "Digital LSUIC" transformation, marked by the debut of our official website (www.lsuic.org), the first two editions of the LSUIC Chronicle digital newsletter, and innovative tools like online membership forms and a "Chat with the Constitution" feature to enhance accessibility and engagement. In partnership with the Liberian Embassy, we provided critical consular support, assisting approximately 40 students with visa processes and establishing a national airport pick-up service for new arrivals. Our commitment to transparency and good governance was advanced through policy updates, a live dues record, and the submission of the national budget for oversight. This quarter of foundational progress has strategically positioned the Union for sustained impact and service to all Liberian scholars in China.

3. OVERVIEW OF QUARTER-TWO

This quarter presents a comprehensive account of the activities, achievements, and challenges of the Union and leadership during the second quarter of the 2025-2026 fiscal year, covering the period from October to December 2025. We reported a period of vigorous and foundational progress, marked by the fulfillment of our promises, and the strategic and continuous laying of a robust groundwork for the quarters ahead. The central theme of our mandate, "Leadership to the People,"



has been the driving force behind all our endeavors, guiding a deliberate shift towards a more inclusive, digitally advanced, and transparent union. We got a notable success in dues collection and Sunday offerings. A cornerstone of our second-quarter efforts has been the significant expansion of our leadership and operational framework. To ensure that governance is brought closer to every member, we have successfully made additional strategic appointments, establishing a widespread network of 32 City Presidents, 20 Provincial Coordinators, and six (6) fully constituted committees dedicated to critical functions such as planning, audit, constitution, academic, press and welfare. This decentralized structure empowers a broader base of members to actively participate in the Union's development, truly placing leadership in the hands of the people. These advancements are considered to enhance accessibility, streamline information dissemination, and foster greater engagement among our membership across China.

Underpinning these structural and digital transformations is our unwavering commitment to good governance. We have initiated a comprehensive review process, essential policies such as the national financial policy to promote financial transparency. We signed two MoUs with the Ghanaian and Cameroonian Student Union in China. *We visited over six (6) Cities to meet with Scholars, and understand their needs. All those trips were personally financed by the NEC members. We decided not to spend a dime of the Student monies on ourselves, even if it's to theirs benefits.* The second quarter was one of purposeful action and foundational achievement, set a clear and promising trajectory for the LSUIC as we continue to work diligently in service of all Liberian students in China.

4. PURPOSE OF THE REPORT.

This document serves as a formal, constitutional (Article 9d of the 2020 Amended Constitution of LSUIC) and transparent account of the stewardship exercised by the leadership of the Liberian Student Union in China (LSUIC) for the third quarter of the 2025-2026 fiscal year.

5. REPORTING PERIOD

The activities cover the three-month period (January to March – Q3), and the membership data encapsulated within this report cover the nine-month period commencing July 2025, and concluding on March 2026. This timeframe represents a critical phase of foundational implementation, following the continuous member registration and leadership continuity. The successes documented here reflect the dedicated work accomplished within this specific window of Quarter three (3).

6. LEADERSHIP'S VISION STATEMENT

Guiding every initiative and decision chronicled in the following pages is our core governing philosophy: "Leadership to the People." This principle is far more than a slogan; it is the operational compass that directs our efforts towards genuine service, deliberate inclusivity, and sustainable progress. It signifies our commitment to decentralizing authority, empowering a wide array of members through appointments and committee work, and ensuring that the Union's trajectory is shaped by the needs and aspirations of its constituents. This report stands as a first testament to the practical application of this vision, demonstrating our resolve to build a Union that is truly by the people, for the people, and of the people.

7. OVERVIEW: THE THIRD QUARTER AT A GLANCE

The third quarter of the 2025/2026 fiscal year, spanning January 1 through March 31, 2026, marked a defining chapter in this administration's record of service. Coming off a second quarter that established foundational systems and governance structures, the third quarter was characterized by delivery: programs delivered, debates competed, workshops hosted, constitutions reviewed, members recognized, conferences planned, and histories documented. The Union moved at a pace and level of engagement that has not been seen in recent memory, and the results are visible in every metric we track.

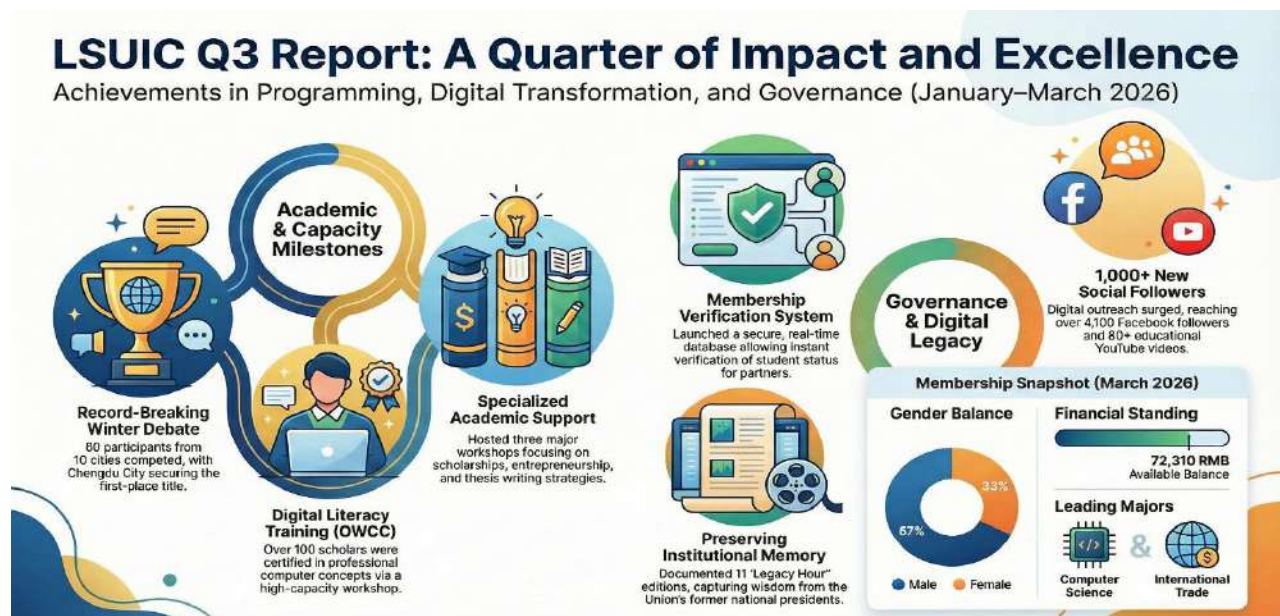


Table 1: The most significant milestones of the quarter at a high level, before each is discussed in depth in the sections that follow.

Area	Key Achievement	Impact
Governance	Budget and Financial Policy submitted by the NEC, and ratified by CoC	All Union finances now governed by approved framework
Governance	Five (5) new officials appointed and confirmed by the NEC	City Presidents, Judicial Board, and CRC
Governance	City Presidents meeting (A group of over 34 Presidents)	Coordinated Q3 accountability across all city chapters
Academic	Four (4) major AEC programs executed	70% of annual work plan completed
Academic	Winter Debate 2026 (10 cities, 90 participants)	Largest intellectual competition in recent LSUIC history
Capacity	OWCC 2026 (100+ participants, 100 certificates)	LSUIC Zoom platform reached full capacity for first time in a while.
Legacy	Legacy Hour Editions 5 through 11	Former Presidents documented on record
Digital	4,107 Facebook followers; 45+ YouTube videos, as of March 26, 2026	1,000+ new followers since administration took office
Digital	Google Drive archival system launched to safe institutional documents, and memories.	First-ever centralized institutional archive in LSUIC history
Financial	Available balance: 72,310.19 RMB (March 29)	Strong liquidity entering final quarter
Membership	331 members registered across Q1 to Q3 via the New Website	Presence in 25+ provinces across China
Constitution	CRC completed review of Chapters 1 through 6	On track for April 2026 draft completion
Conference	Jinan venue secured; CC and IEC lists finalized for appointment	20th Anniversary conference preparation on schedule
Welfare	6 students assisted with visas and attestations	Legal compliance support active and responsive

Area	Key Achievement	Impact
Chaplaincy	85% of Annual Plan of Actions completed	Consistent spiritual programs maintained all quarter

This quarter also saw the Union engage with the modern challenges and opportunities that define student life in China in 2026. From leveraging digital platforms to reach members across vast distances, to addressing the practical realities of visa compliance, academic pressure, and financial literacy, the NEC has consistently positioned LSUIC as an institution that is not merely ceremonial but genuinely useful to the scholars it serves. What follows in this report is organized into twenty-three thematic sections, each drawing directly from the monthly reports, committee submissions, financial records, and documented activities of the quarter. Every detail has been captured. Every office has been represented. Every achievement, no matter how quietly it was accomplished, is recognized here.

8. GOVERNANCE AND INSTITUTIONAL STRENGTHENING

Governance is the foundation on which everything else in this Union rests. Every program we run, every member we serve, every fund we manage, and every appointment we make is only as legitimate and trustworthy as the institutional framework beneath it. The third quarter was one of the most significant governance periods in this administration's tenure, and we are proud to report that the Union is stronger, more accountable, and more constitutionally sound today than it was at the start of January.

8.1 Budget and Financial Policy Approval

Among the most consequential governance achievements of this administration has been the establishment of a legitimate, approved financial framework for the Union. We understand that to operate without formal, council-approved financial policies, it will leave rooms for ambiguity and dispute in how money is managed, collected, and disbursed. This administration resolved that gap entirely.

Following two rounds of budget hearings held on January 7 and 11, 2026, the 6th Council of Coordinators, in accordance with Article 15 of the 2020 Amended LSUIC Constitution, formally approved both the Proposed Budget for Fiscal Year 2025/2026 and the comprehensive Financial Policy on January 19, 2026. The formal confirmation was transmitted in writing to the National Financial Secretary General, Hon. Noah D. Mason, by the Coordinating Secretary Hon. Andrew Nasa Thompson, with attestation from Deputy Senior Coordinator Hon. Juliteh Agatha Flomo-Quaye and approval from Senior Coordinator Hon. Tarloh Gbeh Chea.

The approved budget projects total income generation of 124,739.38 RMB for the fiscal year, with monthly collections averaging approximately 10,394.95 RMB. Planned expenditures stand at 93,464.00 RMB, yielding a projected savings of 31,275.38 RMB. Income is divided between current

(obligatory) sources such as membership dues, and non-current (non-obligatory) sources such as pledges and autonomous income. Current income is projected to grow by 43.40% over the prior year, while non-current income is projected to increase by 20.92%, reflecting the positive momentum of a growing and increasingly engaged membership.

The Financial Policy, carrying the reference code LSUIC-FINPOL-2025-2026, supersedes all previous financial guidelines. It establishes a detailed membership dues structure, payment procedures with 48-hour receipt requirements, late payment and suspension protocols, a full budgeting timeline, signatory authority requirements for all expenditures, audit and reporting obligations, and procedures for donations, fundraising, and election-related finances. For scholars who want to understand exactly how the Union manages its money, this policy is publicly available on the Union's official Website, and was shared in all the LSUIC WeChat groups..

In the modern era of student governance, financial policy is not a bureaucratic formality. It is the difference between an institution that can be trusted and one that cannot. By ratifying this policy in the first quarter of the fiscal year and enforcing it through the third, this administration has done more to institutionalize financial integrity in LSUIC in recent history. We built the system. We submitted it. The Council approved it. And now we operate by it.

8.2 Leadership Appointments and Confirmations

One of the constitutional responsibilities of the National President is to ensure that all organs of the Union are properly constituted and that no vacancy remains unfilled for longer than necessary. This administration has taken that responsibility seriously throughout the year, and the third quarter saw the confirmation and appointment of five additional officials to key positions.

On February 1, 2026, the 6th Council of Coordinators held a formal public confirmation hearing in line with Article 15(a) of the 2020 Amended Constitution. The hearing confirmed three presidential appointees: Hon. Louise Williams as Adjudicator II on the Judicial Board, representing Changsha City; Hon. Emmanuel Ngeka Luma as City President for Dalian; and Hon. James T. Kpadehyea as City President for Mianyang. During the proceedings, Hon. Kpadehyea received a 25 RMB disciplinary fine for a breach of decorum, which he acknowledged and settled immediately. All three nominees received majority approval and took the Oath of Proclamation. The Oath of Office was subsequently administered by the Office of the National President on February 10, 2026.

In February, the National President also promoted Hon. Viola H. Cheeseman to Associate Adjudicator on the Judicial Board, recognizing her outstanding service and reinforcing the administration's commitment to judicial integrity and women's inclusion in leadership.

On February 21, 2026, following the NEC's meeting with the Constitution Review Committee, Scholar Mohammed Daouda Keita, a student at the University of South China in Hengyang City, Hunan Province, was appointed as a new member of the Constitution Review Committee. His appointment came at a critical moment when the CRC needed additional capacity to meet its April 2026 completion target. His Oath of Office was administered on March 11, 2026.

In March, Scholar Kaycee Karsor, a Business Administration student at Jiangsu University in Zhenjiang City, was appointed as City President for Zhenjiang, and was confirmed by the Council of Coordinators on March 27, 2026. Upon his appointment, Scholar Karsor expressed his commitment to serving with dignity and in line with the Constitution. His Oath of Office was administered on March 27, 2026.

These appointments are significant not just procedurally, but practically. Every city that has a confirmed, active president is a city where scholars have someone to turn to for support, documentation, advocacy, and representation. Every confirmed Judicial Board officer is a guarantee that the Union's internal justice system is properly staffed. Appointments matter because people matter, and this administration treats the filling of vacancies as an urgent priority.

8.3 City Presidents Engagement

Leadership at the city level is the front line of the Union's service delivery. City Presidents are the officials who know scholars by name, who collect dues from their peers, who organize local programs, and who represent LSUIC's face in cities across China. The third quarter included a formal, structured engagement with these leaders that reflects the administration's commitment to vertical governance and grassroots accountability.

On March 19, 2026, the National President Olano Teah Bloh convened a meeting with the City Presidents, one of the largest gatherings of leaders in this administration's tenure. Each president was invited to present a self-evaluation of their service, report on key activities, and identify challenges within their chapters; as well as solutions.

The discussions covered several critical priorities: the status of membership drives in each city, due payment compliance and the effort to push toward 50% compliance across the Union, enforcement of approved budgetary support for city and provincial initiatives, and mobilization strategies for the upcoming National Conference. The City Presidents reported on successes in areas such as student loans, academic support, and cultural programs, while also raising challenges including student apathy and varying levels of engagement across university campuses. One tangible outcome of this engagement was the significant growth of the LSUIC Social Group-2, which reached 455 scholars following the meeting, with Group-1 already at its full capacity of 500. This reflects the combined effect of consistent membership drives, active city leadership, and the administration's deliberate policy of expanding the Union's digital footprint.

In the modern context of student governance, it is not enough to lead from the top. True governance is a conversation between levels. By meeting with city presidents and holding them accountable through self-evaluation, this administration has created a culture of shared ownership that is fundamentally different from the top-down structures of the past. Every city president who sat in that meeting on March 19 understood that their work is seen, their challenges are heard, and their success is the Union's success.

8.4 Judicial Board Rulings and Constitutional Accountability

The Judicial Board of the Liberian Student Union in China is one of the most important organ in our governance structure. It is the body that interprets the Constitution, adjudicates disputes, and holds all members, including the highest-ranking officials, accountable to the governing document. During the third quarter, the Board's prior rulings continued to shape the institutional landscape, and new enforcement actions were taken to ensure compliance.

The December 15, 2025 ruling in Case No. 3JB27-20250622, issued by the Board just before the quarter began, addressed four major constitutional questions arising from the conduct of the previous administration. The Board declared that National President Emeritus Jacob Cephus Johnson had violated the Constitution by failing to convene the Assembly for over eight months to fill the vacancy created by the resignation of the National Financial Secretary. This was a prolonged deviation from the mandatory procedures of Article 32a, Section 5, notwithstanding his good-faith efforts to engage the Council of Coordinators.

On the matter of the National Secretary General vacancy, the Board found that Hon. Adonis Dorbor Jr., then serving as National Deputy Secretary General, had violated the Constitution by refusing his mandatory constitutional succession. The Board clarified that the word 'shall' in the Constitution is mandatory, not discretionary, and that a Deputy Secretary General has no lawful authority to decline succession. At the same time, the Board affirmed that the appointment of an Acting National Secretary General by the then-National President under those exceptional circumstances was constitutionally permissible.

Most significantly for this administration, the Board ruled in Count C that the refusal of the former National Secretary General to issue a clearance to Scholar Olano Teah Bloh, after a binding judicial order directing him to do so, constituted a direct defiance of the authority of the Judicial Board and a violation of Articles 16 and 37 of the Constitution. The Board further found that a circular issued by former National Vice President Gideon F. B. Solre, suggesting the Deputy Secretary General had discretion to accept or reject succession, misrepresented the Constitution and undermined lawful governance.

These findings matter not as history but as precedent. They establish clearly that the Constitution is supreme, that its mandatory provisions cannot be waived by personal preference or convenience, and that the Judicial Board's orders are final and binding on everyone in the Union. This administration was born out of a constitutional process that was challenged, and we emerged because the system, when properly invoked, worked.

In a separate matter, the Board issued its ruling in Case No. JCI/NEC/LSUIC/099/25, following a petition filed by this administration against former National General Secretary Emeritus Hon. Adonis Dorbor Jr. The case concerned the unlawful retention of the LSUIC SIM card and digital platforms beyond his tenure. The Board found that although full restoration was eventually confirmed after he was taken to the Board, the delayed compliance constituted a breach of Article 36 of the Constitution. As sanctions, Hon. Dorbor was ordered to issue a formal written apology and

pay a fine of 100 RMB to the Union by January 30, 2026. The SIM card was retrieved, and normal Union communication operations were restored.

Additionally, in Case No. 3JB27-20250624, the Board ordered the recovery of union assets unlawfully retained by former National President Cllr. Hassan F. Whitfield and former Acting National Secretary General Christopher A. Lavall Jr. The Board found that both officials had violated Article 36(1) of the Constitution by delaying the surrender of official documents and digital platforms after their tenures expired. Fines were imposed, compliance deadlines set, and enforcement authority granted to this administration. Partial compliance was recorded under our leadership.

The significance of these rulings goes beyond the individual cases. They are a reminder to every future officer of this Union that the assets and platforms of LSUIC belong to the institution, not to the person who temporarily holds office. They also demonstrate that this administration was prepared to file petitions, appear before the Judicial Board, and pursue constitutional remedies to protect the Union's property. That willingness to use the system, rather than work around it, is the foundation of legitimate leadership.

8.5 Audit Committee Engagement

Transparency in financial governance requires not only good policies but also independent verification. The Audit Committee of LSUIC is the mechanism for that verification, and this administration made a deliberate effort during the third quarter to engage the committee in a substantive, results-oriented way.

On February 20, 2026, the Office of the National President formally convened the Audit Committee to a meeting, copying the Judicial Board and the Council of Coordinators to ensure maximum transparency. The joint NEC and Audit Committee meeting was held on February 26, 2026. The committee, chaired by Hon. Robert, presented a management letter from its performance audit of the 2023/2024 fiscal year. The letter identified seven key issues from that period, including the absence of approved financial policies, inadequate record-keeping, lack of formal loan management procedures, and expenditures made without prior budget approval.

The committee explained that due to the incomplete documentation inherited from that period, it had elected to conduct a performance audit rather than a full financial statement audit. Former official Dr. Hassan Whitfield attended the meeting and raised concerns about the audit process, calling for greater transparency and communication. NEC members provided feedback and emphasized the need for better coordination between the committee and the relevant past leadership figures who hold documentation from that period.

The meeting concluded with a 30-day deadline for the audit to be completed. This administration committed to full cooperation and follow-up. It is important for scholars to understand that the seven issues identified by the Audit Committee are from a prior fiscal year. The current administration's financial operations are governed by the Financial Policy ratified in January 2026, which directly

addresses every one of those deficiencies. We inherited gaps. We built systems to close them. And we are ensuring that the historical record is completed through a proper audit process.

8.6 Constitution Review Committee - CRC

The constitution of any organization is its highest governing document. It defines who we are, how we operate, who can lead, and how decisions are made. For LSUIC, the 2020 Amended Constitution has served its purpose, but has also shown its age. The Union has grown significantly since 2020: the membership has expanded across more cities, digital operations have become central to governance, and several provisions have proven to be ambiguous, contradictory, or simply outdated. The Constitution Review Committee (CRC) was tasked with addressing all of this, and the third quarter saw meaningful progress.

The CRC, chaired by Hon. Joshua Bosco Barvor, submitted its updated report on March 28, 2026. The committee has organized its work around two task teams, a shared Google Docs workspace for real-time collaboration, and weekly two-hour meetings. Despite constraints including limited meeting time, inconsistent attendance due to academic pressures, and the mid-quarter resignation of the Co-Chair due to personal reasons, the committee has completed its review through Chapter Six of the 40-article Constitution, with Chapter Seven currently ongoing.

Among the substantive reforms proposed across the reviewed chapters: Chapter One clarified the foundational use of the terms 'Officials' and 'Officers,' introduced regional nomenclature for municipalities, and tightened overly broad clauses by giving the Grievance and Ethics Committee a first-layer review role. Chapter Two resolved the apparent contradiction of LSUIC being described as 'apolitical' while engaging in elections and bilateral diplomacy, repositioning the Union as non-partisan rather than apolitical. It also established a balanced provision for logo modifications that avoids requiring full constitutional amendments for minor improvements. Chapter Three reconstructed the Union's objectives to clearly emphasize student welfare, diplomatic engagement, and institutional reporting, while positioning LSUIC as an advocacy body rather than one with direct legal responsibility for student allowances.

Chapter Four addressed the longstanding ambiguity around automatic membership by creating four clear categories: Full, Veteran, Affiliate, and External Affiliate members, each with distinct benefits and responsibilities. Chapter Five corrected typographical errors and aligned the organizational chart with the listed general structure, which had previously been inconsistent. Chapter Six, covering Officers of the Union, proposed significant reforms to the NEC's emergency powers, restructuring them to require collective decision-making rather than centralizing authority in the National President alone. Financial provisions were also revised to require multiple signatories for withdrawals and disbursements, reducing the risk of unilateral financial control.

The CRC has also implemented transparency measures including a public call for suggestions flyer distributed to the student body, communications to the CoC and NEC soliciting institutional input, and documented task assignments after every meeting. The timeline calls for draft completion by April 2026, member feedback collection in May, and final release in June, in time for presentation at the 20th Annual General Conference.

For scholars who wonder why constitutional review matters, the answer is simple: the quality of your governance depends on the quality of your rules. A constitution that is clear, modern, accessible to non-lawyers, and reflective of how the Union actually operates is one that protects every member, holds every officer accountable, and makes the Union stronger for the next five or twenty years.

9. ACADEMIC EXCELLENCE COMMITTEE - AEC



The Academic Excellence Committee (AEC), chaired by Dr. Christian Mulbah and supported by Secretary General Hon. Queenetta Dearest Johnson, is the heartbeat of LSUIC's academic excellence mission. Its mandate is clear: advance academic engagement, support research productivity, recognize scholarly achievement, and create structured opportunities for Liberian students to grow intellectually and professionally. In the third quarter of 2025/2026, the AEC delivered four major programs and completed 70% of its full fiscal-year work plan. These are not modest accomplishments. They represent sustained commitment, careful planning, and genuine service to the scholarly community. The following subsections document each program in detail, including its design rationale, structure, execution, attendance, and impact.

9.1 Scholarships and Internships Workshop (January 17, 2026)

The first major program of the quarter was held on January 17, 2026, via the LSUIC Zoom platform, under the title 'How to Secure Scholarships and Summer Internships.' The session was hosted by AEC Secretary General Hon. Queenetta Dearest Johnson and featured two principal speakers: National President Olano Teah Bloh and Hon. Kessellie Traore Mulbah, Coordinator Emeritus of the Shanghai Union of Liberian Students. The program was designed to address a critical and recurring gap in the experience of Liberian students in China: qualified students repeatedly fail to capitalize on scholarship and internship opportunities not because they lack ability, but because they lack strategic preparation, a clear understanding of selection processes, and access to practical, honest guidance. The workshop moved deliberately beyond generic encouragement, offering structured, actionable advice on how to identify relevant opportunities, build competitive applications, navigate eligibility requirements, and position oneself effectively for interviews.

The session covered Chinese government scholarships, provincial scholarships, and university-level opportunities, as well as the increasingly competitive landscape for summer internships in China. The speakers addressed how to prepare strong personal statements, secure meaningful recommendation letters, and present authentic, compelling interview responses. The event ran for two hours, with structured speaker sections, a moderated question and answer segment, and an interactive games component. Approximately 70 participants attended, making it one of the best-attended academic workshops of the year. Post-event feedback was overwhelmingly positive, with

participants commending the clarity, practical structure, and relevance of the guidance provided. In a modern academic environment where scholarships are increasingly competitive and internship markets are saturated, programs like this one give Liberian scholars a real and measurable advantage.

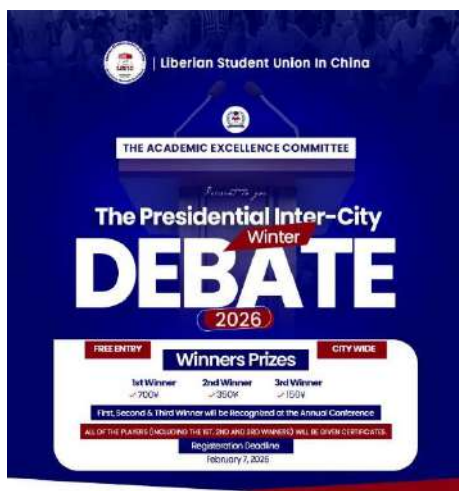
9.2 Entrepreneurship and Start-Up Strategies Forum (January 24, 2026)



One week after the scholarships workshop, on January 24, 2026, the AEC hosted its second program of the quarter: 'Entrepreneurship and Start-Up Strategies: From Idea to Venture.' The session was moderated by Hon. Augustus C. Lavall Jr. and featured two distinguished panelists: Mrs. Juliteh Agatha Flomo-Quaye, Chief Executive Officer of Kapao Organic Cosmetics, and Dr. Valentina Ibulubo, Chief Executive Officer of The Ferry Industrial Limited. The forum was organized around the reality that many Liberian students will return home not to jobs that already exist, but to a country that needs them to create new ones. Entrepreneurship is not a luxury subject for Liberian students; it is an increasingly essential competency. The

AEC designed this session to move past theoretical frameworks and ground the conversation in real entrepreneurial experience, with speakers who had built their own ventures and could speak honestly about the challenges and rewards involved. The panel discussion explored four key areas: opportunity recognition, idea validation, business strategy, and execution. Panelists shared personal entrepreneurial journeys and addressed questions about whether entrepreneurship is an innate gift or a learnable skill, how to stand out in competitive markets, and how to convert everyday challenges into viable business opportunities. The interactive component attracted 28 active participants. Feedback praised the session for its practical orientation and the credibility of its speakers.

In the current global environment, where the concept of the traditional career path is being rapidly disrupted, equipping Liberian scholars with entrepreneurial thinking is one of the most forward-looking investments any student union can make. The AEC's decision to bring entrepreneurs, not just academics, to the table reflects a mature understanding of what its members actually need.



9.3 Presidential Intercity Winter Debate 2026 (February 13 to 28, 2026)

The Presidential Intercity Winter Debate 2026 was the signature academic event of the third quarter and arguably the most successful single competition in recent LSUIC history. Running under the theme 'Building a Legacy Through Excellence,' the tournament was conducted entirely over the LSUIC Zoom platform from February 13 to 28, 2026, a period

of sixteen days that generated extraordinary participation, enthusiasm, and intellectual engagement across the Union.

Tournament Structure and Format

The debate was organized in four stages. Stage One consisted of two qualification rounds (February 13 to 14 and February 17 to 18), during which ten participating cities competed in a points-based format. City pairings, debate topics, and Pro/Con assignments were all determined through live, transparent online draws conducted on the LSUIC Zoom platform, ensuring fairness and building anticipation. Following two qualification rounds, the top eight cities advanced to the quarterfinals. The eight advancing cities were Suzhou, Guizhou, Xuzhou, Beijing, Wenzhou, Chengdu, Wuhan, and Qingdao. The bottom two cities were eliminated.

Stage Two, the Quarterfinals, was held on February 21 and 22. Stage Three, the Semifinals, was held on February 25. Stage Four, comprising the Third-Place Match and Grand Final, was held on February 28. From the Quarterfinals onward, both sides of the debate (Pro and Con) and the speaking order were assigned immediately before each debate, requiring all debaters to prepare arguments for both positions in advance. This structure elevated the intellectual rigor of the competition significantly. The judging panel was headed by Hon. Marcus Sepo Jensen and comprised 13 judges drawn from across the Union. To strengthen objectivity, Hon. Enoch Keateh Dongbo developed a modified judges' scoring system, and a real-time Debate Timer and Game Dashboard was built by the Office of the National President, professionally displaying topics, speaker orders, and live timing during each session.

Results and Recognition

Chengdu City claimed first place and received a prize of 900 RMB. Guizhou City finished second with a prize of 550 RMB. Xuzhou City placed third and received 350 RMB. The tournament's Most Valuable Player award was presented to Hon. Prince Y. Saydee of Xuzhou, who received 100 RMB in addition to his MVP recognition. Additional Hongbao (250 RMB red packets) were distributed to debaters and scholars across LSUIC platforms as a gesture of appreciation for broad participation.

Eight MVPs were recognized across the qualification and early rounds: Olive Kamara of Guizhou, Amos Swaray of Chengdu, Alfreda R. Togbah of Suzhou, Prince Y. Saydee of Xuzhou, Mark Nuah of Beijing, Francis T. Boley of Guizhou, Mishael M. Lyanplawon Jr. of Wuhan, and Daniel Hinneh of Suzhou. Certificates were issued to all judges, debaters, city representatives, and the MVP.

Table 2: LSUIC 2026 Presidential Intercity Winter Debate Winners

Placement	City	Prize (RMB)
1st Place	Chengdu City	900
2nd Place	Guizhou City	550
3rd Place	Xuzhou City	350
Tournament MVP	Hon. Prince Y. Saydee (Xuzhou)	100
Appreciation Hongbao	ALL Debaters & LSUIC Groups	250

Sponsorship

The tournament received generous financial sponsorship from two individuals who believe in LSUIC's academic mission. Hon. D. Omario Yarsiah contributed 600 RMB toward prize funding, and Hon. Jenneh Bonah contributed 350 RMB. Their support made the full prize distribution possible and is a testament to the culture of giving that this administration has worked to cultivate within the broader LSUIC community. Hon. Jenkins G. Wilson was recognized for his work on graphical designs for the competition.

Participation and Significance

The debate drew up to 90 participants during peak sessions and averaged 60 participants across all 16 competition days. These numbers are extraordinary for a virtual event hosted on a student union platform and reflect the genuine excitement and investment that the 2026 edition generated. AEC Chair Dr. Christian Mulbah described the competition as a remarkable demonstration of the intellectual capacity and leadership potential of Liberian students across China.

Tournament MVP Hon. Prince Y. Saydee of Xuzhou, reflecting on his journey to the award, shared that he spent countless sleepless nights from February 7 to 28 preparing research and arguments. His path to the MVP title was built over years of dedication, including placing third with his team in the 2024 Winter Debate and winning the full tournament in 2025 while narrowly missing the MVP award. His story is not just about debate. It is about what happens when a Liberian student in China decides to pursue excellence relentlessly.

In the modern academic environment, debate is recognized worldwide as one of the most effective tools for developing critical thinking, public speaking, and the ability to engage with complex issues from multiple perspectives. These are skills that Liberian graduates will need as lawyers, policymakers, executives, academics, and civic leaders. Every city that sent a team to the 2026 Winter Debate invested in the futures of its scholars. Every debater who stood up and argued their position invested in themselves.

9.4 Thesis Writing Workshop (March 28, 2026)

THE ACADEMIC EXCELLENCE COMMITTEE PRESENTS

THESIS WRITING

Everything you need to know

BY KEYNOTE SPEAKER: Hon. Koko Wejlah, Secretary General, AEC

BY KEYNOTE SPEAKER: Dr. Aaron S. Pittman, University Professor & Lecturer, LSUIC

8:00 PM March 28, 2026

Meeting ID: 2312312006 | Password: LSUIC2006

The fourth and final AEC program of the third quarter was held on March 28, 2026, under the title 'Thesis Writing: Everything You Need to Know.' The session was hosted by AEC Secretary General Hon. Queenetta Dearest Johnson and featured two speakers with deep academic and research expertise: Hon. Koko Wejlah and Dr. Aaron S. Pittman.

This workshop addressed one of the most universally shared challenges among postgraduate Liberian students in China: the thesis writing process. Many students arrive at the thesis stage of their programs with strong academic records but find themselves paralyzed

by the complexity of the task, unsure how to structure their research, develop coherent arguments, manage time, and meet the expectations of their supervisors and examination committees. The AEC designed this session precisely to address that gap. The program covered topic selection and scope definition, research planning and literature review strategies, chapter structuring and argument development, academic writing clarity and consistency, citation standards and plagiarism avoidance, and strategies for effective communication with thesis advisors. The session ran in the standard AEC format: an opening segment, two full speaker sessions with a short break between them, a moderated question and answer component, and closing remarks.

About 50+ participants attended, with feedback described as overwhelmingly positive. Students currently in the midst of their thesis work reported that the clarity and practical structure of the guidance was exactly what they had been looking for. For any graduate or postgraduate Liberian scholar in China, completing a thesis is not just an academic milestone; it is the gateway to their degree, their career, and in many cases, their visa status. A program that genuinely equips them to succeed in that task is one of the most direct contributions a student union can make to its members' lives. The AEC completed the third quarter having executed all four scheduled programs on time, with an average attendance of over 50 participants per event and consistently positive feedback. The committee recorded participant satisfaction ratings ranging from 2.5 to 4.5 out of 5 across its four events, with the Winter Debate achieving the highest score at 4.5. Dr. Mulbah and the entire AEC team have set a standard for program delivery that reflects the administration's broader commitment to relevance, quality, and follow-through.

9.5 Online Winter Computer Concepts (OWCC) 2026 (February 2 to 6, 2026)

9th Edition
Teah Innovative Tech (TIT) & Liberian Student Union in China (LSUIC)

OWCC 2026

Online Winter Computer Concepts

OLANO TEAH BLOH
PhD Student, National President - LSUIC
Teah Innovative Tech (TIT) - CEO

Empowering Participants with Basic Computer Literacy and Productivity Skills

Topics to be covered:

1. Emailing Essentials (Tips and Tricks)
2. Understanding Windows Operating System
3. MS Excel & MS Word Essentials
4. Navigating the Internet & Your Edge Browser
5. Open Discussion on ICT & Research

Volunteers:

- C Nathaniel Willie II, LSUIC NCSO, SAU - Chengde
- N. A. Francine, VOLUNTEER, Hohai University
- Jenkins G. Wilson, LSUIC NCSO, Jiangsu Normal Uni.
- Jefferson Z. Knash, VOLUNTEER, Bama University
- Iren Uliah, VOLUNTEER, Hohai University
- Saidu Saheed Kabba, VOLUNTEER, Southeast University
- MO TORIBUL HILMAN, VOLUNTEER, Dalian Maritime University
- Allinton D. Allen Jr., LSUIC AEC, Hohai University
- Abubakar Ibrahim, VOLUNTEER, USTC - Hefei
- Queenwita E. Johnson, LSUIC AEC-SSO, Sichuan Agricultural Uni.
- Muhammad Hanman, VOLUNTEER, Hohai University
- Salome H. Pieny, VOLUNTEER, Wenzhou University

Scan to Register
<https://www.stnetwork.org>
support@stnetwork.org
<https://stnetwork.org/training>

Feb. 2-6, 2026
7-10:00 PM (GMT +8)

Alongside the AEC's formal programs calendar, the Office of the National President delivered the 9th Edition of the Online Winter Computer Concepts workshop from February 2 to 6, 2026, in partnership with Teah Innovative Tech (TIT) and the Academic Excellence Committee. This five-day intensive program has become one of LSUIC's most recognized capacity-building initiatives, and the 2026 edition was its most impactful to date. The OWCC 2026 covered five core areas across five days: email essentials and professional digital communication, Windows operating system fundamentals, Microsoft Word and Excel skills, effective internet navigation and information

literacy, and research skills for academic and professional contexts. Each session was led by the National President Olano Teah Bloh, who is a PhD student in a technology-related field and brings both academic expertise and entrepreneurial experience as the CEO of Teah Innovative Tech to his teaching.

The registration system was developed and managed by the Office of the National President, and with more than 250 registered participants heading into the program, the engagement level was unprecedented. During the actual sessions, the LSUIC Zoom platform reached its maximum capacity of 100 participants on all days. The National President described this as one of the most significant moments of the administration's tenure in terms of digital community engagement, noting that if this was not the first time the platform had reached capacity in LSUIC's history, it was at least the first time in a very long while.

Each day's session was recorded, edited, and uploaded to both the TIT website and the LSUIC YouTube Channel, creating a permanent digital library that scholars who could not attend live could access at any time. Over 100 certificates were produced and made available for download through the TIT Certificate Verification System at www.titnetwork.org, giving participants a credentialed record of their participation that they can reference in academic and professional contexts.

In an era where digital literacy is no longer optional, the OWCC represents one of the most direct and tangible investments LSUIC makes in the employability and professional readiness of its members. A scholar who leaves China knowing how to manage professional email, navigate research databases, produce well-formatted documents, and work fluently with spreadsheets is a scholar with a genuine advantage. Nine editions in, the OWCC has equipped thousands of global students with exactly those skills.

10. LEGACY HOUR SERIES

The Legacy Hour is, without question, one of the most culturally and institutionally significant programs this administration has introduced. Launched as a structured platform for honoring past presidents of LSUIC, and non-LSUIC members/leaders, documenting their experiences, and drawing lessons for current leadership and membership, the series has grown in the third quarter into something larger than its original mandate. It has become a living archive of the Union's institutional memory, a bridge between generations of Liberian student leaders, and a platform that reinforces the continuity that every great organization requires.

As LSUIC approaches its 20th Anniversary in July 2026, the Legacy Hour has taken on additional meaning. Every edition brings us closer to a complete documentary record of the Union's leadership history. Every former president who sits before the current membership shares not just their achievements but their mistakes, their regrets, their advice, and their hopes. This is the kind of institutional learning that cannot be found in any policy document or constitutional provision. It lives in the memories of those who have served.

Table 3: The summarizes all Legacy Hour editions conducted from the beginning of the fiscal year through the end of the third quarter.

Edition	Featured Leader	Tenure	Date Held	Key Themes
LH 1.0	Martin N. Kollie	N/A	Oct. 18 2025	The Leadership Liberia Needs

Edition	Featured Leader	Tenure	Date Held	Key Themes
LH 2.0	Dr. Charles Gbollie	N/A	Nov. 8 2025	The Education Sector of Liberia
LH 3.0	Madison J. Larmie	N/A	Nov. 21 2025	Liberia Cybercrime Act
LH 4.0	Hon. Aaron Guanue	N/A	Dec. 23 2025	Diplomacy and Service
LH 5.0	Hon. Emmet A. Greene	2022-2023	Feb 16, 2026	Pledges, financial audits, entrepreneurship fair, unity
LH 6.0	Dr. Yamah Joy Barvor King	2019-2020	Mar 2, 2026	COVID-19 leadership, embassy relations, digital records, Consti.
LH 7.0	Dr. Hassan Francis Whitfield	2020-2022	Mar 7, 2026	Constitutional drafting, governance reform, COVID engagement
LH 8.0	Dr. Charles Gbollie	2018-2019	Mar 12, 2026	Debt clearance, Xuzhou conference, committee building
LH 9.0	Hon. Jacob Cephus Johnson	2023-2025	Mar 18, 2026	Financial management, conference revenue, Presidential Award
LH 10.0	Hon. Alan B. James	2017-2018	Mar 23, 2026	Financial aid, Beijing mini-conference, crisis management
LH 11.0	Madam Elfreda Jackson	N/A	Mar 30, 2026	Preserving Our Roots, Empowering Our Future

Legacy Hour 5.0: Hon. Emmet A. Greene (February 16, 2026)



The fifth edition of the Legacy Hour featured Hon. Emmet A. Greene, who served as National President of LSUIC from 2022 to 2023. Hon. Greene shared candid reflections on the challenges and milestones of his administration. He spoke frankly about the difficulties of pledge collection, the challenge of delayed confirmation hearings, the management of loan repayments, and the struggle of low meeting attendance. These are challenges that persist across administrations, and his honest account of navigating them was valuable precisely because it acknowledged the difficulty without minimizing it. Hon. Greene highlighted key milestones from his tenure including the Presidential Financial Giveaway, the launch of the LSUIC Social Night and Hot Talk Show, the Entrepreneurship Fair, the establishment of professional academic groupings, and what he described as a historic financial audit. He also spoke about the broader context of Liberia-China educational ties and the importance of service-driven leadership, unity, and accountability. His closing advice to current scholars to pursue academic excellence and strengthen solidarity was received with appreciation and applied reflection.

Legacy Hour 6.0: Dr. Yamah Joy Barvor King (March 2, 2026)



The sixth edition featured Dr. Yamah Joy Barvor King, who served as President from 2019 to 2020 and is now an Assistant Lecturer at North Dakota University in the United States. Dr. King's tenure coincided with the onset of the COVID-19 pandemic, making her experience as a leader under crisis uniquely instructive. She detailed how her administration worked alongside the Liberian Embassy and individual donors to secure vital support for students facing acute hardship during the pandemic. She described the unique pressures of leading a student community through lockdowns, travel restrictions, and economic disruption, and she spoke about how she made decisions under conditions of genuine uncertainty. Her discussion of true leadership as requiring empathy, active listening, and decisiveness resonated deeply with current leadership and attending scholars. Beyond crisis management, Dr. King spoke about the lasting institutional contributions of her administration, including the establishment of the first digital membership records, the amendment of the constitution that the Union is currently using, and the creation of a scholarship committee. Her advice to leaders: maintain clear boundaries, practice self-care, and serve your constituents with genuine empathy rather than performing it.

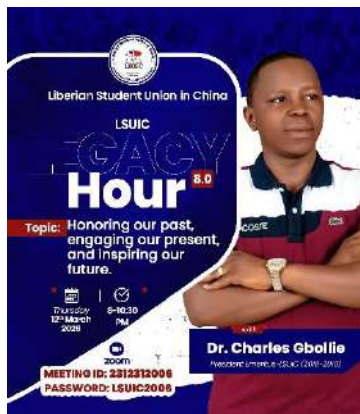
Legacy Hour 7.0: Dr. Hassan Francis Whitfield (March 7, 2026)



The seventh edition featured Dr. Hassan Francis Whitfield, who served as President from 2020 to 2022. Dr. Whitfield's administration came after the COVID-19 period and focused significantly on institutional reform and governance. He spoke about his role in drafting and advancing the LSUIC Constitution, strengthening institutional governance structures, and organizing major conferences in Hangzhou and Guangzhou. He also discussed the social engagement strategies his administration employed to maintain student participation during what remained a difficult post-pandemic period, including the Selfie Challenge and Thirsty Thursday initiatives. Despite facing financial constraints and leadership challenges during his tenure, Dr. Whitfield emphasized the importance of resilience and leaving meaningful legacy projects for future leaders. The session concluded with remarks from current leadership acknowledging Whitfield's contributions and reaffirming LSUIC's commitment to preserving its history.

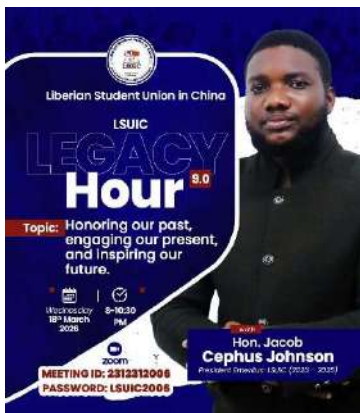
Legacy Hour 8.0: Dr. Charles Gbollie (March 12, 2026)

The eighth edition honored Dr. Charles Gbollie, who served as President from 2018 to 2019. Dr. Gbollie's administration is remembered for several significant achievements. He spoke about inheriting financial difficulties from the previous leadership and the deliberate work his administration did to clear those debts and restore financial stability. He organized a successful



conference in Xuzhou and established various committees that strengthened the Union's structural capacity. He also launched several educational initiatives aimed at improving academic engagement. Dr. Gbollie's discussion of the tragic loss of a student during his tenure was one of the most humanly significant moments of any Legacy Hour session. He spoke about how his administration responded, the weight of that responsibility, and the lessons it taught him about the duty of care that comes with leading a student organization. His advice to current leadership was to build professional networks while studying abroad, prepare seriously for successful transitions back to Liberia, and maintain a strong commitment to the Union's goals through consistent, dedicated work. The question and answer session were extended because of the rich engagement from attendees.

Legacy Hour 9.0: Hon. Jacob Cephus Johnson (March 18, 2026)



The ninth edition honored Hon. Jacob Cephus Johnson, who served as President from 2023 to 2025, the most recent predecessor of the current administration. Hon. Johnson reflected on his journey since arriving in China in 2018 and highlighted achievements during his two-term presidency, including implementing financial management programs, establishing the Presidential Award of Service, and organizing conferences that generated significant revenue for the Union. Hon. Johnson addressed the reduced public visibility he experienced after his resignation, noting that he continues to support the Union behind the scenes while managing personal and professional commitments.

During the question and answer session, he expressed regret over not having registered LSUIC as a legal entity, the same promised as Dr. Whitfield during his tenure due to concerns within the NEC at the time. He advised current leaders to balance constitutional authority with collaborative decision-making. His appearance at Legacy Hour 9.0 was an institutional continuity that this administration welcomed and appreciated.

Legacy Hour 10.0: Hon. Alan B. James (March 23, 2026)



The tenth edition was a milestone in the series, honoring Hon. Allen B. James, who served as President from 2017 to 2018. Hon. James shared his achievements including providing financial aid to non-bilateral students during a period when this category of student received very little institutional support, hosting a mini-conference in Beijing, and managing a crisis involving stranded students at the 2018 Beijing Conference. He discussed the communication gaps, financial constraints, and cultural barriers that shaped his tenure, offering lessons in leadership, negotiation, and crisis management. One of the most discussed moments of the

session was Hon. James's decision to change the conference venue from Xuzhou to Beijing despite significant opposition. He walked through his decision-making process openly, acknowledging the controversy and explaining the reasoning behind the choice. The conversation ended with remarks from current leadership expressing deep appreciation for Hon. James's service and underscoring the value of learning from the decisions, both successful and imperfect, of those who have led before us. *By the close of March 2026, the Legacy Hour series had documented the experiences of six former presidents across ten editions, with all sessions recorded and uploaded to the LSUIC YouTube Channel.*

Legacy Hour 11.0: Madam Elfreda Jackson (March 30, 2026)



The Legacy Hour 11.0 featured Madam Elfreda Jackson, founder of 'Liberia-My-Heritage, Inc.,' a Massachusetts-based nonprofit established in 2025. Madam Jackson is a medical scientist, entrepreneur, and community leader whose mission to preserve Liberian culture and connect diaspora youth with their roots aligns closely with LSUIC's own constitutional objectives. On March 30, 2026, she discussed preserving Liberian culture and traditions for future generations. Madam Jackson explained the importance of cultural identity, language preservation, and historical accuracy, highlighting how Liberian culture is gradually fading in the diaspora. She shared insights about Liberia's history, including corrections to commonly held

beliefs about the country's founding, and emphasized the need for young people to serve as cultural ambassadors. The session included Q&A where participants asked about dialect preservation, education system integration, and government engagement. The event concluded with remarks from the leadership expressing appreciation for Madam Jackson's initiative and calling for continued support of cultural preservation efforts.

The Legacy Hour has become one of this administration's most lasting contributions to the Union. Long after our tenure ends, these recordings will remain, and scholars a decade from now will be able to hear, in the voices of those who lived it, what it meant to lead LSUIC across different eras. That is exactly what institutional memory should look like in the 21st century.

11. STUDENT WELFARE AND ADVOCACY

Student welfare is not a peripheral function of a student union. It is, in many ways, the most fundamental one. The reason LSUIC exists, as stated in its own constitutional preamble, is to act in matters involving the well-being and interests of Liberian scholars in China, to improve and maintain student morale, and to provide an enabling environment for achievement and success. The Office of the National Vice President, led by Hon. Ruphine M. Harmon, has carried this mandate with consistency and care throughout the third quarter.

11.1 Visa and Legal Documentation Support

One of the most practically urgent services LSUIC provides its members is assistance with the legal documentation that governs their right to study and reside in China, thankfully to the Liberian Embassy near Beijing, and Hon. Esther Williams Kpogba. Attestation letters, T-visa extensions, and other official communications carry real consequences for Liberian scholars whose academic careers depend on their continuous legal status in the country.

Table 4: Office of the National Vice President processed the following documented cases during the quarter:

Scholar	Type of Assistance	Outcome	Month
Zobon Momo Hubbard	Letter of Attestation	Successful - Letter processed and delivered	January
Kukor Elizabeth Wilson	Letter of Attestation	Successful - Letter processed and delivered	January
John T. Twalla	Letter of Attestation	Successful - Letter processed and delivered	January
Janies D. Moore	T-Visa Extension Support	Advocacy provided	January
Charles Sakar	T-Visa Extension Support	Advocacy provided	January
Facia P. Fuller	T-Visa Extension Support	Advocacy provided	January
Deleau Willie Forkpah	Letter of Attestation	Successful - Letter processed and received	February
Baindu Kiazolu	T-Visa Extension	Initially unsuccessful due to communication issues; resolved through institution	February

The Baindu Kiazolu case highlighted an important operational challenge: when students seeking assistance provide inconsistent information or fail to communicate reliably with the Union, the outcome is compromised even when the Union acts promptly. The National Vice President noted this as a lesson and called for improved communication protocols between students seeking assistance and the Union's welfare office. This feedback has been incorporated into our planning for the fourth quarter.

11.2 Member Welfare Assistance

Beyond documentation, the Union's welfare function includes direct financial support in cases of genuine hardship. During the third quarter, two welfare disbursements were made. In January, A Scholar received 500 RMB from the Union following a hospitalization. The NEC had previously

conducted a virtual hospital visit to express solidarity and support. In March, a second welfare disbursement of 500 RMB was made to a member with a medical need. Each disbursement was processed through the Union's financial records in accordance with the approved Financial Policy. These are not large amounts of money in isolation. But for a student far from home, managing a medical situation without family nearby, the knowledge that their Union will show up, literally and financially, is immeasurable. The welfare function of LSUIC is not about the money; it is about the message that no Liberian scholar in China faces their hardest moments alone.

11.3 Legal Compliance Advisories

In January 2026, the Office of the National Vice President issued a nationwide advisory reminding all Liberian scholars to monitor the expiration dates of their visas, residence permits, and passports and to begin renewal processes well in advance. The advisory also reminded students residing off-campus to register their addresses with local police within 24 hours of relocation, as required by Chinese law, and cautioned against common infractions including illegal employment, overstaying visas, public disturbances, and noise-related complaints.

In March 2026, a second advisory was issued with the same core message, reinforced by the National Vice President's personal outreach to over 300 students to check on their well-being and provide encouragement. The advisory also warned that immigration laws and regulations are strict and non-negotiable, and that any oversight could result in serious consequences for students' academic status and personal security.

These advisories serve a function that is both protective and educational. Many Liberian scholars arrive in China with limited prior experience navigating foreign bureaucratic systems. The Union's role in helping them understand and comply with those systems is one of the most direct forms of academic protection it can offer. A scholar who loses their visa loses their degree. A Union that prevents that outcome is doing its most essential work.

12. DIGITAL TRANSFORMATION AND MEDIA

From the first day of this administration, we identified digital transformation as a strategic priority. Not because it is fashionable, but because the reality of our Union demands it. LSUIC's membership is spread across over 25 provinces and dozens of cities in China. There is no physical office where scholars can walk in. There is no common campus where information can be posted on a bulletin board. Everything, from governance to program to welfare to communication, must happen digitally.

The quality of our digital infrastructure is, therefore, directly proportional to the quality of our governance. In the third quarter, every major digital initiative of this administration showed measurable growth. The combined picture is one of a Union that has transformed its digital presence from functional to exemplary.

12.1 Social Media and Digital Growth

The LSUIC Facebook page has been one of the most significant digital success stories of this administration. When we took office on July 26, 2025, the page had approximately 3,100+ followers. By March 31, 2026, it had grown to 4,125 followers, representing an increase of 1,000 new followers in approximately nine months. This growth was not accidental. It was the result of consistent posting, high-quality content, active engagement with members, and a deliberate strategy of using Facebook not just as an announcement board but as a genuine community platform.

Table 5: LSUIC Platforms Statistics

Platform	Metric	At Administration Start (Jul 2025)	As of Mar 31, 2026	Growth
Facebook	Followers	~3,100+	4,125	+1000
YouTube (@libscolars)	Videos	~21 short videos (all leaderships before)	81 Videos	+60 New videos 1hr+
WeChat Channel @lsuicdaily	Posts	10 Posts	38 Posts in total	28 New Posts from us
Website (lsuic.org)	CRM Updates, and Coding	NO WEBSITE	Complete & Advance Site	100%
Membership & Verification System	Members Registration and Updates	3 rd Party Chinese Platforms & WPS, but No Verification System	LSUIC own System via the New Website	100% With security features



The LSUIC YouTube Channel, operating under the handle @libscolars, grew from virtually no regular content to over 45 videos by the end of the third quarter. Each video averages more than one hour in length and covers the full range of Union activity: Legacy Hour sessions, Winter Debate rounds, AEC workshops, OWCC training sessions, chaplaincy programs, financial literacy events, and administrative announcements. This library means that any scholar who could not attend a live event can

access it on demand, and that the Union's history is being documented in full for future generations. The January 2026 report from the National Secretariat noted that during the first month of the quarter alone, the Facebook page experienced a 408% upward increase in views, approximately 90 new followers, and an overall audience increment of 591%. These figures reflect the compounding effect of nine months of consistent content strategy finally reaching a broader audience.

During one of the OWCC 2026 program days, all participants were specifically asked to follow the LSUIC Facebook page. That single call-to-action took the page from 3,900-plus followers to more than 4,000 in a single day, demonstrating the power of intentional, coordinated member mobilization around digital engagement. By the end of March, 25 additional videos covering events from July 2025 through February 2026 had been uploaded to the YouTube Channel.

12.2 LSUIC Membership Verification System

LSUIC Membership Verification

Verify your LSUIC Membership Status. Note: Only Members who filled in the membership form using this website can verify their membership. If you have not, kindly click on the "Membership Page/Tab" above.

Verify Membership

Enter Passport Number or Phone Number

Use the exact information you provided when you filled in the membership form.

Verify Membership

Member Details

Blama Doe Verified Member

MAJOR	STATUS
Koko Story	Still in K2
UNIVERSITY	PROVINCE
All High Schools	Montserade
CITY	PASSPORT NUMBER
Monrovia	10.30
PHONE:	MEMBER SINCE:
+2312312005	July 26, 2025

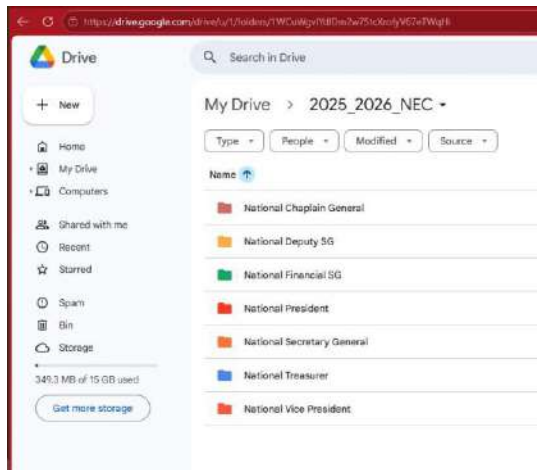
One of the most technically significant digital achievements of this administration was the launch of the LSUIC Membership Verification System, developed and deployed by the Office of the National President. This online platform allows instant, real-time confirmation of membership status through a simple data input interface. The system was built with serious attention to security. Protections include SQL injection prevention, duplicate entry detection, file size validation, AJAX form submission for real-time validation, secure error handling that does not expose sensitive system information, and a mobile-optimized interface that allows members to verify status or capture photos directly from their smartphones. The system serves multiple purposes beyond internal tracking. It provides universities, organizations, and the Liberian

Embassy with a verifiable, independent mechanism for confirming the membership status of any Liberian scholar who claims LSUIC affiliation. In an era where credentials and affiliations are increasingly scrutinized, this platform gives LSUIC members a credible, institutional verification they can reference in official contexts.

This represents a significant behavioral shift: members are now engaging proactively with the system. Transparency changes behavior. This system makes LSUIC's membership status and culture more accountable by making every member's standing immediately knowable to themselves and to the institution.

12.3 Google Drive Archival System

In March 2026, the Office of the National President launched a centralized LSUIC Google Drive archival repository, creating for the first time in the Union's history dedicated, organized digital folders for all National Executive Committee offices: The National President, National Vice



President, National Secretary General, National Deputy Secretary General, National Financial Secretary General, National Treasurer, and National Chaplain General. The goal of this system is straightforward and critically important: to ensure that when this administration's tenure ends, the next administration inherits a complete, organized digital record of everything that was done. Transitions of power in student organizations are notoriously difficult, and much institutional knowledge is lost each time a new team takes office. The Google Drive archive is designed

to eliminate that loss by making all documents, reports, program materials, correspondence, financial records, and governance files accessible to future leaders in a structured format. The target for full population of the archive is June 1, 2026, giving this administration sufficient time to upload all materials before the end of the fiscal year. The National President also trained the National Secretary General on how to access and utilize the website database for downloading new membership entries, embedding this digital literacy across the NEC team rather than concentrating it in one office.

12.4 Press and Public Affairs Committee



The Press and Public Affairs Committee (PPA), chaired by Hon. Clarence Seedorf Johnson and Co-Chair Hon. Victor B. Wemh, continued its work of collaborating with the National Executive (NEC), especially the National Secretariat for the process of documenting, communicating, and publicizing the Union's activities during the third quarter. The committee chairperson has also been proactive via the Union social media platforms, and his personal page propagating the message of Union. In his recent farsightedness, he championed the National Press released "ON THE FORTHCOMING NATIONAL STUDENT SYMPOSIUM 2026". In that released, to formally express our profound appreciation to the Government of Liberia, through the Ministry of Education (MOE), for the organization of the National Student

Symposium 2026. This commendable initiative, scheduled for April 16–19, 2026, in Monrovia, and hosted in partnership with the Liberia National Students Union (LINSU), marks a historic moment in the engagement of Liberian students in national development discourse. Under the theme, "Connecting, Inspiring, and Equipping Students to Lead Liberia's Future," the symposium will

convene over 300 student leaders from all 15 counties for four days of keynote sessions, panel discussions, interactive workshops, and student-led showcases in poetry, arts, and technology. As a student body residing abroad, the LSUIC remains deeply connected to the realities and aspirations of our peers at home. We recognize that the challenges facing Liberia, from educational reform to economic revitalization, require the active participation of young people who are not only passionate but also equipped with the skills to lead effectively. This symposium addresses that need directly. The decision by the Ministry of Education, through the Bureau of Student Personnel Services, to prioritize student leadership development is a testament to a forward-thinking administration that understands the value of investing in its youth. We are particularly encouraged by the inclusivity of the initiative, welcoming student leaders from both secondary schools and universities across all counties, ensuring that no region is left behind. Youth development is not merely a social investment; it is an economic and political imperative. Liberia is a nation with a predominantly young population, and the future of our democracy, workforce, and civic institutions rests squarely on the shoulders of today's students. Programs such as the National Student Symposium serve as critical incubators for the next generation of policymakers, entrepreneurs, educators, and civil society leaders.

When students are given the opportunity to engage in national discourse, collaborate across counties, and showcase their talents in innovation and the arts, they develop the confidence and competence necessary to drive meaningful change. This symposium will, therefore, yield dividends that extend far beyond the four days of the event; it will help cultivate a culture of informed, responsible, and visionary leadership across Liberia. To every student leader across Liberia, we issue this call: Apply. Participate. Let your voice be heard. The deadline for applications is April 5, 2026, and we urge all eligible students to seize this opportunity. The future of Liberia is not something we wait for; it is something we build. This symposium is a platform to begin that work. We also extend our gratitude to the Liberia National Students Union (LINSU) for their partnership with the Ministry of Education in bringing this vision to life. The collaboration between government and student bodies is a model that should be sustained and expanded. We wish to acknowledge the Ministry of Education for its continued commitment to student affairs. Initiatives of this nature reaffirm the government's dedication to creating pathways for young people to contribute meaningfully to national development. As Liberian students abroad, we stand in solidarity with our counterparts at home and remain committed to supporting efforts that advance education, leadership, and the collective progress of our beloved nation.

13. SPIRITUAL WELFARE AND CHAPLAINCY

For many Liberian scholars in China, faith is not separate from their academic journey. It is woven into it, providing grounding, community, moral orientation, and a sense of belonging that extends beyond any particular university or city. The National Chaplaincy of LSUIC, led by National Chaplain General Hon. Mitchell Vampelt and supported by Bro. Aloysius N. Sheriff, exists to nurture that dimension of scholars' lives. Throughout the third quarter, the Chaplaincy maintained consistent program across all three months, completing approximately 85% of its Annual Plan of Actions by the end of February.

13.1 January Services and Activities

The Chaplaincy held four Sunday services and one prayer meeting in January 2026. Services were led alternately by National Chaplain General Hon. Mitchell Vampelt and Bro. Aloysius N. Sheriff. Total attendance for the month was 44 individuals across five sessions, with total offerings collected of 183 RMB.

Table 6: The Chaplaincy January Report

Date	Service	Attendees	Preacher	Text	Theme	Offering (RMB)
Jan 4, 2026	1st Sunday	12	Hon. Vampelt	Jeremiah 29:11-13	God Knows His Plans For You	35
Jan 11, 2026	2nd Sunday	12	Bro. Sheriff	Luke 17:11-19	Understanding the Potency of Thanksgiving	68
Jan 18, 2026	3rd Sunday	12	Hon. Vampelt	John 14:23	The Essentials of Life	60
Jan 25, 2026	4th Sunday	6	Bro. Sheriff	Philemon 1:8-11	Restoring Broken Relationships	20
Jan 8, 2026	Prayer Meeting	2	Hon. Vampelt	Various Scriptures	Corporate Prayer	-

13.2 February Services and Events



February 2026 was a particularly active month for the Chaplaincy, featuring four Sunday services plus two special events: A Fast and Prayer session and the Movie Night and Crossover Service. The first Sunday, February 1, featured Hon. Vampelt preaching from Hebrews 11:1-8 on 'The Essentials of Life,' with a Communion service added in keeping with the Chaplaincy's decision to couple first Sunday services with the Lord's Supper. Brother Sheriff served the Communion elements, and 10 students participated with offerings of 20 RMB. The second Sunday, February 11, featured Brother Sheriff preaching from Romans 3:23 on 'Restoring the Glory of the Lord,' with an emphasis on forgiveness. Eleven students attended and 35 RMB was collected. The third Sunday, February 18, returned to Hon. Vampelt's 'Essentials of Life' series, drawing from Matthew 6:5-10 and addressing the parallel truths of Love and Obedience, Faith and Belief, and Prayer and Fasting. Fourteen students attended and 90 RMB was collected in the highest single-service offering of the quarter. The fourth Sunday, February 22, featured Brother Sheriff on 'Hosanna, Save Us, We Pray'

from Matthew 21:9, with 13 students in attendance and 38 RMB collected. On February 5, six students gathered for a dedicated Fast and Prayer session. Under Brother Sheriff's prayer leadership and with a message from Hon. Vampelt drawn from Jeremiah 29:11-13 under the theme 'The God Who Answers by Fire Has Answered Me,' the session was a moment of focused corporate spiritual seeking that several participants described as deeply meaningful.

The Movie Night and Crossover Service, held on February 27, 2026, was the Chaplaincy's most widely attended program of the month and one of its most creative. The event, held under the theme 'Watch and Pray: Entering the New Month with Purpose' from Matthew 26:41 and Lamentations 3:22-23, was facilitated by Hon. Ruphine M. Harmon, the National Vice President, who also served as Worship Leader. Following the Word, the group watched the film 'Soul on Fire,' based on a true story, and concluded with an open reflection where each participant shared their thoughts on the evening. The Night was attended by multiple officials and students and was widely described in subsequent communications as powerful and spiritually refreshing. The February offering total was 183 RMB, matching exactly the January total.

Table 7: The Chaplaincy February Report

Date	Service	Attendees	Theme	Offering (RMB)
Feb 1, 2026	1st Sunday + Communion	10	The Essentials of Life (Heb 11:1-8)	20
Feb 5, 2026	Fast and Prayer	6	The God Who Answers by Fire	-
Feb 11, 2026	2nd Sunday	11	Restoring the Glory of the Lord	35
Feb 18, 2026	3rd Sunday	14	The Essentials of Life (Matt 6:5-10)	90
Feb 22, 2026	4th Sunday	13	Hosanna, Save Us, We Pray	38
Feb 27, 2026	Movie Night + Crossover	Multiple	Watch and Pray (Matt 26:41)	-

13.3 March Chaplaincy Programs

In March, the Chaplaincy moved beyond its regular service format to host a seminar titled 'Harvesting the Fruits of Your Full Potential,' held on March 14, 2026. The event featured two speakers who addressed the theme from complementary perspectives. National Chaplain General Hon. Vampelt presented on self-discovery and accessing true potential from a biblical perspective, using agricultural terminology to explain how potential grows when it is nurtured in the right environment with proper coaching and discipline. The second speaker, Beyan Keflo Jr., addressed practical applications and strategies for discovering and mastering one's potential, emphasizing the



importance of building a relationship with God, seeking appropriate mentors, and developing personal discipline. The seminar included an interactive question and answer session where participants discussed challenges including how to identify one's true purpose, how to overcome self-doubt, and how to find opportunities despite limited resources. The evening concluded with a prayer led by the chaplaincy team. The National Chaplain General's report noted that irregular attendance remains a challenge across services and programs and committed to addressing it through stronger publicity and engagement strategies in the fourth quarter. The consistent spiritual programming of the National Chaplaincy reflects something important about the values of this administration. We

believe that the whole person matters, not just the academic and professional dimensions of our scholars' lives. The Chaplaincy holds space for Liberian students who are far from their families, navigating the spiritual and existential dimensions of building a life abroad. That space is valuable, and this administration has supported it consistently.

14. FINANCIAL REPORT

Financial transparency is one of the clearest indicators of institutional integrity. This administration committed at the outset to ensuring that every scholar, every stakeholder, and every partner of LSUIC has access to clear, accurate, and timely financial information. The following is a comprehensive account of the Union's financial position and transactions during the third quarter.

14.1 Opening Balance and Revenue Collections

The third quarter began with a strong financial foundation. The available balance as of January 31, 2026, following all January receipts, stood at 61,397.57 RMB. This figure represented the cumulative effect of all dues, offerings, pledges, loan repayments, fines, business registration fees, and other receipts collected since the administration took office, minus all expenditures during the same period.

The following table summarizes the revenue collected during the month of February 2026, the most fully documented month of the quarter:

Table 8: Financial Update for January

Revenue Category	Amount (RMB)	Notes
Dues and Arrears (45 members)	2,335	Including back-payments from Q1 and Q2
Fines	54	Six individuals; disciplinary and platform violations

Revenue Category	Amount (RMB)	Notes
Chaplaincy Offerings	183	Four Sundays: 20, 35, 90, 38 RMB
Pledges	1,550	Frankie E.D. Klar: 1,000; NP Bloh: 50; WULS: 500
Loan Repayments	20	Joseph Yeanay
TOTAL FEBRUARY COLLECTIONS	4,142	

With no expenditures recorded in February, the balance grew from 61,397.57 RMB at the start of February to 65,539.57 RMB by February 26, 2026. This represents a healthy liquidity position entering the final quarter of the fiscal year.

14.2 Expenditures and Disbursements

While February recorded no expenditures, March included several significant and documented disbursements. The Office of the National President oversaw financial closure of the Presidential Intercity Winter Debate 2026, with disbursement documents signed for all financial awards: 900 RMB to Chengdu City (1st Place), 550 RMB to Guizhou City (2nd Place), 350 RMB to Xuzhou City (3rd Place), and 100 RMB to tournament MVP Hon. Prince Y. Saydee. Additional 150 RMB Hongbao distributions were made to all participating debaters and to the broader membership as an appreciation gesture. Two welfare disbursements of 500 RMB each were made during the quarter for Scholars medical need. Both were processed in compliance with the Union's welfare disbursement procedures.

14.3 Outstanding Obligations

A key responsibility of this administration's financial team is maintaining accurate records of obligations owed to the Union. The National Financial Secretary General published the following outstanding figures as of February 26, 2026:

Table 8: Outstanding Obligations

Category	Outstanding Amount
Member Dues and Arrears (Current Year)	40,475.00 RMB
Unpaid Conference Pledges (19th Annual)	11,450.00 RMB
Unpaid Conference Pledges (18th Annual)	250.00 RMB and 100 USD
Unpaid Conference Pledges (17th Annual)	15,001.00 RMB and 200 USD
Unpaid Conference Pledges (16th Annual)	8,584.90 RMB
Unpaid Conference Pledges (15th Annual)	1,000.00 RMB
Unpaid Conference Pledges (14th Annual)	1,200.00 RMB

Category	Outstanding Amount
Unpaid Pledges (First Fundraiser 2025)	200 USD
Unpaid Pledges (Fundraiser 2022-2023)	1,350.00 RMB
Total Unpaid Pledges (RMB equivalent)	39,485.90 RMB + 500 USD
Outstanding Loans (2025-2026)	5,475.00 RMB
Outstanding Loans (2024-2025)	1,275.00 RMB
Outstanding Loans (2023-2024)	570.00 RMB

These figures represent obligations accumulated over multiple fiscal years and multiple administrations. The current administration inherited many of these outstanding amounts. Our approach has been to acknowledge them transparently, publish them to the membership, and pursue collection through legitimate channels while enforcing the new Financial Policy going forward. The 20 formal letters dispatched to potential sponsors and launchers in February as part of the fundraiser preparation represent one prong of this effort.

14.4 Approved Budget Framework

For context, the full financial operations of this administration are governed by the budget ratified by the Council of Coordinators in January 2026. Key approved figures are as follows:

Table 9: LSUIC Approved Budget Main Breakdown

Budget Item	Approved Amount (RMB)
Total Projected Income (FY 2025/2026)	124,739.38
Monthly Income Allocation	10,394.95
Total Planned Expenditures	93,464.00
Monthly Expenditure Allocation	7,788.67
Projected Surplus / Savings	31,275.38
Current Income Growth (vs. prior year)	+43.40%
Non-Current Income Growth (vs. prior year)	+20.92%
Overall Expenditure Increase (vs. prior year)	+10%

The National Financial Secretary General, Hon. Noah D. Mason, continues to publish monthly financial reports to the NEC and provincial coordinators and presented a comprehensive financial account at the Third Quarterly General Meeting on April 4, 2026. The video is on the Union YouTube Channel. The reports were also shared in all LSUIC groups for review and corrections where necessary.

15. MEMBERSHIP STATISTICS AND ANALYSIS

The Membership Statistics and Analysis Report, compiled and published by the National Secretariat on April 4, 2026, provides the most comprehensive data-picture of LSUIC's membership across the first three quarters of the fiscal year, based on the data from the Union's new website membership database, representing the most accurate and current membership.

NOTE: The data/stats doesn't represent ALL of the members of the Union; as some members haven't updated or use the new system yet.

15.1 Registration Summary

Total members registered or with updated records across the first, second, and third quarters (July 2025 to March 26, 2026): 331 scholars.

Table 10: LSUIC Q3 Membership Statistics

Summary Metric	Value
Total Registered / Updated Members (Q1-Q3)	331
Average Age	27.4 years
Gender - Male	221 (66.8%)
Gender - Female	110 (33.2%)
Most Popular Field of Study	Computer Science and Technology (42 students) & International Trade (42)
Most Represented County	Montserrado (110 students, 33.23%)
University with Most Registrations (Q3)	Suzhou University of Science and Technology (25 students)
Estimated Graduation Completion Rate	18.4%

15.2 Demographic Profile

The membership skews male at 66.8%, with females representing 33.2% of registered members. The average age is 27.4 years, with a median age of approximately 26.4 years. The standard deviation of 6.6 indicates a moderately wide age range, consistent with a membership that spans undergraduate, graduate, and postgraduate levels.

A statistical T-test conducted on age differences by gender found no statistically significant difference between the average ages of male and female scholars (p-value: 0.3467). The small observed gap of approximately 0.8 years, with females averaging 26.9 years and males averaging 27.7 years, is best attributed to random sampling variation rather than any meaningful demographic pattern.

15.3 Academic Profile

The membership spans a wide range of academic levels. Undergraduates represent the largest single group at 46.5% of the membership, followed by graduates at 36.9%, Chinese language students at 6.3%, postgraduates at 7.6%, and diploma students at 2.7%.

Table 11: Academic Profile

Academic Status	Count	Percentage
Undergraduate	154	46.5%
Graduate	122	36.9%
Postgraduate	25	7.6%
Chinese Language	21	6.3%
Diploma	9	2.7%

The top five fields of study by enrollment are Computer Science and Technology (42 students), International Economics and Trade (42 students), Environmental Science and Engineering (33 students across two reporting categories), Business Administration (14 students), and Chinese Language (14 students). The diversity of disciplines, from biotechnology to petroleum engineering to public health to architecture, reflects the breadth of the Liberian students' academic engagement in China.

By program support type, the majority of members (41.1%) hold University Scholarships, followed by Self-Supported students (20.8%), Partially Supported students (17.2%), MOFCOM scholars (6.6%), CSC scholars (10.3%), and Bilateral students (3.9%). This distribution is important for Union planning: it means that the majority of LSUIC's members are on competitive, merit-based scholarships, reflecting a high-achieving membership base.

15.4 Geographic Distribution

The membership is distributed across more than 20 provinces and cities in China. The largest provincial concentration is in Jiangsu Province (90 members), followed by Zhejiang (30), Shandong (28), Hunan (25), Hubei (24), Shanghai (20), Guizhou and Shaanxi (14 each), and Guangdong (13). Members are present as far west as Yunnan Province and as far northeast as Heilongjiang Province, demonstrating the genuinely national reach of LSUIC.

Within provinces, Montserrado County scholars are the most represented across virtually every province, consistent with its position as the most populous county in Liberia and the location of the capital city. A Chi-Square test found no statistically significant relationship between a scholar's county of origin and the type of program support they receive, meaning that scholarship access is broadly equitable across the membership's county distribution. These statistics are not merely numbers. They are a portrait of a generation. Three hundred and thirty-one Liberians, spread across dozens of Chinese provinces, studying in fields from medicine to mining, from artificial intelligence to pharmacy, from architecture to aquatic science. They are building the professional capacity that

Liberia will need for its next chapter. The Union exists to serve them, and these numbers remind us every day why that service matters.

16. NATIONAL SECRETARIAT REPORT

The National Secretariat, led by National Secretary General Hon. C. Nathaniel Willie II, serves as the administrative and communications backbone of the Union. Its mandate encompasses records management, official communications, media publication, event documentation, and institutional memory preservation. During the third quarter, the Secretariat delivered consistently and contributed significantly to the visibility, cohesion, and institutional culture of the Union.

16.1 Key Activities of the National Secretariat (January to March 2026)

Chronicle Publication: The Secretariat published additional seven editions of the LSUIC Chronicle during the quarter (Volumes 1, Numbers 8 through 14), each covering a full week of Union activity. Each edition was produced collaboratively between the Secretariat and the Press and Public Affairs Committee, combining editorial writing, design, photos, and final publication across the Union's digital platforms. The Chronicle has become the primary weekly information source for the LSUIC membership community across China.

Birthday Recognition Initiative: A comprehensive catalog of birthday celebrants was compiled and shared for verification of date, city and province, and individual birthday flyers were designed for each celebrant. This initiative, while modest in scope, has a measurable impact on member morale and the sense of belonging that keeps scholars engaged with the Union. **Winter Debate**

Publicity Support: The Secretariat provided strategic publicity support for the Presidential Intercity Winter Debate, disseminating official materials across Union platforms including WeChat, Facebook, and direct member messaging. City-specific debater promotional flyers were shared to build anticipation and cross-city engagement. **OWCC Publicity Support:** From February 2 to 6, the Secretariat volunteered its capacity to support the OWCC 2026 publicity effort, coordinating with TIT and the AEC to maximize registration and attendance. **Media Engagement:** The Secretariat uploaded approximately six videos to the LSUIC WeChat Channel during the February reporting period, covering Winter Debate content, Legacy Hour updates, and promotional materials. Consistent activity was maintained on Facebook with promotional materials, event coverage, and member-focused content. **Legacy Hour Series Support:** The Secretariat led the publicity coordination for the Legacy Hour Series serving as Master of Ceremonies for the events, ensuring a professional and well-organized presentation.

Luminary Series 2.0: On March 6, 2026, the Secretariat hosted the second edition of its own original program initiative, the Luminary Series. The event, held under the theme 'The Future We Fund: Investing in Ideas that Matter,' brought together distinguished speakers to engage scholars on questions of innovation, investment, and development. The series reflects the Secretariat's ambition to contribute not just administratively but intellectually to the scholarly community. **Database**

LIBERIAN STUDENT UNION IN CHINA

THE NATIONAL SECRETARIAT

Presents: THE LUMINARY SERIES 2.0

Theme: The Future We Fund: Investing in Ideas that Matter

Panelist: Honorable Confidence Doe

Guest Speaker: Amb. Naklee Quamele

HOST: Honorable Lawrina Varney

Friday, March 6, 2026

TIME: 8:30-10:30 PM | **LSUIC ZOOM PLATFORM**

Meeting ID: 2312312006 | Password: LSUIC2006

Management and Training: During March, the National President personally trained the National Secretary General on accessing and utilizing the website database for downloading and managing new membership entries. This capacity transfer ensures that the Secretariat can independently manage data going forward, reducing dependence on a single officer for core technical functions. **Business Registration:** The Secretariat oversaw the registration of additional businesses in the Union's records. The Secretariat also completed the consolidation of past leaderships membership databases, a project that has significantly improved the accuracy and utility of the Union's membership records. The Secretariat noted that untimely requests from city leaders, including

same-day or next-day requests for event support, create operational strain that can compromise quality. The Secretariat has communicated this to the NEC and will work with city leaders in the fourth quarter to establish earlier lead times for publicity and administrative support requests.

17. PROGRAMS AND PLANNING COMMITTEE

The Programs and Planning Committee (PPC), chaired by Hon. Manna Destiny Blah and co-chaired by Hon. Lydia T. Pennoh, is responsible for planning and executing the Union's social and community programs. The committee complements the AEC's academic programs with events that build community, celebrate culture, support welfare, and provide structured opportunities for scholars to connect with one another in non-academic settings.

17.1 Social Hours and Community Program

PROGRAM PLANNING COMMITTEE

LSUIC Social Hour

Discussion Points:
How one can overcome these challenges as an International student studying in China:
Homesickness, Loneliness, Cultural Differences, Stress, Anxiety, Academic Support, and Language Barriers

FRIDAY 30TH JAN.

8:00 PM

Meeting ID: 2312312006 | Password: LSUIC2006

Guest Speaker: Mr. Aaron S. Pittman

The PPC launched the Social Hour series in January 2026 with its first edition, addressing the topic 'Can You Be Friends with Your Ex? Why or Why Not?' Facilitated by Hon. Fredetta M. N. Yeenee, City President for Changchun, the virtual session attracted wide participation and fostered open, reflective, and intellectually rich discussions about emotional maturity, boundaries, healing, and personal growth. The session blended humor, personal reflection, and perspectives from various worldviews, creating a balanced and inclusive dialogue that concluded with collective reflections and prayers. The second Social Hour, held on January 30, 2026, addressed the topic 'Overcoming Challenges as an International Student in China.' The session covered homesickness, cultural barriers, academic

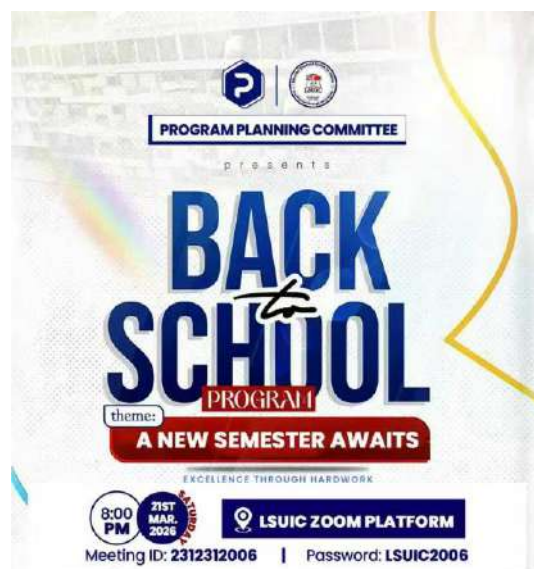
pressure, and available support resources, and featured Dr. Aaron S. Pittman as a guest speaker. This topic is one of the most universally relevant for the LSUIC membership: every Liberian scholar in China has at some point struggled with the emotional and psychological dimensions of living and studying so far from home, and having a structured, honest conversation about those challenges is both supportive and normalizing.

In February, the PPC convened an emergency planning meeting on February 26, 2026, to develop a comprehensive Q3 to Q4 action plan covering four major activities. Subcommittees of three members each were assigned to lead each event:

Table 12: LSUIC PPC PoA

Planned Event	Scheduled Period	Coordinating Subcommittee
Back to School Program	March 2026	PPC Subcommittee A
LSUIC Social Hour 3.0: Game Night	April 2026	PPC Subcommittee B
National Unification Day Celebration	May 2026	PPC Subcommittee C
LSUIC Social Hour 4.0	June 2026	PPC Subcommittee D

17.2 Back-to-School Program (March 21, 2026)



The Back-to-School program was executed on March 21, 2026, hosted by Hon. Helen Kwia. The National President, Bloh delivered a historical and informative overview of the Union's history, current leadership, and key achievements, grounding new and returning scholars in the LSUIC story. The program included musical performances by Scholar Anpheous a.k.a Rockstar, and Scholar Gracie, a spoken word performance by AEC Secretary General Hon. Queenetta Dearest Johnson, and a picture-matching game with cash prizes sponsored by PPC Co-Chair Hon. Lydia T. Pennoh. Winners of the picture-matching game included Faith T. Titus, Abdul Corneh, Charles Kollie, Hon. Flomo Peter Gbonyea, and Olive Kamara, among others.

The event also featured the formal announcement of the LSUIC Voice, a new talent recognition program designed to showcase the performing arts gifts within the membership and create performance opportunities at upcoming Union events and the annual conference. Events like the Back-to-School program do something that governance documents and financial reports cannot: they remind scholars that this Union is not just an administrative body. It is a community. It celebrates

talent, creates joy, builds friendships, and honors the experience of being a Liberian student in China with warmth and creativity. The PPC's work is essential to the soul of the Union.

18. CONFERENCE PREPARATIONS: JINAN 2026

This year's Annual General Conference is one of the most significant events in the Union's history. It is not only the occasion for the transition of leadership from one administration to the next; it is also LSUIC's 20th birthday, a milestone that calls for reflection, celebration, and a clear vision for the years ahead. Planning for the Jinan 2026 conference has been a background constant of this administration's work since the third quarter began, and the progress made from January through March is momentous.

18.1 Venue and Logistics

The National Treasurer, Hon. Jenneh Bonah, and the National Financial Secretary General Hon. Noah D. Mason conducted physical site visits to inspect hotels and other facilities, confirming their suitability for the conference's expected scale and needs. On February 21, 2026, the full NEC virtually met with the prep-team in Jinan, communicating expectations, reviewing logistical arrangements, and aligning on the timeline. The meeting was productive and gave both the national leadership and the local team a shared understanding of what is required.

18.2 Feasibility Study with JULS

In preparation for the 20th Anniversary conference, the NEC and the leadership of the Jinan Union of Liberian Students (JULS) jointly conducted a comprehensive feasibility study. The study assessed venue capacity for the expected number of delegates, accommodation options across price ranges, transportation infrastructure within Jinan, and the availability of recreational and cultural program spaces. The study also explored program structures that would honor the Union's 20-year history while planning meaningfully for its future. Preliminary findings from the study are guiding all subsequent NEC decisions on budget allocation, scheduling, and committee assignments.

18.3 Conference Committee and Independent Elections Commission

In late March 2026, the Office of the National President completed one of its most significant pre-conference governance actions: the finalization of membership lists for both the Conference Committee (CC) and the Independent Elections Commission (IEC). Over 21 individuals were contacted regarding their appointments, consent was obtained, appointment letters were drafted, and dedicated WeChat groups were created for each body to begin coordinating their work immediately.

These appointments will be made in strict adherence to the LSUIC Constitution. The IEC appointment, under Article 23, Section 4-k-ii, must be made no sooner than 90 days and no later than 60 days before the General Conference. The Conference Committee appointment, under Article 11, Section 9, requires formation at least three months before the conference. By finalizing lists in

late March for formal appointments in April, the administration has met both constitutional requirements with precision. The announcement of these appointments was communicated to the membership in Chronicle Volume 1, Number 13, with the National President expressing the administration's commitment to transparent elections and credible governance as LSUIC approaches its historic anniversary. The significance of getting this conference right cannot be overstated. Conferences are where the Union makes its most important decisions, elects its future leadership, celebrates its community, and demonstrates its institutional maturity to the broader world. Every Liberian scholar who travels to Jinan for the 20th Annual General Conference will carry the memory of that event for the rest of their lives. This administration is determined to make it worthy of that significance.

19. HOMECOMING INITIATIVE WITH LACTS

Among the most innovative initiatives conceptualized during the third quarter was the LSUIC Homecoming program, a first-of-its-kind effort designed to formally connect the Liberian Student Union in China with its alumni body, the Liberian Association of Chinese Trained Scholars (LACTS).

The concept was developed by the NEC and is rooted in a simple but powerful idea: the relationship between LSUIC and LACTS should not end the moment a scholar returns to Liberia. The community that was built in China, the friendships, the professional networks, the shared experience of navigating life as a Liberian in a foreign country, is a permanent bond. The Homecoming initiative seeks to institutionalize that bond by creating an annual event that brings current students and alumni together.

The official Homecoming letter was submitted to Dr. Ballah of LACTS leadership on March 9, 2026. The program flow for the initial meeting with LACTS was developed, and stakeholder engagement continued through March 10 to 16. The initiative envisions the Homecoming as an annual, institutionalized event with the following core purposes: creating a platform for veterans and current leaders to share experiences and mutual support; strengthening the bond between current scholars and those who have already returned to Liberia; generating funds to support current students through the goodwill and engagement of alumni; and celebrating the contributions and legacy of those who studied in China and have gone on to serve Liberia in various capacities.

In a modern context where alumni engagement is recognized worldwide as a critical pillar of institutional sustainability, the Homecoming initiative represents a mature and forward-looking vision for what LSUIC can become. The Union of the next twenty years will be stronger if it maintains a living relationship with the thousands of Liberian professionals who have already passed through China. LACTS has the institutional presence on the Liberian side of that relationship. LSUIC has the energy, creativity, and digital capacity on the China side. Together, we can build something that neither could build alone.

20. INTERUNION PARTNERSHIPS AND EXTERNAL RELATIONS

In the increasingly interconnected world of student organizations, partnerships are not a luxury; they are a strategic necessity. LSUIC's ability to connect its members with opportunities, resources, and networks beyond the Union's own capacity depends on the quality of its relationships with other organizations. The third quarter included several notable developments in this area.

20.1 LSUIC and NUGS Partnership

A significant development in the area of student career development was the formalization of partnership activities between LSUIC and the National Union of Ghanaian Students (NUGS). This partnership, which was established earlier in the administration's tenure, opened a new wave of job and internship opportunities for Liberian students and recent graduates during the third quarter. The initiative is designed to equip young scholars with practical experience and professional exposure across multiple sectors.

On March 17, 2026, the National President Bloh shared a job opportunity from the NUGS President directly with the NEC, which was shared with the Scholars on Platforms, demonstrating how this partnership translates from institutional agreement to practical benefit for individual scholars. Members were encouraged to review available opportunities and submit their CVs to the LSUIC National Secretariat, with early application strongly encouraged given the competitive nature of the available positions. This type of cross-union collaboration, connecting African students in China with shared professional development opportunities, is a model for what thoughtful interunion diplomacy can achieve.

20.2 Embassy Engagement

The administration maintained its relationship with the Liberian Embassy in China throughout the quarter. The 'Talk with the Embassy' engagement, which was one of the administration's signature early programs, established a foundation of communication and mutual understanding that continued to pay dividends in the third quarter. The National Vice President maintained the channel of communication with the Embassy through the Office of Ambassador Secretary Hon. Esther W. Kpogba, transmitting formal communications regarding the LSUIC fundraiser and other matters. Visa and documentation support for individual scholars also went through Embassy channels when required.

20.3 Liberia National Student Symposium

In March 2026, National President Bloh issued a press statement commending the Government of Liberia, through the Ministry of Education, for organizing the National Student Symposium 2026, scheduled for April 16 to 19, 2026 in Monrovia under the theme 'Connecting, Inspiring, and Equipping Students to Lead Liberia's Future.' The symposium, organized in partnership with the Liberia National Students Union (LINSU) and expected to convene over 300 student leaders from all 15 counties, represents a major national investment in student leadership development.

National President Bloh's statement emphasized that youth development is both an economic and political imperative for a nation with Liberia's demographic profile. He called on all eligible students to apply by the April 5 deadline, noting that events like the National Student Symposium create opportunities for Liberian students to build the leadership capacities that their country will need in the years ahead. LSUIC's active endorsement of this initiative reflects the administration's understanding that student governance in China and student governance in Liberia are part of the same larger project of building a generation of capable Liberian leaders.

21. CHALLENGES AND LESSONS LEARNED

Accountability requires honesty, not just about what went well but about what was difficult. This administration does not shy away from acknowledging the challenges we encountered during the third quarter. Naming them clearly is the first step toward addressing them in the fourth quarter and beyond.

21.1 Member Engagement and Due Payment Compliance

Despite significant progress in membership registration and the launch of the Digital Financial System, due payment compliance remains below the 50% target across the Union. While over 60 scholars achieved financial good standing status by late March, the overall picture of outstanding arrears (40,475 RMB in current year dues alone) reflects a culture in which many members have not yet internalized the financial obligations of the Union membership. The administration is aware that financial pressures vary significantly across scholars, particularly between self-supported students and those on government scholarships. We are developing targeted, compassionate strategies for due collection that acknowledge these realities while maintaining institutional standards.

21.2 CRC Progress Constraints

The Constitution Review Committee has made meaningful progress, but the combination of limited weekly meeting time (two hours per session), inconsistent attendance due to academic commitments, and the mid-quarter resignation of the Co-Chair has created bottlenecks in the review process. The April 2026 completion target for the draft is ambitious given the pace of progress through Chapter Seven of a 40-article document. The NEC is monitoring this closely and has committed the resources needed to support the CRC in meeting its deadline.

21.3 Audit Committee Completion

The Audit Committee was given a 30-day deadline at the February 26 NEC meeting to complete its audit of the 2023/2024 fiscal year. As of the end of the third quarter, the committee had not yet concluded its work. The incomplete documentation from that period, combined with the need for cooperation from former officials, has made the process more complex than anticipated. The administration remains committed to following up in the fourth quarter to ensure the audit is completed.

21.4 Provincial Fundraiser Participation

The Union-wide fundraiser, a collective effort to generate resources for the Jinan 2026 conference, saw only four of the Union's provinces respond to the initial fundraising call by the end of February: Shandong, Anhui, Hebei, and Shaanxi. The National Vice President continued sensitization efforts and follow-up through March. Unequal provincial participation in collective financial commitments is a recurring governance challenge in any organization, and addressing it requires a combination of personal follow-up, clear accountability structures, and visible recognition of those who do contribute.

21.5 Student Communication Reliability

The Kiazolu visa case showed a challenge that the NEC encounters periodically: when students seeking assistance from the Union do not communicate reliably or provide consistent information, the Union's ability to help them is compromised regardless of how proactive and willing the office is. This is a welfare systems challenge, and the National Vice President's recommendation for improved communication protocols has been taken seriously by the administration.

21.6 Secretariat Lead Time for Publicity

The National Secretariat noted that untimely requests from city leaders for event publicity support, sometimes arriving the day before an event, create quality and capacity constraints that affect the output of the office. As LSUIC's program calendar grows, establishing and enforcing minimum lead times for publicity requests from city and provincial leaderships is an operational necessity that will be addressed through formal communication in the fourth quarter.

These challenges are not failures. They are the normal friction of running a complex, volunteer-led student organization across a vast geographic and institutional landscape. The administration's willingness to name them clearly reflects our belief that the scholars and stakeholders who read this report deserve the full picture, not just the highlights.

22. PROJECTIONS AND PRIORITIES: FOURTH QUARTER 2026

The fourth quarter of the 2025/2026 fiscal year, covering April through June 2026, is the final chapter of this administration's work. It is the period in which we must consolidate everything we have built, deliver on the promises we have made, and hand over to the next leadership an institution that is stronger, more transparent, and better governed than the one we inherited. The following priorities have been identified for the fourth quarter.

Priority 1: The 20th Annual General Conference

The Jinan 2026 conference is the centerpiece of the fourth quarter. With the venue on-mind, the Conference Committee and Independent Elections Commission would-be appointees identified, and the feasibility study completed, the administration enters April with a solid foundation. The fourth

quarter will see formal appointments and oath administrations for the CC and IEC, detailed program development for the conference, delegate mobilization across all provinces, and the final logistical coordination with the Jinan prep team.

The 20th Anniversary deserves a conference that matches its significance. We are planning a program that celebrates two decades of Liberian student unity in China, recognizes the contributions of past leaders through formal acknowledgment and the Legacy Hour series, provides a productive platform for the discussion of Union governance and constitutional amendments, and culminates in free, fair, and credible elections that the membership can trust. The conference is not just an event; it is the moment when the Union's future is shaped.

Priority 2: Constitution Review Completion

The Constitution Review Committee's April 2026 completion target must be met. A revised constitution is one of the most lasting contributions this administration can make to the institution. The NEC will increase its engagement with the CRC during April, providing any additional support, resources, or capacity needed to ensure the draft is completed, refined, and ready for the May member feedback period and the June final release. The revised constitution will be presented at the 20th Annual General Conference for adoption as the Union's new working tool.

Priority 3: Audit Completion and Financial Closure

The audit of fiscal year 2023/2024 must be completed in the fourth quarter. Following the audit's conclusion, its findings and management letter will be published to the full membership as part of this administration's commitment to financial transparency. Simultaneously, the National Financial Secretary General will prepare the end-of-year financial report and the administration will conduct a formal financial review of the 2025/2026 fiscal year in preparation for the incoming administration.

Priority 4: Academic Excellence Committee Program

The AEC has three major programs scheduled for the fourth quarter: 'Integrating AI into Academic Work' scheduled for April 25, 2026, and 'Youth Leadership and Team Building Workshop' scheduled for May 23, 2026. A Graduate Pathways Question and Answer session covering graduate study options in China and abroad is also planned for June 20, 2026. Each of these programs addresses a genuine need in the current moment. Artificial intelligence literacy is rapidly becoming a prerequisite for academic and professional competitiveness in virtually every field. Youth leadership development is the core purpose of LSUIC's existence. Graduate pathway planning supports the academic futures of a membership that is majority undergraduate and will soon face decisions about their next steps.

Table 13: The AEC Q4 PoA

AEC Program	Scheduled Date	Topic
Event 7	April 25, 2026	Integrating AI into Academic Work

AEC Program	Scheduled Date	Topic
Event 8	May 23, 2026	Youth Leadership and Team Building Workshop
Event 9	June 20, 2026	Graduate Pathways Q&A (China and Abroad)

Priority 5: Homecoming Launch with LACTS

The Homecoming initiative with LACTS will formally launch in the fourth quarter. Following the submission of the program letter in March and the initial stakeholder engagements, April will be used to develop the full program structure, secure commitments from LACTS leadership and key alumni, and announce the event to the broader LSUIC community. The inaugural Homecoming event is envisioned as a virtual gathering that brings together current scholars and alumni, creating a space for intergenerational dialogue, alumni giving, and the celebration of the Liberian-China academic relationship.

Priority 6: LSUIC Voice and Cultural Programs

The LSUIC Voice, announced at the Back-to-School program on March 21, will be developed further during the fourth quarter under the leadership of the National Vice President Hon. Ruphine M. Harmon. Interested scholars have been invited to connect with the NVP's office, and the first performances are planned for upcoming Union events and the Annual General Conference. Cultural programming, including the National Unification Day Celebration in May and Social Hours 3.0 and 4.0 under the PPC's calendar, will ensure that the Union's community spirit remains strong through the end of the year.

Priority 7: Membership and Financial Compliance Drive

Ahead of the General Conference and elections, the NEC has emphasized that membership good standing is a core requirement for participation. A targeted compliance drive during the fourth quarter will seek to bring as many scholars as possible into financial good standing, with the dual goal of strengthening the Union's revenue position entering the conference and ensuring that the broadest possible membership can participate in the election of future leadership. City presidents have been given a clear mandate: expand registration and drive toward 50% due payment compliance before the conference.

Priority 8: Google Drive Archive Completion

The centerpiece institutional preservation goal for the fourth quarter is the completion of the LSUIC Google Drive archive by June 1, 2026. Every NEC officer has a dedicated folder and a responsibility to populate it with all relevant documents, reports, and program materials from their tenure. This is not merely a digital housekeeping task; it is the most important administrative legacy this

administration will leave. Future leaders will inherit not just the position but the institutional knowledge that goes with it. The archive is how we pass that forward.

Priority 9: LSUIC Achievers' Award 2026

We are bringing back the Legacy Achievers' Award. The Online voting will be conducted in July 2026, and the awards ceremony will depart from traditional formats, featuring a red-carpet gala at the Annual Conference. The event will honor excellence across a diverse array of categories, recognizing both individual scholars and collective bodies within the organization. The full list of categories includes, **but not limited to:**

Voting Awards

1. Most Sociable Scholar [M/F]
2. Most Innovative Scholar [M/F]
3. Most Generous Scholar [M/F]
4. Most Influential Scholar [M/F]
5. Most Dedicated Scholar [M/F]
6. Best Entrepreneur Scholar [M/F]
7. Best Entertaining Scholar [M/F]
8. Best Coach [M]
9. Best Goal Keeper [M]
10. Best Defender [M]
11. Best Striker [M]
12. Best Midfielder [M]
13. Most Valuable Player [M/F] Etc.

Merit Based Awards

1. Best Male Scholar
2. Best Female Scholar
3. Most Resilient Scholar [M/F] ...etc.

Honorary Awards

1. Most Published Scholar
2. Best Performing City
3. Best Performing Province
4. Veteran Awards

5. Appreciation of Guests Speakers etc.

With the dual focus on preserving the past through the digital archive and celebrating present achievements with the red-carpet awards, the fourth quarter promises to be a defining period for the LSUIC as it prepares for the transition to new leadership.

23. CLOSING REMARKS AND ACKNOWLEDGEMENTS

Three quarters into the 2025/2026 fiscal year, this administration stands before its membership, its veterans, its alumni, and its stakeholders with a clear conscience and an honest accounting. We have not done everything perfectly. No administration in the history of this Union has. But we have done the work, we have kept our promises to the extent that human effort and institutional circumstance have permitted, and we have done so with a consistent commitment to transparency that we believe is unprecedented in recent LSUIC history.

We built a membership verification system from scratch. We proposed a detailed, and useful financial policy, which was approved. The National Budget was rectified and approved. We ran eleven editions of a legacy documentation series that will outlast this administration by decades. We conducted the most-attended, organized, and innovative debate tournament in history. We trained over 100 scholars in computer literacy. We supported over six scholars with visa and legal documentation. We disbursed welfare funds to Students in need. We located a venue for the 20th Anniversary conference. We grew our Facebook following by more than 1,000 in nine months. We published seven Chronicles. We launched a Google Drive archival system that will protect institutional memory for generations. We are preparing a revised Constitution. We initiated the first-ever Homecoming program with LACTS. We announced the LSUIC Voice, a first-of-its-kind talent platform. We engaged 34 city presidents in a formal accountability session. We processed 331 membership registrations, plus more.

None of this was done alone.

I acknowledge with deep appreciation the National Executive Committee (NEC). The National Vice President Hon. Ruphine M. Harmon has been the steady operational strength who has carried the Council of Coordinators, managed student advocacy, led the chaplaincy work, and planned events with a consistency and dedication that the membership depends on. The National Secretariat head by Hon. C. Nathaniel Willie II, and his and Deputy Hon. Jenkins G. Wilson have published every Chronicle, documented every birthday, produce flyers, supported every program, and done it all with the quiet professionalism that great secretariats are defined by. National Financial Secretary General Hon. Noah D. Mason has built financial systems, maintained records, drafted policies, and produced reports with a rigor that gives this administration its credibility. National Treasurer Hon. Jenneh Bonah has managed the Union's funds with integrity. National Chaplain General Hon. Mitchell Vampelt has kept the spirit of this Union grounded in something larger than any of us.

We acknowledge the Liberian Embassy near Beijing through the offices of the Ambassador, H.E. Dudley McKinley Thomas, the First Secretary, Hon. Esther Williams Kpogba for the care, concerns,

and supports to Student Welfare. We acknowledge the Academic Excellence Committee, led by Dr. Christian Mulbah and Hon. Queenetta Dearest Johnson, for delivering programs of consistently high quality and genuine academic value. We acknowledge the Judicial Board, led by Senior Adjudicator Hon. Moses Kingsford Flomo, for its independent and principled interpretation of the Constitution. We acknowledge the Constitution Review Committee, chaired by Hon. Joshua Bosco Barvor, for the meticulous and important work of preparing the governing document that will shape LSUIC's next chapter. We acknowledge the Council of Coordinators, under the leadership of Senior Coordinator Hon. Tarloh Gbeh Chea, for the thoughtful deliberation that approved the Union's budget and financial policy, and for the consistent institutional oversight that gives our governance its legitimacy. We acknowledge the Press & Public Affairs (PPA), chaired by Hon. Clarence S. Johnson, for the showcasing the Union's workings to the Public. We acknowledged the Audit Committee, led by Hon. Robert Kaba for the work they are carrying out to ensure accountability is achieved. We acknowledge the Program and Planning Committee (PPC), chaired by Hon. Manna Destiny Blah, for the great job in ensuring that we have a balance between academic and non-academic programs.

We acknowledge every City President who drives membership, collects dues, resolves local conflicts, and represents the Union's face to the scholars in their communities. We acknowledge every committee heads (Chair & Co-Chair), members, every judge, every debater, every chaplaincy officials, every Chronicle reader, and every scholar who paid their dues and engaged with the Union this quarter. And we acknowledge, with particular warmth, the Veterans (LACTS) who continue to invest in what LSUIC is becoming. Your Legacy Hour participation, your financial contributions, your private encouragement, and your willingness to share your experience with a new generation of Liberian leaders in China is a gift we do not take for granted.

"When the roots of a tree begin to decay, it spreads death to the branches." We tend the roots. Every report, every meeting, every program, every appointment, every financial policy is tending the roots. The tree is growing.

A11. APPENDICES:

1. Links to the LSUIC Website
<https://www.lsuic.org>
2. Photos from the Nanjing 2025 Conference and Induction Ceremony.
<https://jmedia6.pixieset.com/lsuicnanjingrenaissance2025-1/>
3. List of All Appointed Officials and Committee Members. ^[53]
4. Third Quarter Membership Database Analysis ^[53]

A11.1: LSUIC PROVINCIAL COORDINATORS - 2025-2026

<https://www.lsuic.org/coc/>

No.	Name	City	Province	University	Contact
1	Angeline Patience Teaway	Guangzhou	Guangdong	Southern Medical Uni.	13076735467
2	Theresa N. Simpson	Shijiazhuang	Hebei	Shijiazhuang Tiedao Uni.	18761871239
3	Juliteh Agatha Flomo-Quaye	Xi'an	Shaanxi	Chang'an Uni.	13669227784
4	Eltrick Titus Jackson	Kunming	Yunnan	Yunnan Uni. of Finance & Economic	19869761290
5	Kormah Jallah	Chongqing	Chongqing	Southwest Uni.	18323019196
6	Frederick Francis Johnson II	Changchun	Jilin	Changchun Uni. of Sci. & Technology	18946793971
7	Edwina M. Kolleh	Changsha	Hunan	Central South Uni.	13054193087
8	Verma Sherman	Wuhan	Hubei	Wuhan Textile Uni.	13018089882
9	Daniel Gonwoe	Chengdu	Sichuan	Chengdu Uni. of Tech.	1668063275
10	Celsius J. Jobo	Harbin	Heilongjiang	Harbin Inst. of Tech.	19846433367
11	Alexander Dumbai Joe	Huai'an	Jiangsu	Huaiyin Insti. of Tech.	17551701631

12	Flomo Mau Maiwo	Shanghai	Shanghai	Shanghai Uni.	18621793001
13	John Tarway Twalla	Ningbo	Zhejiang	Ningbo Uni.	15924355036
14	Albert Benedict Weah Weah	Jinan	Shandong	Shandong Jianshu Uni.	19953164471
15	Andrew Nasa Thomason	Beijing	Beijing	China Agricultural Uni.	18500033647
16	Tarloh Gbeh Chea	Hefei	Anhui	USTC	17822439303
17	Randolph Henry Stewart	Zhengzhou	Henan	Henan Uni. of Tech.	19513358593
18	Emmanuel Adebayor Williams	Jinzhou	Liaoning	Liaoning Uni. of Tech	13028267610
19	Emmanuel Q. Patricks	Fuzhou	Fujian	Fuzhou Uni of Int'l Studies & Trade	15377918310
20	Lancelot Nleala Bondo	Ganzhou	Jiangxi	Jiangxi University of Science and Technology	19070734324

A11.2: LSUIC CITY PRESIDENTS – 2025-2026

<https://www.lsuic.org/city-leaders/>

No.	Name	City	Province	University	Contact
1	Samson Walakehwon Dweh	Xi'an	Shaanxi	Chang'an	13349935348
2	Atee Karway	Xianyang	Shaanxi	Xianyang	13259030192
3	Emmanuel N. Dolo	Zhuzhou	Hunan	Hunan Uni. Tec	19120292351
4	Jones Bonnie Konjahn	Hengyang	Hunan	Of South China	17570842813
5	Isaac Younge	Ningbo	Zhejiang	Ningbo Tech	17815622936
6	Antoinette T. Dickson	Hangzhou	Zhejiang	Zhejiang Sci-Tech	18667110512

7	Flomo Peter Gbonyea	Huai'an	Jiangsu	Huaiyin Institute of Tec	17551712851
8	Jairus Yougui Railey	Taizhou	Zhejiang	Taizhou Uni.	13175873753
9	Isiah Nuah	Yichang	Hubei	China Three Gorges Uni.	15571738491
10	Ignatius Kwaku Baah	Jinhua	Zhejiang	Zhejiang Normal	17857580612
11	Nathaniel L. Nevis	Nanjing	Jiangsu	Nanjing Uni. of Sci. & Tech.	15951890363
12	Magnus Z. Kpoto	Changzhou	Jiangsu	Hohai Uni.	15505198790
13	Emmanuel Garjay Junius	Wuhan	Hubei	Wuhan Textile	15671551869
14	Enoch B. Quaye	Jinan	Shandong	Shandong Jianzhu	18063422048
15	Prince Y. Saydee	Xuzhou	Jiangsu	Jiangsu Normal	18852197358
16	Sumoewuo Fredrick Gayflor	Suzhou	Jiangsu	Suzhou Uni of Sci-Tec	13032531629
17	Sonnie B. Akoi	Nantong	Jiangsu	Nantong Uni.	19859855232
18	Sakay Emmanuel Giah	Changsha	Hunan	Central South Uni.	17872365581
19	Christian J. Lamah	Zhengzhou	Henan	Zhengzhou University	15138927294
20	Teddy Tony Baar	Wenzhou	Zhejiang	Wenzhou University	17641553063
21	David Koko	Jinzhou	Liaoning	Liaoning Uni of Tech	15241667548
22	Jerelyn Nehquee Fallah	Qingdao	Shandong	China University of Petroleum (East China)	18364286133
23	David M. Smith	Guiyang	Guizhou	Guizhou Uni.	18985136484
24	Martina Beatrice Luwor	Huzhou	Zhejiang	Huzhou Normal University	17858758507
25	Kaycee Karsor	Jiangsu	Zhenjiang	Jiangsu University	18505250980

26	Blessing Rictricia Karim	Guangzhou	Guangdong	Southern Medical University	15622184904
27	James Tarnue Kpadehyea Jr	Sichuan	Mianyang	Sichuan Uni. of Culture and Arts	17790346129
28	Charles Sakar	Jingzhou	Hubei	Yangzte University	13245761725
29	Jimmy Gayte	Harbin	Heilongjiang	Northeast Forestry University	13234993093
30	Gabriel S. P. Koon	Wuhu	Anhui	Anhui Polytechnic University	18655376952
31	David N Morlu Jr	Chengdu	Sichuan	Chengdu Normal University	8618613216194
32	Fredetta M.N Yeene	Jilin	Changchun	Northeast Normal University (NENU)	18946793971
33	Paul L Smith	Zhejiang	Lishui	Lishui University	17858907835
34	Hawa B. Sackie	Jiangxi	Ganzhou	University of Science & Technology	19047752582
35	Emmanuel Ngeka Luma	Liaoning	Dalian	Dalian Maple Leaf College of Technology	17615015455

A11.3: APPOINTED COMMITTEES: 2025-2025

A11.3.1: PROGRAM AND PLANNING

<https://www.lsuic.org/planning-program/>

No.	Name	City	Province	University	Contact
1	Helen G. Kwia	Nantong	Jiangsu	Nantong Uni.	19549070132

2	Songor Prince S S	Nanjing	Jiangsu	Nanjing Insti. of Tech.	15951731441
3	Linda Tricia Kai	Shanghai	Shanghai	Tongji Uni.	15021190902
4	Regina Joy Sackor	Hengyang	Hunan	University of South China	16679539850
5	Eugene Sulonteh Bono	Wuhan	Hubei	Wuhan Textile University	156 2307 6978
6	Arcelia Slodeh Wisseh	Zhuzhou	Hunan	Hunan Uni. of Tech.	18664506746
7	Manna Destiny Blah	Shanghai	Shanghai	University of Accounting and Finance	19821105569
8	Angel Bartee	Shanghai	Shanghai	Shanghai Uni. of Engineering Science	19121054238
9	Lydia T Pennoh	Zhenjiang	Jiangsu	Jiangsu Uni. of Science and Tech.	13145221708
10	Hon. NFSG – Noah D. Mason (Ex-Official)				
11	Hon. NVP-Ruphine M. Harmon (Ex-Official)				

A11.3.2 AUDIT COMMITTEE

<https://www.lsuic.org/audit/>

No.	Name	City	Province	University	Contact
1	Robert Borlay Kaba	Nanjing	Jiangsu	Nanjing Audit University	18551791712
2	Craig C. Henries	Nanjing	Jiangsu	Nanjing Audit University	18551791783
3	Elijah N. Smith	Wuxi	Jiangsu	Jiangnan University	13291236881
4	Kessellie Traore Mulbah	Shanghai	Shanghai	Shanghai University	13585586190
5	Hon. Hassan Francis Whitfield (Ex-Official)				

A11.3.3 ACADEMIC EXCELLENCE

<https://www.lsuic.org/academic-excellence/Committee>

No.	Name	City	Province	University	Contact
1	Christian Mulbah	Zhenjiang	Jiangsu	Jiangsu University	19707207515
2	Queenetta D. Johnson	Chengdu	Sichuan	Sichuan Agricultural university	13088032292
3	Joseph Bill Geleplay	Shanghai	Shanghai	Shanghai Uni. of Engr. Sci.	18321687991
4	Allenton D Allen Jr	Nanjing	Jiangsu	Hohai Uni.	13182425075
5	Cudjoe Joshua A	Shanghai	Shanghai	Shanghai Uni. of Engr. Sci.	15021958136
6	Hon. NP-Olano Teah Bloh (Ex-Official)				

A11.3.4 CONSTITUTION REVIEW COMMITTEE

<https://www.lsuic.org/constitution-review/>

No.	Name	City	Province	University	Contact
1	Joshua Bosco Barvor	Zhenjiang Chairman	Jiangsu	Jiangsu University	19707200314
2	Confidence SNORSEEO Doe	Harbin Secretary	Heilongjiang	Harbin Instit. of Tech.	18846797761
3	Teddy Jallah	Nanjing Member	Jiangsu	Nanjing Institute of Technology	18251303413
4	Maxwell Tarwin Dweh	Changsha Member	Hunan	Central South University	18670722262
5	Mohammed Daouda Keita	Hengyang Member	Hunan	University of South Chin	16617433873

6	Moses Kingsford Flomo (Ex- Official)	Changchun	Jilin	Changchun Uni. of Sci. and Tech.	13250548438
7	Hon. NSG - C. Nathaniel Willie II (Ex-Official)				

A11.3.5 WELFARE COMMITTEE

<https://www.lsuic.org/welfare/>

No.	Name	City	Province	University	Contact
1	Charles W. Wesseh	Jinhua Chairman	Zhejiang	Zhejiang Normal University	19730342507
2	Alvin Tarnue Kowula	Jinhua Co-Chair	Zhejiang	Zhejiang Normal University	13175513675
3	K Samuel Reed	Nantong Secretary	Jiangsu	Nantong Vocational Uni	17751316181
4	Richelieu Nush Kardor	Shanghai Member	Shanghai	Shanghai Lixin Uni. of Accounting and Finance	15021783100
5	Promise Pratt Morgan	Zhuzhou Member	Hunan	Hunan Uni. of Tech.	15292102337
6	Hon. NT- Jenneh Bonah (Ex-Official)				

A11.3.6 PRESS AND PUBLIC AFFAIRS COMMITTEE

<https://www.lsuic.org/press-public-affairs/>

No.	Name	City	Province	University	Contact
1	Clarence Seedorf Johnson	Xuzhou Chairman	Jiangsu	Jiangsu Normal University	19826073854

2	Victor B. Wemh	Beijing Co-Chair	Beijing	University of International Business and Economics	18801096143
3	Christopher Augustus Lavall, Jr.	Chengdu Ex-Official	Sichuan	Uni. of Electronic Sci. and Tech. of China	15196631655
4	Simeon Sonnie Wiakanty	Xuzhou Member	Jiangsu	Suzhou University of Science and Technology	18662534744
5	Benilyn F Wilson	Zhengzhou Member	Henna	Zhengzhou Uni	16696171343
6	Hon. NDSG-Jenkins G. Wilson (Ex-official)				

B. MEMBERSHIP STATISTICS AND ANALYSIS - LSUIC 2025-2026

First, Second & Third Quarters (July – March)
Source: New Website Data, 2025 August to 2026 March 26

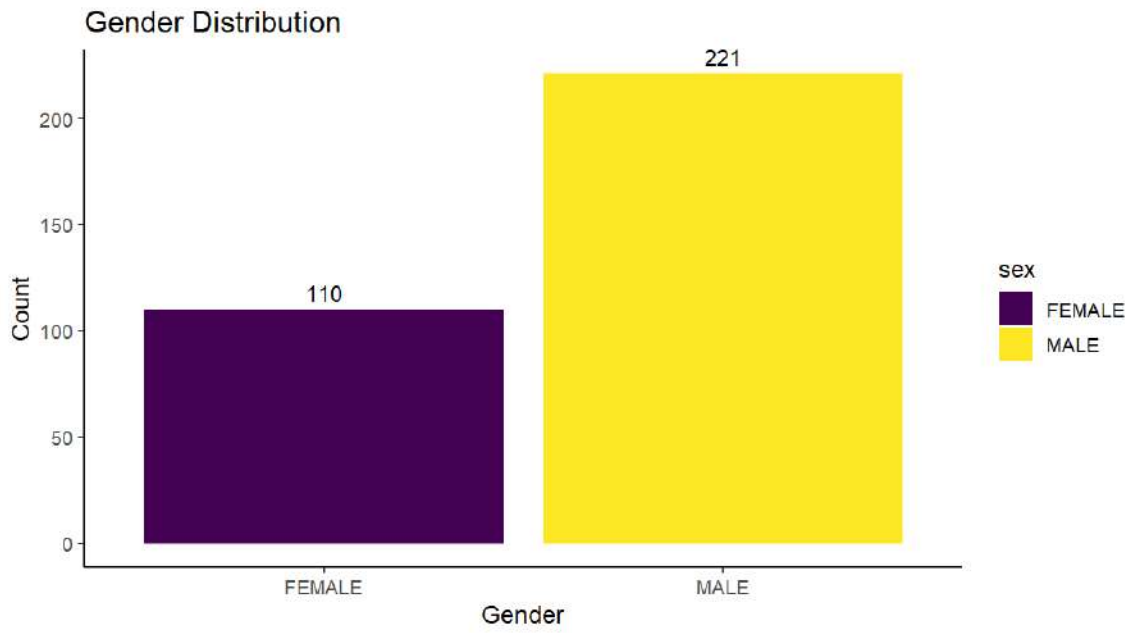
SUMMARY ANALYSIS

Total Members Registration/Update for the 1st, 2nd & 3rd Quarters:	331
Average Age:	27.4 years
Gender Distribution:	Male: 221 (66.8%) - Female: 110 (33.2%)
Most Popular Major: COMPUTER SCIENCE AND TECHNOLOGY:	42 Students
Most Represented County:	MONTSERRADO-110 Students
University with The Most Registered Members in the Third Quarter: SUZHOU UNIVERSITY OF SCIENCE AND TECHNOLOGY	25 Students
Estimated Completion Rate (for graduation):	18.4%

DEMOGRAPHIC ANALYSIS

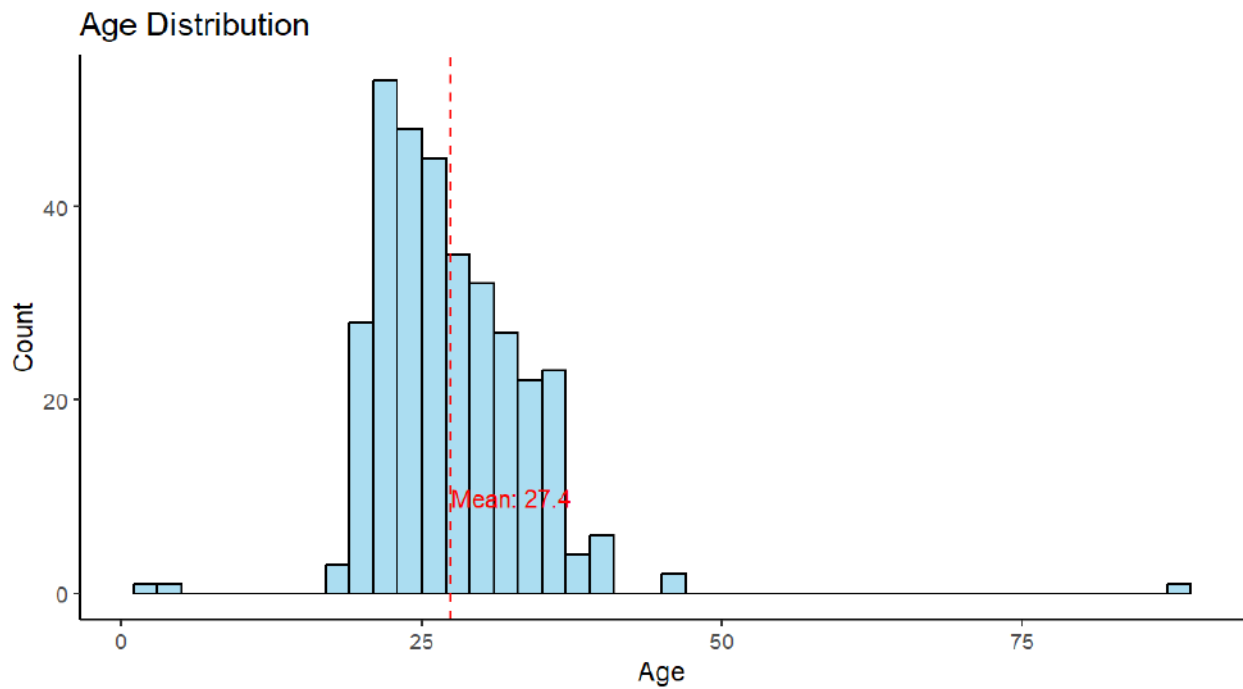
GENDER DISTRIBUTION

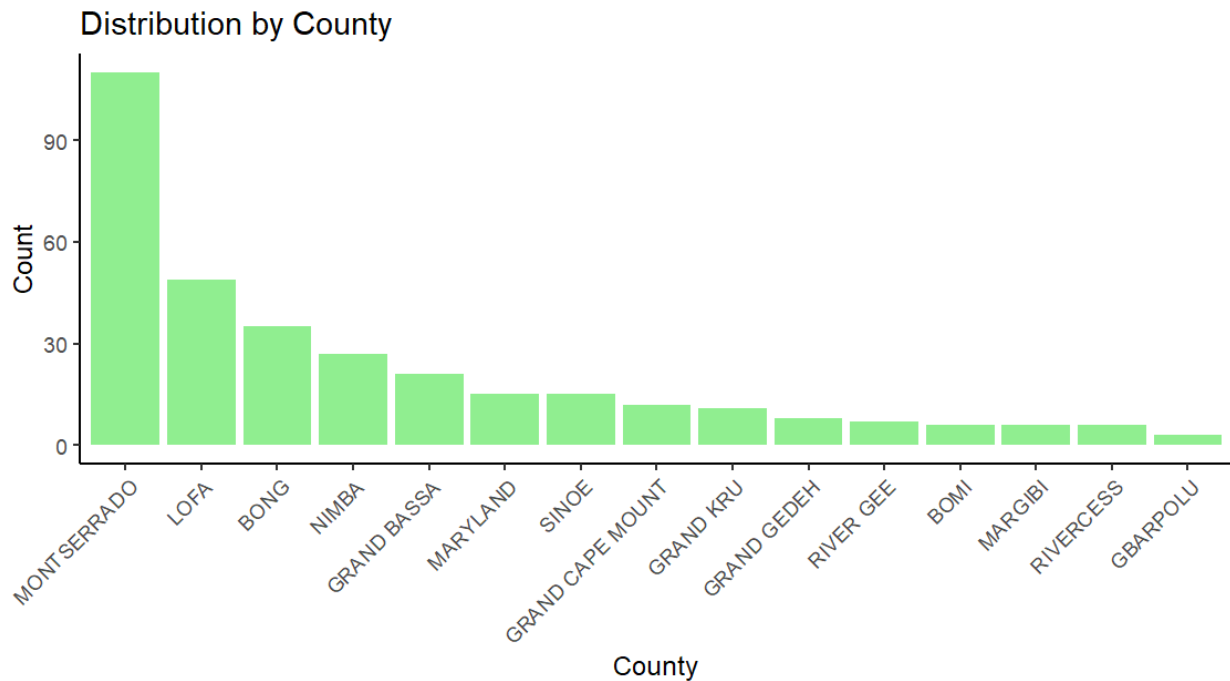
Gender	Count	Percentage
FEMALE	110	33.2
MALE	221	66.8



AGE DISTRIBUTION

Mean_Age	Median_Age	Min_Age	Max_Age	Sd_Age
27.39588	26.40931	1.141684	88.25188	6.598304





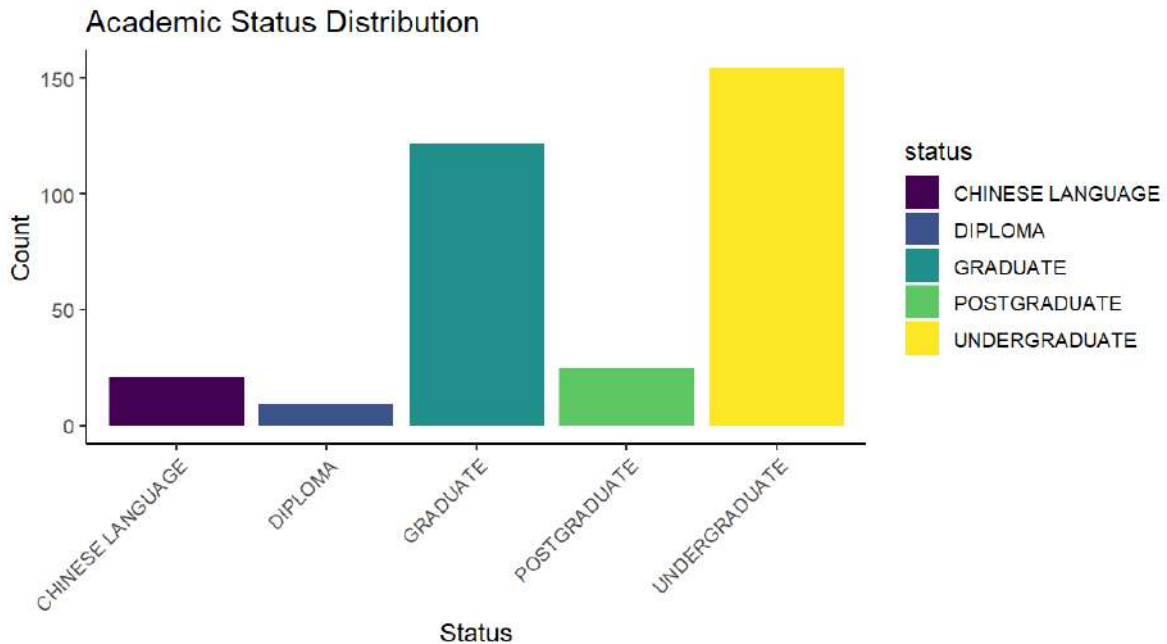
COUNTY DISTRIBUTION

County	Count	Percentage
MONTERRADO	110	33.2326284
LOFA	49	14.80362538
BONG	35	10.57401813
NIMBA	27	8.157099698
GRAND BASSA	21	6.344410876
MARYLAND	15	4.531722054
SINOE	15	4.531722054
GRAND CAPE MOUNT	12	3.625377644
GRAND KRU	11	3.32326284
GRAND GEDEH	8	2.416918429
RIVER GEE	7	2.114803625
BOMI	6	1.812688822
MARGIBI	6	1.812688822
RIVERCESS	6	1.812688822
GBARPOLU	3	0.906344411

ACADEMIC PROFILE ANALYSIS

STATUS SUMMARY

Status	Count	Percentage
CHINESE LANGUAGE	21	6.344410876
DIPLOMA	9	2.719033233
GRADUATE	122	36.85800604
POSTGRADUATE	25	7.552870091
UNDERGRADUATE	154	46.52567976

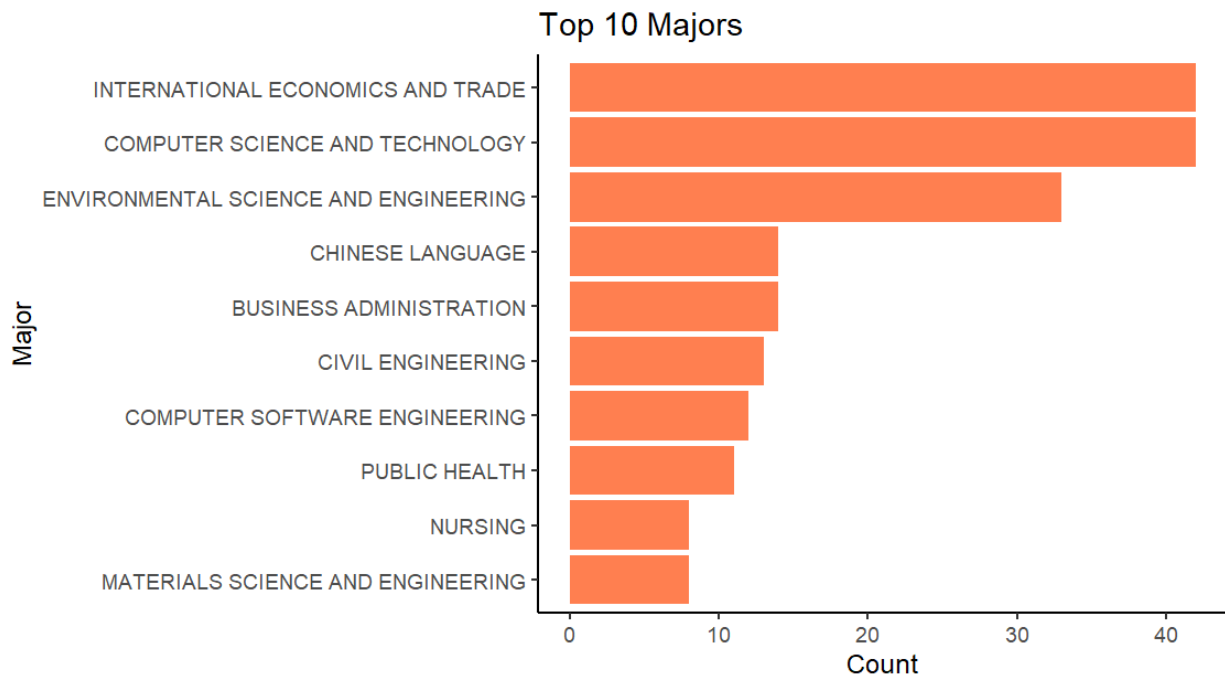


MAJOR DISTRIBUTION

Major	Count
COMPUTER SCIENCE AND TECHNOLOGY	42
INTERNATIONAL ECONOMICS AND TRADE	42
ENVIRONMENTAL SCIENCE AND ENGINEERING	33
BUSINESS ADMINISTRATION	14
CHINESE LANGUAGE	14
CIVIL ENGINEERING	13
COMPUTER SOFTWARE ENGINEERING	12
PUBLIC HEALTH	11
MATERIALS SCIENCE AND ENGINEERING	8
NURSING	8
BIOTECHNOLOGY	7
AI AND BIG DATA TECHNOLOGY	6
MANAGEMENT SCIENCE AND ENGINEERING	6
MBA	5
MECHANICAL ENGINEERING	5
PUBLIC ADMINISTRATION	5
CHEMICAL ENGINEERING AND TECHNOLOGY	4
CLINICAL MEDICINE	4
ELECTRICAL ENGINEERING	4
INFORMATION AND COMMUNICATION ENGINEERING	4
PHARMACY	4
ACCOUNTING	3
APPLIED ECONOMICS	3

ECONOMICS	3
FINANCE	3
MEDICINAL CHEMISTRY	3
AGRICULTURAL SCIENCE AND ENGINEERING	2
ARCHITECTURE	2
AUDITING	2
INDUSTRIAL ECONOMICS	2
LOGISTICS MANAGEMENT	2
MICROBIOLOGY	2
MINING ENGINEERING	2
PETROLEUM ENGINEERING	2
PUBLIC POLICY RULE OF LAW	2
RESOURCE UTILIZATION AND PLANT PROTECTION	2
TRAFFIC AND TRANSPORTATION ENGINEERING	2
ANALYTICAL CHEMISTRY	1
ANIMAL MEDICAL SCIENCE	1
AQUATIC SCIENCE	1
BIOCHEMISTRY	1
BIOLOGY	1
CHEMICAL BIOLOGY	1
CHEMISTRY	1
CHILD ADOLESCENT AND MATERNAL HEALTH CARE	1
COMPARATIVE EDUCATION	1
CONSTRUCTION ENGINEERING TECHNOLOGY	1
CROSS BORDER E COMMERCE	1
CYBERSPACE SECURITY	1
DEMOGRAPHY	1
E COMMERCE	1
ELECTRONIC COMMERCE	1
ENERGY AND POWER ENGINEERING	1
ENGINEERING PROJECT MANAGEMENT	1
FISHERY DEVELOPMENT	1
FOOD SCIENCE AND ENGINEERING	1
FOREST SCIENCE	1
GEOTECHNICAL	1
HEALTHCARE MANAGEMENT	1
IET	1
INTELLIGENT MANUFACTURING	1
JOURNALISM AND INFORMATION COMMUNICATION	1
MARINE SCIENCE	1
MARKETING	1
MASTER IN BUSINESS ADMINISTRATION MBA	1
MASTER INTERNATIONAL BUSINESS	1
MBBS	1

MECHATRONIC ENGINEERING	1
MEDICAL BIOCHEMISTRY AND MOLECULAR BIOLOGY	1
MPA	1
NEW ENERGY SCIENCE AND ENGINEERING	1
RAILWAY TRANSPORTATION ENGINEERING	1
RESOURCE AND ENVIRONMENTAL ENGINEERING	1
RURAL AND URBAN PLANNING	1
SUPPLY CHAIN MANAGEMENT	1
TEXTILE ENGINEERING	1
TRANSPORT ECONOMICS AND LOGISTICS	1
VEHICLE ENGINEERING	1
WATER AND SOIL CONSERVATION AND DESERTIFICATION CONTROL	1
WOOD SCIENCE AND ENGINEERING	1



University Distribution

University	Count
SUZHOU UNIVERSITY OF SCIENCE AND TECHNOLOGY	25
JIANGSU NORMAL UNIVERSITY	12
HUNAN UNIVERSITY OF TECHNOLOGY	10
CHANGAN UNIVERSITY	9
CHINA UNIVERSITY OF PETROLEUM	9
NANTONG UNIVERSITY	9
CENTRAL SOUTH UNIVERSITY	8
JIANGXI UNIVERSITY OF SCIENCE AND TECHNOLOGY	7
SHANGHAI UNIVERSITY OF ENGINEERING SCIENCE	7

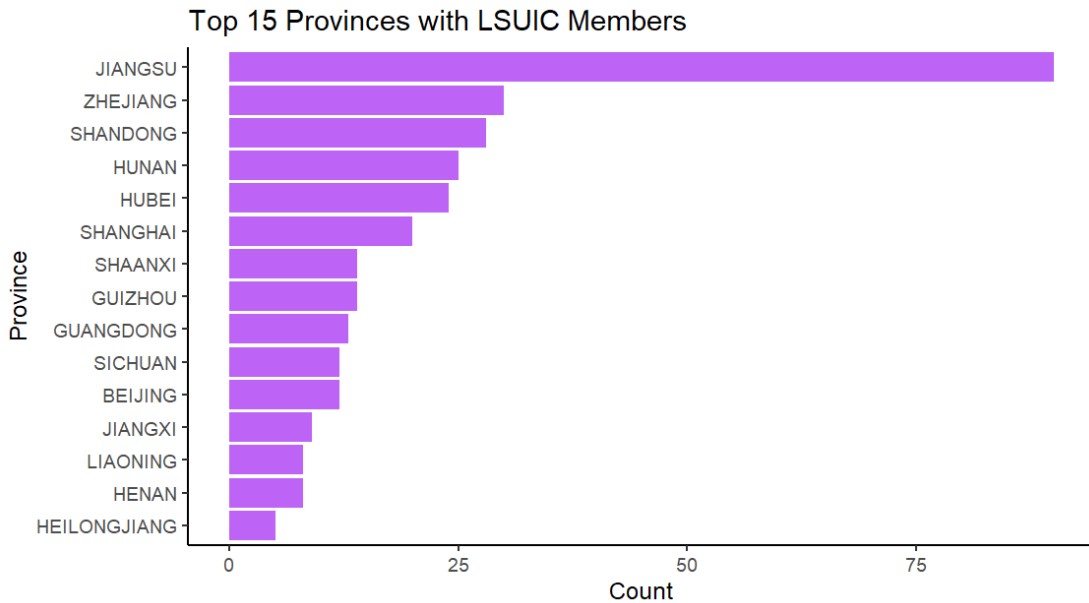
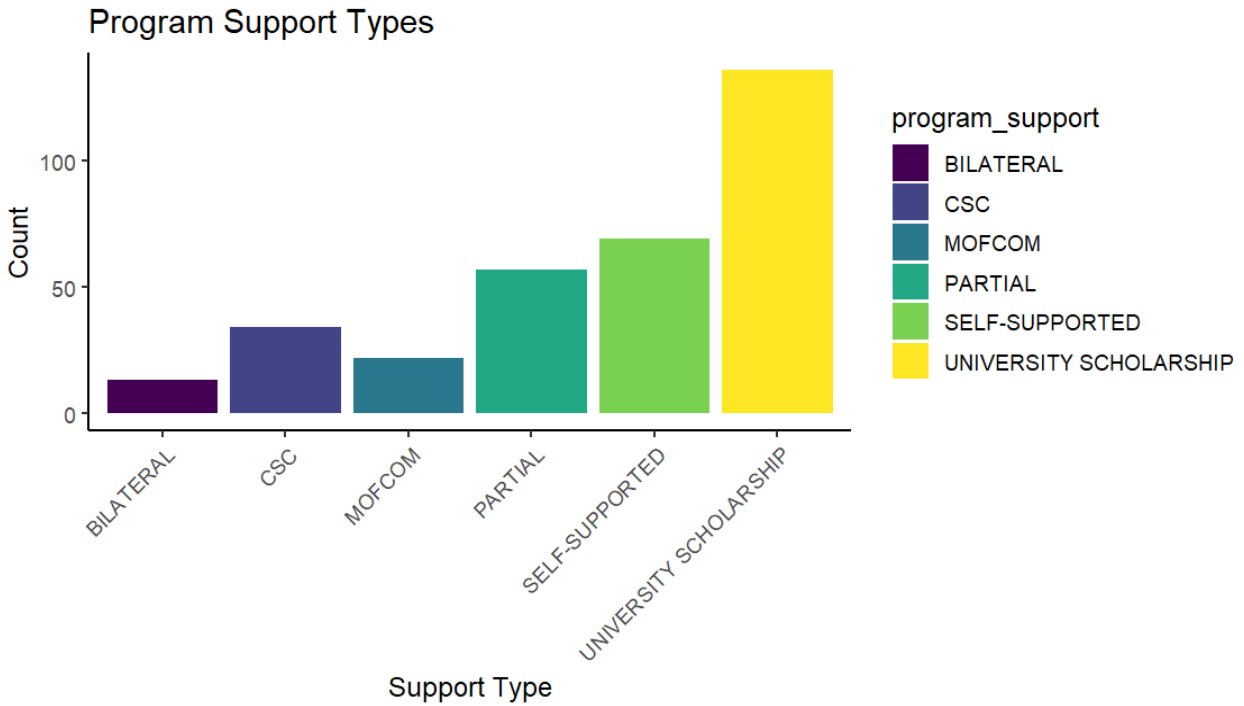
GUIZHOU INSTITUTE TECHNOLOGY	6
ZHEJIANG NORMAL UNIVERSITY	6
GUIZHOU UNIVERSITY	5
HOHAI UNIVERSITY	5
CHINA THREE GORGES UNIVERSITY	4
HARBIN INSTITUTE OF TECHNOLOGY	4
JIANGSU UNIVERSITY	4
NANTONG VOCATIONAL UNIVERSITY	4
SHANDONG JIANZHU UNIVERSITY	4
SICHUAN UNIVERSITY OF CULTURE AND ARTS	4
SOUTHERN MEDICAL UNIVERSITY	4
TAIZHOU UNIVERSITY	4
UNIVERSITY OF SOUTH CHINA	4
WENZHOU UNIVERSITY	4
WUHAN TEXTILE UNIVERSITY	4
WUHAN UNIVERSITY	4
XUZHOU UNIVERSITY OF TECHNOLOGY	4
DALIAN MAPLE LEAF UNIVERSITY OF TECHNOLOGY	3
GUIZHOU NORMAL UNIVERSITY	3
JIANGSU UNIVERSITY OF SCIENCE AND TECHNOLOGY	3
NANJING INSTITUTE OF TECHNOLOGY	3
NORTH CHINA UNIVERSITY OF TECHNOLOGY	3
SHANDONG UNIVERSITY OF FINANCE AND ECONOMICS	3
SHANGHAI LIXIN UNIVERSITY OF ACCOUNTING AND FINANCE	3
SHANGHAI UNIVERSITY	3
TONGJI UNIVERSITY	3
XUZHOU INSTITUTE OF TECHNOLOGY	3
XUZHOU MEDICAL UNIVERSITY	3
YANGTZE UNIVERSITY	3
ZHEJIANG SCI TECH UNIVERSITY	3
ZHENGZHOU UNIVERSITY	3
ANHUI POLYTECHNIC UNIVERSITY	2
CENTRAL CHINA NORMAL UNIVERSITY	2
CENTRAL SOUTH UNIVERSITY OF FORESTRY AND TECHNOLOGY	2
CHANGCHUN UNIVERSITY OF SCIENCE AND TECHNOLOGY	2
CHINA PHARMACEUTICAL UNIVERSITY	2
CHINA WEST NORMAL UNIVERSITY	2
EAST CHINA UNIVERSITY OF SCIENCE AND TECHNOLOGY	2
HITSZ	2
HUAIYIN INSTITUTE OF TECHNOLOGY	2
HUAZHONG UNIVERSITY OF SCIENCE AND TECHNOLOGY	2
HUZHOU NORMAL UNIVERSITY	2
JIAXING UNIVERSITY	2
JINZHOU MEDICAL UNIVERSITY	2

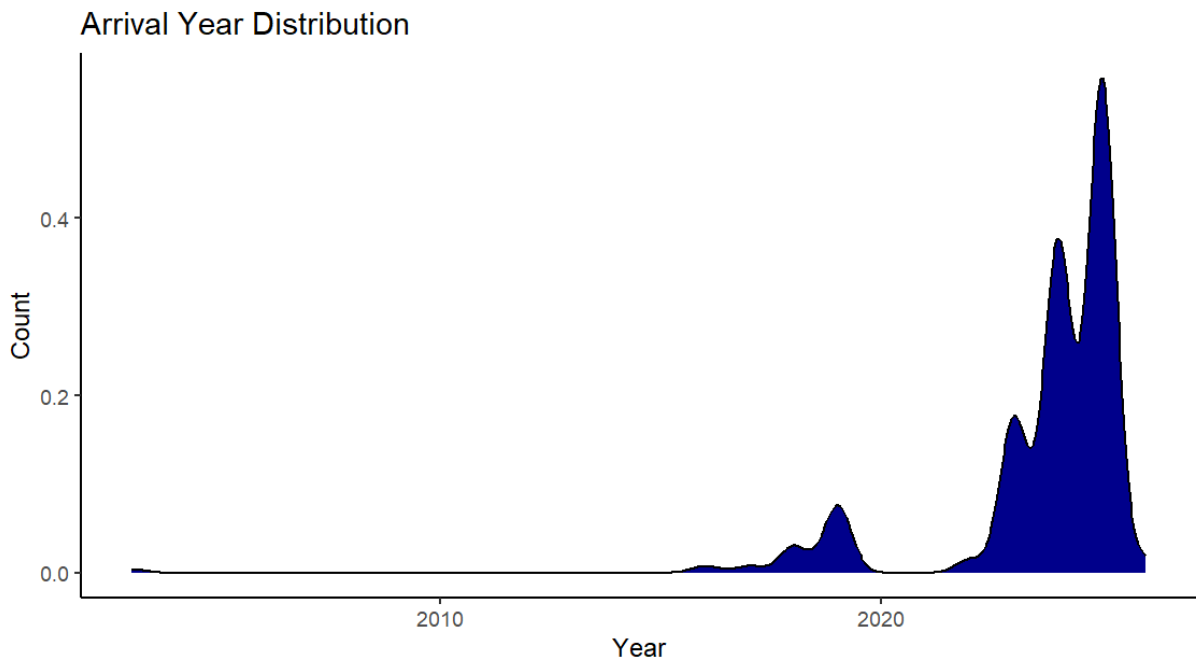
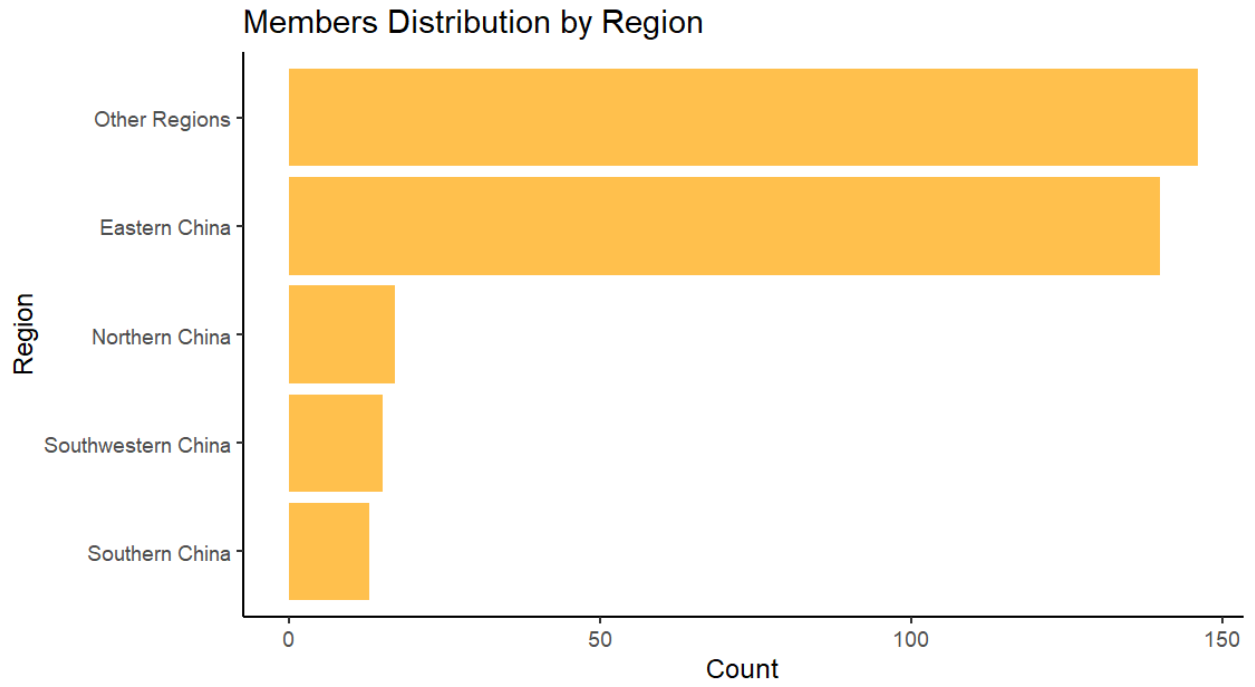
LIAONING UNIVERSITY OF TECHNOLOGY	2
LISHUI UNIVERSITY	2
NANJING AUDIT UNIVERSITY	2
NANJING UNIVERSITY OF INFORMATION SCIENCE AND TECHNOLOGY	2
NINGBO UNIVERSITY	2
NORTH CHINA UNIVERSITY OF WATER RESOURCE AND ELECTRIC POWER	2
NORTHEAST FORESTRY UNIVERSITY	2
UNIVERSITY OF INTERNATIONAL BUSINESS AND ECONOMICS	2
XIANYANG NORMAL UNIVERSITY	2
ZHONGNAN UNIVERSITY OF ECONOMICS AND LAW	2
ANHUI AGRICULTURAL UNIVERSITY	1
ASIA UNIVERSITY	1
BEIJING JIOATONG UNIVERSITY	1
BEIJING NORMAL UNIVERSITY	1
BEIJING TECHNOLOGY AND BUSINESS UNIVERSITY	1
BEIJING UNIVERSITY OF CHEMICAL TECHNOLOGY	1
BEIJING WUZI UNIVERSITY	1
CHD	1
CHENGDU NORMAL UNIVERSITY	1
CHENGDU UNIVERSITY OF TECHNOLOGY	1
CHINA AGRICULTURAL UNIVERSITY	1
CHINA SHANGHAI COOPERATION UNIVERSITY	1
CHINA UNIVERSITIES	1
CHINA UNIVERSITY OF PETROLEUM EAST CHINA	1
CHINA UNIVERSITY OF PETROLEUM HUADONG	1
CHONGQING INSTITUTE OF FOREIGN STUDIES	1
EXCHANGE CENTER OF XINYU UNIVERSITY	1
FOSHAN UNIVERSITY	1
FUZHOU UNIVERSITY OF INTERNATIONAL STUDIES AND TRADE	1
GUANGDONG WOMEN POLYTECHNIC	1
HANGZHOU NORMAL UNIVERSITY	1
HEILONGJIANG UNIVERSITY	1
HENAN UNIVERSITY OF SCIENCE AND TECHNOLOGY	1
HENAN UNIVERSITY OF TECHNOLOGY	1
HUAIYIN NORMAL UNIVERSITY	1
HUBEI UNIVERSITY OF TECHNOLOGY	1
JIANGNAN UNIVERSITY	1
JIANGSU VOCATIONAL COLLEGE OF MEDICINE	1
JIANGXI SCIENCE AND TECHNOLOGY NORMAL UNIVERSITY	1
JINGCHU UNIVERSITY OF TECHNOLOGY	1
JINING UNIVERSITY	1
LIAONING PETROCHEMICAL UNIVERSITY	1
LINYI UNIVERSITY	1
NANCHANG HANGKONG UNIVERSITY	1

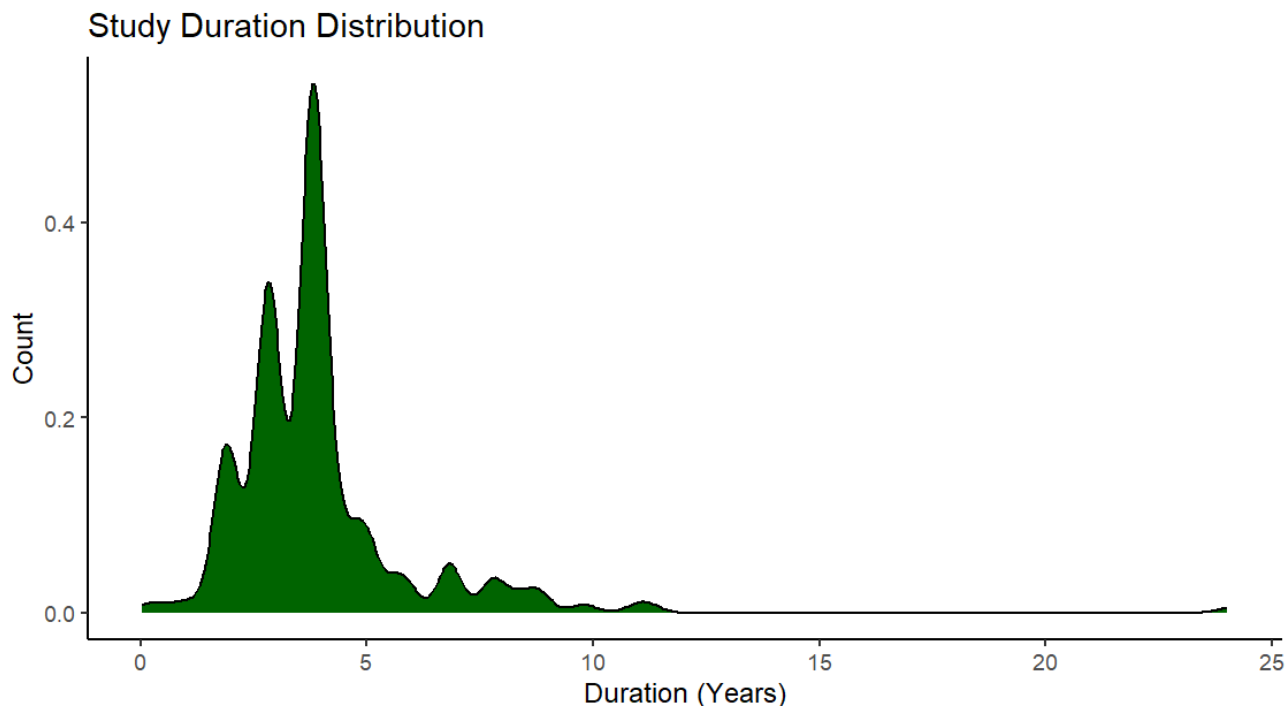
NANJIN FORESTRY UNIVERSITY	1
NANJING AGRICULTURAL UNIVERSITY	1
NANJING FORESTRY UNIVERSITY	1
NANJING UNIVERSITY OF INDUSTRY TECHNOLOGY	1
NANKAI UNIVERSITY	1
NINGBO INSTITUTE OF TECHNOLOGY	1
NINGBOTECH UNIVERSITY	1
NORTH CHINA ELECTRIC POWER UNIVERSITY	1
NORTH HENAN MEDICAL UNIVERSITY	1
NORTHEAST FORESTRY UNIVERSITY NEFU	1
NORTHEAST NORMAL UNIVERSITY	1
OCEAN UNIVERSITY OF CHINA	1
QINGDAO UNIVERSITY OF SCIENCE AND TECHNOLOGY	1
QUFU NORMAL UNIVERSITY	1
SHANDONG FIRST MEDICAL UNIVERSITY	1
SHANDONG JIANZSU UNIVERSITY	1
SHANGHAI NATIONAL ACCOUNTING INSTITUTE	1
SHIJIAZHUANG TIEDAO UNIVERSITY	1
SICHUAN AGRICULTURAL UNIVERSITY	1
SICHUAN AGRICULTURE UNIVERSITY	1
SOUTH WESTERN UNIVERSITY OF FINANCE AND ECONOMICS	1
SOUTHWEST UNIVERSITY	1
SUZHOU UNIVERSITY	1
TIANJIN UNIVERSITY	1
TIANJIN UNIVERSITY OF TECHNOLOGY AND EDUCATION	1
TSINGHUA UNIVERSITY	1
UNIVERSITY OF JINAN	1
UNIVERSITY OF SCIENCE AND TECHNOLOGY OF CHINA	1
WUHAN INSTITUTE OF TECHNOLOGY	1
XIAN JIAOTONG UNIVERSITY	1
XIAN TECHNOLOGICAL UNIVERSITY	1
XIANGYA SCHOOL OF PUBLIC HEALTH CENTRAL SOUTH UNIVERSITY	1
XICHANG UNIVERSITY	1
YANSHAN UNIVERSITY	1
YUNNAN UNIVERSITY OF FINANCE AND ECONOMIC	1
ZHEJIANG CHINESE MEDICAL UNIVERSITY	1
ZHEJIANG UNIVERSITY	1
ZHENJIANG CHINESE MEDICAL UNIVERSITY	1
ZJNU UNIVERSITY	1

Program Support Distribution

Program_support	Count	Percentage
BILATERAL	13	3.927492447
CSC	34	10.27190332
MOFCOM	22	6.64652568
PARTIAL	57	17.22054381
SELF-SUPPORTED	69	20.84592145
UNIVERSITY SCHOLARSHIP	136	41.08761329







Statistical Tests:

T-Test for Age Differences by Gender

We conducted a statistical test to determine whether the average (mean) age of female scholars differs significantly from that of male scholars.

1. The average age for female scholars is approximately **26.9 years**.
2. The average age for male scholars is approximately **27.7 years**.

Thus, female scholars are, on average, about **0.8 years younger** than their male counterparts. The central question, however, is whether this observed difference reflects a genuine pattern or is simply due to random chance.

The results of our statistical test suggest that this difference is **not statistically significant**. The p-value is **0.3467**, indicating that there is a **34.7% probability** of observing an age difference of this magnitude (or larger) due to random sampling variation alone, assuming no real difference exists in the broader population. In conventional social science research, a finding is typically considered statistically significant only when this probability falls below the 5% threshold ($p < 0.05$).

Additionally, the **95% confidence interval** ranges from **-2.47 to 0.87**. This means that, based on our data, the true difference in average age between female and male scholars could plausibly be as large as females being 2.47 years younger, or males being 0.87 years younger. Because this interval includes **zero** (which would indicate no difference), it further confirms the absence of a statistically significant gap. Based on the membership registration and updated data, there is **no statistically significant difference in age between male and female scholars**. The small age gap observed in the sample is best attributed to random variation rather than a meaningful demographic pattern.

Chi-Square Test: Relationship Between County and Type of Program Support

We conducted a statistical test to determine whether a scholar's county is related to or independent of the type of program support they receive. For this analysis, we focused on the **top 5 counties** and the **three most common support types**: University Scholarship, Partial Support, and Self-Supported.

We sought to answer: Does the distribution of program support types appear consistent across all counties, or does it vary significantly from one county to another? In other words, are program support and county independent of each other, or are they related?

Our statistical test, the **Chi-Square Test of Independence**, provides a clear answer: **There is no statistically significant relationship** between county and program support. The p-value for this test is **0.1624**. This value, which is well above the conventional significance threshold of 0.05, indicates that there is a **16.2% probability** that the observed differences in program support distributions across counties could have occurred by random chance alone, even if no true relationship existed in the broader population.

Based on the combined quarters (1 to 3) data, there is no statistically significant relationship between a scholar's county and their type of program support when examining the top five counties and the three primary support categories. The observed differences in the distribution of University Scholarships, Partial Support, and Self-Supported status across counties are not strong enough to rule out random variation as a plausible explanation.

Geographic Distribution Analysis

Province	County	Count	Total in province	County Percentage
JIANGSU	MONTSERRADO	32	90	35.55555556
JIANGSU	LOFA	19	90	21.11111111
JIANGSU	BONG	11	90	12.22222222
JIANGSU	MARYLAND	6	90	6.66666667
JIANGSU	NIMBA	5	90	5.55555556
JIANGSU	GRAND BASSA	4	90	4.44444444
JIANGSU	GRAND KRU	3	90	3.33333333
JIANGSU	GRAND GEDEH	2	90	2.22222222
JIANGSU	MARGIBI	2	90	2.22222222
JIANGSU	SINOE	2	90	2.22222222
JIANGSU	BOMI	1	90	1.11111111
JIANGSU	GBARPOLU	1	90	1.11111111
JIANGSU	GRAND CAPE MOUNT	1	90	1.11111111
JIANGSU	RIVERCESS	1	90	1.11111111
ZHEJIANG	LOFA	7	30	23.33333333
ZHEJIANG	MONTSERRADO	7	30	23.33333333
ZHEJIANG	RIVER GEE	3	30	10
ZHEJIANG	GRAND CAPE MOUNT	2	30	6.66666667
ZHEJIANG	MARGIBI	2	30	6.66666667

ZHEJIANG	SINOE	2	30	6.666666667
ZHEJIANG	BOMI	1	30	3.333333333
ZHEJIANG	BONG	1	30	3.333333333
ZHEJIANG	GBARPOLU	1	30	3.333333333
ZHEJIANG	GRAND BASSA	1	30	3.333333333
ZHEJIANG	GRAND GEDEH	1	30	3.333333333
ZHEJIANG	MARYLAND	1	30	3.333333333
ZHEJIANG	NIMBA	1	30	3.333333333
SHANDONG	MONTSERRADO	8	28	28.57142857
SHANDONG	NIMBA	6	28	21.42857143
SHANDONG	LOFA	4	28	14.28571429
SHANDONG	BONG	3	28	10.71428571
SHANDONG	GRAND BASSA	2	28	7.142857143
SHANDONG	GRAND GEDEH	2	28	7.142857143
SHANDONG	GRAND KRU	1	28	3.571428571
SHANDONG	MARGIBI	1	28	3.571428571
SHANDONG	SINOE	1	28	3.571428571
HUNAN	MONTSERRADO	9	25	36
HUNAN	BONG	4	25	16
HUNAN	LOFA	4	25	16
HUNAN	NIMBA	3	25	12
HUNAN	SINOE	2	25	8
HUNAN	GRAND BASSA	1	25	4
HUNAN	GRAND KRU	1	25	4
HUNAN	RIVER GEE	1	25	4
HUBEI	MONTSERRADO	6	24	25
HUBEI	LOFA	4	24	16.66666667
HUBEI	GRAND BASSA	3	24	12.5
HUBEI	GRAND CAPE MOUNT	3	24	12.5
HUBEI	MARYLAND	2	24	8.333333333
HUBEI	BOMI	1	24	4.166666667
HUBEI	BONG	1	24	4.166666667
HUBEI	GRAND KRU	1	24	4.166666667
HUBEI	MARGIBI	1	24	4.166666667
HUBEI	NIMBA	1	24	4.166666667
HUBEI	RIVERCESS	1	24	4.166666667
SHANGHAI	MONTSERRADO	6	20	30
SHANGHAI	BONG	2	20	10
SHANGHAI	GRAND CAPE MOUNT	2	20	10
SHANGHAI	NIMBA	2	20	10
SHANGHAI	RIVERCESS	2	20	10
SHANGHAI	SINOE	2	20	10
SHANGHAI	BOMI	1	20	5
SHANGHAI	GRAND KRU	1	20	5

SHANGHAI	LOFA	1	20	5
SHANGHAI	RIVER GEE	1	20	5
GUIZHOU	MONTSEERRADO	6	14	42.85714286
SHAANXI	MONTSEERRADO	4	14	28.57142857
SHAANXI	BONG	3	14	21.42857143
SHAANXI	LOFA	3	14	21.42857143
GUIZHOU	LOFA	2	14	14.28571429
GUIZHOU	BONG	1	14	7.142857143
GUIZHOU	GRAND GEDEH	1	14	7.142857143
GUIZHOU	MARYLAND	1	14	7.142857143
GUIZHOU	NIMBA	1	14	7.142857143
GUIZHOU	RIVER GEE	1	14	7.142857143
GUIZHOU	RIVERCESS	1	14	7.142857143
SHAANXI	GRAND BASSA	1	14	7.142857143
SHAANXI	MARYLAND	1	14	7.142857143
SHAANXI	NIMBA	1	14	7.142857143
SHAANXI	SINOE	1	14	7.142857143
GUANGDONG	BONG	3	13	23.07692308
GUANGDONG	GRAND BASSA	2	13	15.38461538
GUANGDONG	GRAND CAPE MOUNT	2	13	15.38461538
GUANGDONG	LOFA	2	13	15.38461538
GUANGDONG	NIMBA	2	13	15.38461538
GUANGDONG	GRAND KRU	1	13	7.692307692
GUANGDONG	SINOE	1	13	7.692307692
SICHUAN	MONTSEERRADO	6	12	50
BEIJING	MONTSEERRADO	5	12	41.66666667
BEIJING	GRAND BASSA	2	12	16.66666667
BEIJING	MARYLAND	2	12	16.66666667
BEIJING	BONG	1	12	8.333333333
BEIJING	NIMBA	1	12	8.333333333
BEIJING	SINOE	1	12	8.333333333
SICHUAN	BOMI	1	12	8.333333333
SICHUAN	GRAND GEDEH	1	12	8.333333333
SICHUAN	LOFA	1	12	8.333333333
SICHUAN	MARYLAND	1	12	8.333333333
SICHUAN	RIVERCESS	1	12	8.333333333
SICHUAN	SINOE	1	12	8.333333333
JIANGXI	MONTSEERRADO	6	9	66.66666667
JIANGXI	BOMI	1	9	11.11111111
JIANGXI	GRAND BASSA	1	9	11.11111111
JIANGXI	NIMBA	1	9	11.11111111
LIAONING	MONTSEERRADO	3	8	37.5
HENAN	GRAND CAPE MOUNT	2	8	25
HENAN	MONTSEERRADO	2	8	25

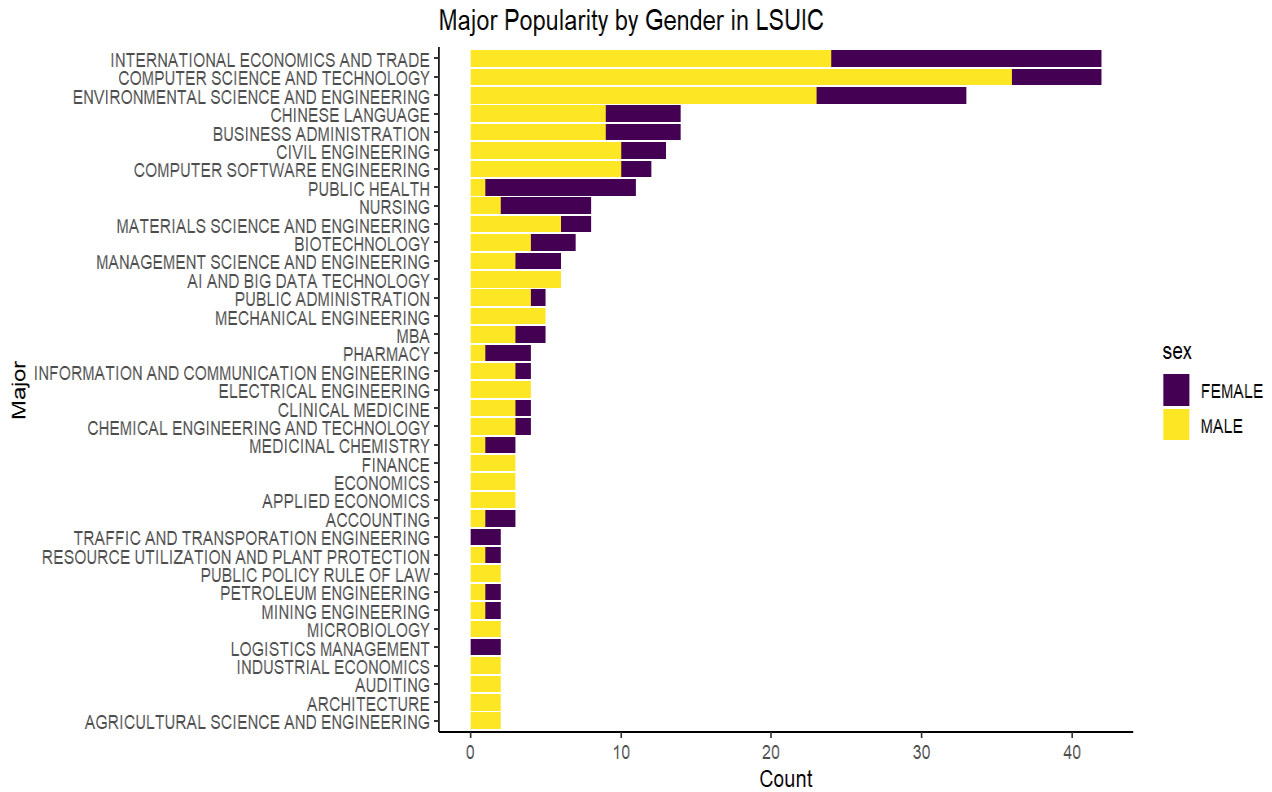
HENAN	NIMBA	2	8	25
LIAONING	GRAND KRU	2	8	25
HENAN	BONG	1	8	12.5
HENAN	GRAND BASSA	1	8	12.5
LIAONING	GRAND BASSA	1	8	12.5
LIAONING	LOFA	1	8	12.5
LIAONING	NIMBA	1	8	12.5
HEILONGJIANG	BONG	1	5	20
HEILONGJIANG	GRAND BASSA	1	5	20
HEILONGJIANG	GRAND KRU	1	5	20
HEILONGJIANG	MONTSERRADO	1	5	20
HEILONGJIANG	SINOE	1	5	20
JILIN	MONTSERRADO	2	3	66.66666667
ANHUI	MONTSERRADO	1	3	33.33333333
ANHUI	RIVER GEE	1	3	33.33333333
ANHUI	SINOE	1	3	33.33333333
JILIN	BONG	1	3	33.33333333
TIANJIN	BONG	1	3	33.33333333
TIANJIN	GBARPOLU	1	3	33.33333333
TIANJIN	LOFA	1	3	33.33333333
CHONGQING	MONTSERRADO	2	2	100
HEBEI	BONG	1	2	50
HEBEI	MONTSERRADO	1	2	50
ZHENJIANG	GRAND GEDEH	1	2	50
ZHENJIANG	MONTSERRADO	1	2	50
FUIJIAN	MONTSERRADO	1	1	100
NANCHANG	MONTSERRADO	1	1	100
TAIWAN	GRAND BASSA	1	1	100
YUNNAN	MARYLAND	1	1	100

Major Popularity by Gender in LSUIC

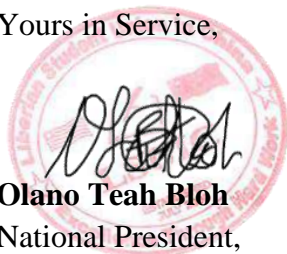
Major	Sex	Count	Total In Major
COMPUTER SCIENCE AND TECHNOLOGY	FEMALE	6	42
COMPUTER SCIENCE AND TECHNOLOGY	MALE	36	42
INTERNATIONAL ECONOMICS AND TRADE	FEMALE	18	42
INTERNATIONAL ECONOMICS AND TRADE	MALE	24	42
ENVIRONMENTAL SCIENCE AND ENGINEERING	FEMALE	10	33
ENVIRONMENTAL SCIENCE AND ENGINEERING	MALE	23	33
BUSINESS ADMINISTRATION	FEMALE	5	14
BUSINESS ADMINISTRATION	MALE	9	14
CHINESE LANGUAGE	FEMALE	5	14
CHINESE LANGUAGE	MALE	9	14

CIVIL ENGINEERING	FEMALE	3	13
CIVIL ENGINEERING	MALE	10	13
COMPUTER SOFTWARE ENGINEERING	FEMALE	2	12
COMPUTER SOFTWARE ENGINEERING	MALE	10	12
PUBLIC HEALTH	FEMALE	10	11
PUBLIC HEALTH	MALE	1	11
MATERIALS SCIENCE AND ENGINEERING	FEMALE	2	8
MATERIALS SCIENCE AND ENGINEERING	MALE	6	8
NURSING	FEMALE	6	8
NURSING	MALE	2	8
BIOTECHNOLOGY	FEMALE	3	7
BIOTECHNOLOGY	MALE	4	7
AI AND BIG DATA TECHNOLOGY	MALE	6	6
MANAGEMENT SCIENCE AND ENGINEERING	FEMALE	3	6
MANAGEMENT SCIENCE AND ENGINEERING	MALE	3	6
MBA	FEMALE	2	5
MBA	MALE	3	5
MECHANICAL ENGINEERING	MALE	5	5
PUBLIC ADMINISTRATION	FEMALE	1	5
PUBLIC ADMINISTRATION	MALE	4	5
CHEMICAL ENGINEERING AND TECHNOLOGY	FEMALE	1	4
CHEMICAL ENGINEERING AND TECHNOLOGY	MALE	3	4
CLINICAL MEDICINE	FEMALE	1	4
CLINICAL MEDICINE	MALE	3	4
ELECTRICAL ENGINEERING	MALE	4	4
INFORMATION AND COMMUNICATION ENGINEERING	FEMALE	1	4
INFORMATION AND COMMUNICATION ENGINEERING	MALE	3	4
PHARMACY	FEMALE	3	4
PHARMACY	MALE	1	4
ACCOUNTING	FEMALE	2	3
ACCOUNTING	MALE	1	3
APPLIED ECONOMICS	MALE	3	3
ECONOMICS	MALE	3	3
FINANCE	MALE	3	3
MEDICINAL CHEMISTRY	FEMALE	2	3
MEDICINAL CHEMISTRY	MALE	1	3
AGRICULTURAL SCIENCE AND ENGINEERING	MALE	2	2
ARCHITECTURE	MALE	2	2
AUDITING	MALE	2	2
INDUSTRIAL ECONOMICS	MALE	2	2
LOGISTICS MANAGEMENT	FEMALE	2	2
MICROBIOLOGY	MALE	2	2
MINING ENGINEERING	FEMALE	1	2
MINING ENGINEERING	MALE	1	2

PETROLEUM ENGINEERING	FEMALE	1	2
PETROLEUM ENGINEERING	MALE	1	2
PUBLIC POLICY RULE OF LAW	MALE	2	2
RESOURCE UTILIZATION AND PLANT PROTECTION	FEMALE	1	2
RESOURCE UTILIZATION AND PLANT PROTECTION	MALE	1	2
TRAFFIC AND TRANSPORTATION ENGINEERING	FEMALE	2	2



Yours in Service,



Olano Teah Bloh
National President,
LSUIC – 2025-2026

Cc:

- The National Executive Committee (NEC)
- The Council of Coordinators (CoC)
- The Judicial Board (JB)
- The Study Body
- The Liberian Embassy near Beijing, China, P.R
- The Board of Advisors
- The Veteran Community